

EFFECTIVE URBAN INFRASTRUCTURE PROGRAMMING SCHEDULE

Date	AM	PM
<p>Day 1 5 March 14 (Wed.)</p>	<p>9.00am – 10.30am Opening Ceremony and Participant Introduction; Course Overview; Session structure & expected outputs By: Mr Harold Lee, Deputy Director, Technical Cooperation Directorate, MFA Singapore, and Mr Sasank Vemuri, CDIA Climate Change Specialist</p> <p>Administrative Orientation By: Assoc. Prof. Willie Tan, NUS and/or Assoc. Prof. Robert Tiong</p> <p>11.00am – 12:30 noon The Singapore' experience in Urban Management and Transformation, Public Sector Reform & Governance By: Assoc. Prof. Willie Tan, NUS</p>	<p>2.00pm – 2.30pm General Introduction of CDIA By: Mr Sasank Vemuri, CDIA Climate Change Specialist</p> <p>2:30pm – 3:30pm Introductory city presentations</p> <p>3.30pm – 3.45pm tea break</p> <p>3.45pm – 5.00pm Urban transformation of Singapore By: Ms Nina Yang, Executive Director, CPG Urban Planning, Singapore</p>
<p>Day 2 6 March 14 (Thur.)</p>	<p>9.00am – 10.45am From Urban Planning to Development- The Singapore Experience By: Er. Louis Tay, Managing Director Building Technology & City Management Surbana International Consultants</p> <p>11.00am – 12.00 noon Climate Change Adaptation By: Mr Sasank Vemuri, CDIA Climate Change Specialist</p>	<p>2.00pm – 4.00pm Visit to PUB & Hyflux Tuas Desalination Water Plant, with presentation on Hyflux experience in sustainable water management in Singapore</p> <p>4.30pm – 5.00pm Reflection and discussion about site visits (Venue: tbc)</p>
<p>Day 3 7 March 14 (Fri.)</p>	<p>9am – 10.30am Singapore Experience in Sustainable New Town and Urban Infrastructure Implementation, Housing Development Board (HDB) visit programme:</p> <p>Site Visit to Treelodge@Punggol with briefing by HDB staff By: Ms Kelly Ong, Treelodge/PWW staff (Venue: Blk 306A Punggol Road Singapore 821306)</p> <p><i>This session will bring the participants to Singapore's newest town, Punggol developed by HDB to learn about Singapore's public policies in urban planning and development. The session will also serve as a foundation for subsequent sessions.</i></p> <p>11.00am – 12.30pm Visit to HDB Habitat Forum and Public Housing Gallery to study about Singapore's journey in public housing By: Assoc. Prof. R. Tiong, NTU (Venue: HDB Hub, 480 Toa Payoh Lorong 6 Singapore 310480)</p>	<p>1.30pm – 2.30pm Visit to Land Transport Authority (LTA) gallery to understand Singapore's journey in transportation systems development (Venue: Land Transport Gallery, No. 1, Hampshire Road Block 1, Level 1, Singapore 219428)</p> <p>2.30pm – 3.30pm Land Transport Authority: Plans and Development <i>This session aims to provide an overview of the transport development and policy formulation process to realize an efficient and effective land transport development in Singapore.</i> By: Saiful Rasno, LTA and/or other LTA staff</p> <p>4.00pm – 5.30pm Visit to NEWater Centre with briefing on Singapore water supply management (Venue: NEWater Visitor Centre 20 Koh Sek Lim Road Singapore 486593)</p>

Date	AM	PM
8 March 14 (Sat.)	<i>Free Morning</i>	3.30pm Departure by bus to Sentosa <i>Social programme organized by the MFA Singapore</i>
9 March 14 (Sun.)	<i>Free Day</i>	
Day 4 10 March 14 (Mon.)	9.00am – 12:00 noon Marketing your Investment Projects to Potential Financiers <i>This session will provide an understanding of the need to go beyond only technical aspects of project development and to consider how to market their investment projects.</i> Group Discussion: Integrating the Concept of Marketing to “Plan for Action” By: Singapore Expert: Mr Keith Martin, CEO, iPAC Group	1.30pm – 5.00pm Financing Your Infrastructure Investments <i>Infrastructure financing is a critical component of implementing any development strategy. This session discusses changing traditional view on financing urban infrastructure.</i> Group Discussion and Action Planning: Identifying potential PPP projects and SPV structure for “Plan for Action” By: Mr Alex Wong, HoganLovells Lee & Lee
Day 5 11 March 14 (Tue.)	9.00am – 9.15am Reflection on Key Learning Points 9:15am – 12.30am Prioritizing Infrastructure Projects (CDIA tool “CIIPP”) <i>Working Session on applying the CIIPP tool.</i> By: Joris van Etten – CDIA Deputy Program Coordinator, Sarah Schneider – CDIA Program Management Officer	1.30pm – 5.00pm Pre-Feasibility Studies (PFS) for Cities <i>This session outlines the principles, content, formats and mechanisms to the formulation and use of prefeasibility studies in securing infrastructure financing. The session will also convey approaches on how to manage the work of consultants that may be hired to conduct the PFS.</i> By: Joris van Etten – CDIA Deputy Program Coordinator Group Discussion and Action Planning: Incorporating Pre-Feasibility Studies into “Plan for Action” <i>Working Session on applying the PFS approach.</i> By: Joris van Etten – CDIA Deputy Program Coordinator
Day 6 12 March 14 (Wed.)	9.00am – 9.15am Reflection on Key Learning Points 9.15am – 10.30am Case Studies: Successful Public-Private Partnership (PPP) Models for Infrastructure Development Projects <i>This session aims to provide better understanding on how to view PPPs and share on the various sources to gather more information and support for planning</i> By: Singapore Expert: Assoc. Prof. Robert Tiong, NTU 10.45am – 12.00 noon Group Discussion & Action Planning: Identifying potential PPP projects in your development plan By: Assoc. Prof. Robert Tiong	1.00pm – 3.00pm Financing of Infrastructure Investment Projects By: Mr Andrew Lee, Mr Lim Suy Meng, Mizuho Bank, Singapore 3.30pm – 4.30pm Financial Model for Infrastructure Investment Projects By: Mr Andrew Lee, and Lim Suy Meng Project Finance Asia Department Global Structured Finance Division Mizuho Bank, Ltd. 4.30pm – 5.00pm Discussion session and preparing for 13 th March Mayor’s Roundtable.

Date	AM	PM
<p>Day 7 13 March 14 (Thur.)</p>	<p>9am – 10.00am Orientation to Mayors and small group discussion among city teams <i>Overview of the course content and expected output from Senior Professional Staff; discussion session among city-team members.</i> By: Participants. Facilitator: Assoc. Prof. Robert Tiong, NTU</p> <p>10.30am – 12:00 noon Land Transport Policies – Singapore’s Experience <i>Moderated discussion with presentation by former Minister and Adj. Prof. Yeo Ning Hong.</i></p>	<p>1.30pm – 3:15pm Roundtable at DBS HQ, Marina Bay Financial District, Singapore <i>Addressing issues of urban infrastructure finance to move from plans to implementation. Moderated discussion of participating mayors, city Sr. professionals and Sr. Singapore resource persons.</i> Moderator: Joris van Etten, CDIA Deputy Program Coordinator, Mr Tan Siong Leng Dy CEO, URA, Mr Lim Wee Seng, MD, DBS Project Finance, Singapore and other Singapore experts.</p> <p>3:30pm – 4:45pm Networking event <i>Discussions between participating mayors, city Sr. professionals, Singaporean Industry and Government Representatives.</i></p>
<p>Day 8 14 March 14 (Fri.)</p>	<p>9.00am – 12.00 noon City Presentations and Panel Feedback Panel: Joris van Etten, CDIA Deputy Program Coordinator, and Mr Wong Kai Weng, Director CLC / MND</p> <p>12.00 noon – 12.30pm Key Learning Points from the Programme, Moving Forward and Follow-Up By: Joris van Etten, CDIA Deputy Program Coordinator, and Assoc Prof Willie Tan, NUS and/or Assoc Prof Robert Tiong</p>	<p>1.00pm – 3.00pm Farewell Lunch and Closing Ceremony <i>Hosted by MFA Singapore – venue tbc</i></p>