

CDD "What's Happening" volume 22 (April 2014)

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Re-sending with active links. Our sincere apologies!

Dear CDD Community of Practice members,

First, I would like to formally introduce myself to the CDD Community of Practice (though I've worked with and know many of you from the past) as the newly appointed Cluster Leader of the Social Resilience and CDD Team of the Social Development Department. (SDV) Until recently, I was working in East Asia and the Pacific region of the Bank on a number of CDD operations (in the Philippines, Vietnam and PNG) and serving as the focal point for CDD there. Prior to that, I worked extensively in the Africa region on CDD operations (Angola, Ghana, Sierra Leone and Sudan) and also on projects relating to demobilization and reintegration of ex-combatants. While my first love is with these operations, I am truly excited about the opportunities and challenges of this new job of leading a great team in SDV in an area where the social development family has so much to offer. I am also excited about the prospects of closer linkages and synergies with our rural and urban colleagues under the new Global Practice13. Lastly, I look forward to interacting with and learning from the CDD Community of Practice. Given its size and diversity it serves as a wonderful model of how we can work together across a number of the global practice groups to help our clients better respond to their respective challenges.

This month we are happy to share with you some resources from the Forum 2014, as well as other Knowledge Notes arrived from our regional colleagues, and a new report that assessed the role of CDD for building the resilience of vulnerable communities to climate and disaster risk. We also added a list of recently approved projects with CDD or community-based approaches.

As always, we are eager to learn from you about any news happening around you as they will enrich this communication among the CoP - so, please share any information or updates you have on CDD (e.g. papers, blogs, project updates, videos, events, etc.) with us, by sending them to either me (sbradley@worldbank.org) or Kaori Oshima (koshima@worldbank.org). We will incorporate those in the future summaries.

Regards,

Sean

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BLOGS, RESEARCH & REPORTS**[Blog: "Integrated Community Management Case: How Can We Endure Its Sustainability?"](#)**

By Patricio V. Marquez on *World Bank Blog: Investing in Health*

[Blog: "Exit, Voice, and Service Delivery for the Poor"](#)

By Rob Wrobel on *World Bank Blog: People, Spaces, Deliberation*

Cases and Impacts**[Snakes and ladders: inclusive community development and Gypsies and Travellers](#)**

By Andrew Ryder in *Oxford Press and Community Development Journal 2014*

Abstract:

This article explores the concept of inclusive community development and its relevance to the ethnogenesis and empowerment of Gypsy and Traveller communities. Critics have asserted that such an approach can hold the danger of encompassing an assimilationist agenda, that seeks to 'civilize'. The paper argues that community development can be community-driven but ideally should be a gradual process, delivered in stages where external and outsider assistance can in fact be of use.

[The Politics of Change in Thai Cities: The Urban Poor as Development Catalysts](#)

By Diane Archer in *Contemporary Socio-Cultural and Political Perspectives in Thailand*

Abstract:

Thailand's participatory slum upgrading programme, the Baan Mankong "secure housing" programme, which has benefited over 90,000 households, has spurred on a wider process of change amongst Thai urban poor communities. From a process of community savings to participatory upgrading of slums, the National Union of Low Income Community Organisations (NULICO) arose, and has become a key driver for community development in Thai cities. The network has gradually established firm relations with local government officials and has benefited from the support of the Community Organisations Development Institute (CODI), a state agency. NULICO and CODI have introduced a number of innovations to urban community development, such as a community-based insurance system and city-level Community Development Funds (CDFs). These CDFs run in collaboration with city authorities and allow for citywide upgrading, in order to achieve "cities without slums", as well as providing income-generating and other revolving loans. From two CDFs in 2009, there are now over 60 CDFs established and over 200 in the pipeline. A new politics of change has emerged in cities as a consequence of the Baan Mankong programme, influencing the urban development of Thailand's cities. Low-income communities are playing an increasingly important role in city development, with consequences for civic participation and democratisation of Thai grass roots.

Implementation of a Women-Based Community Driven Development (CDD) Programme in Tamil Nadu: The Pudhu Vaazhvu Project (PVP)

By Deepti Kc and Kalrav Acharya (IFMR Research), in February 2014

Abstract:

This case study examines one of Government of Tamil Nadu's CDD projects called the Pudhu Vaazhvu Project (PVP) in four villages of Tiruvannamalai district in Tamil Nadu, India to understand if the guiding principles of the model are being followed by the community. The PVP, a poverty reduction and empowerment programme, is currently implemented by the Rural Development and Panchayat Raj Department of Government of Tamil Nadu with the assistance from the World Bank. It is currently implemented in 26 districts of Tamil Nadu covering 4,174 Village Panchayats in 120 blocks. The PVP is a well-designed initiative as it primarily involves women in the development process. Its strong guidelines and local approach gives the PVP project the potential to change the development landscape of rural Tamil Nadu. To reach that stage however, we noticed certain issues that need to be immediately addressed.

Knowledge Notes shared by colleagues in the regions

Opportunities and Approaches for Better Nutrition Outcomes through PNPM Generasi

By Jesse Hession Grayman, Nelti Anggraini and Siti Ruhanawati at the PNPM Support Facility

Background:

The Government of Indonesia has identified [PNPM Generasi](#) as one of several demand-side financing instruments through which to reduce stunting and improve other indicators of chronic malnutrition in rural Indonesia. This decision was based partly on [impact evaluation](#) findings that show Generasi reduced malnutrition, but the findings did not shed light on the approaches ("how" and "why") through which Generasi might specifically address chronic malnutrition, especially in the context of a health system that emphasizes the detection and treatment of acute malnutrition, but does not promote or incentivize healthy behaviors needed to improve long-term maternal and child nutrition. The "Opportunities and Approaches for Better Nutrition Outcomes in PNPM Generasi" research was commissioned to identify and document ways in which PNPM Generasi might contribute to the Indonesian government's efforts to reduce chronic malnutrition throughout the archipelago. This is especially critical given Generasi's overall shift toward maternal and child nutrition, with a growing emphasis on chronic malnutrition, beginning in 2014.

Science of Delivery in the Philippines: From KALAHI CIDSS to a National CDD Program

By EASSD team (contact: Patricia Fernandes and Sean Bradley)

Background:

On February 20, 2014 the World Bank approved a \$479 million loan for the Philippines National Community Driven Development Project (See the details in the top item under the "News from the Anchor" section). The NCDDP builds on the KALAHI-CIDSS CDD project (launched in 2002), and a series of analytical activities were completed during NCDDP preparation drawing on the KALAHI-CIDSS experience. It focused on: (i) the impact CDD operations can have on local level governance; (ii) the use of CDD approaches in conflict affected regions; (iii) the potential role of CDD in disaster response (resulting in streamlined operational procedures now used for typhoon Haiyan recovery); (iv) the adaptation of facilitation approaches to improve participation of vulnerable and marginalized groups (including improving participation by indigenous groups and strengthening gender mainstreaming); and (iv) measures to address governance risks associated with the significant scale-up of the program. The detailed reports on the topics above have now been summarized in a set of six short learning notes, providing a brief overview of the findings and a "first stop" practical information aimed at other task teams working on scaling up CDD Operations.

NEWS FROM THE ANCHOR

New Report

Climate and Disaster Resilience: The Role for Community-Driven Development

By Margaret Arnold, Robin Mearns, Kaori Oshima and Vivek Prasad

Abstract:

Social funds, social protection systems and safety nets, community-driven development (CDD) projects, livelihoods-support, and related operational platforms can serve as useful vehicles for promoting community-level resilience to disaster and climate risk. This paper examines the World Bank's CDD portfolio to assess experience to date and to explore the potential for building the resilience of vulnerable communities to climate and disaster risk through CDD programs. It aims to be useful to both the Climate Change Adaptation/Disaster Risk Management (DRM) practitioner as well as the CDD practitioner. The paper assesses the scale of climate and disaster resilience support provided through CDD projects from 2001–11 and characterizes the forms of support provided. For the climate change adaption/DRM practitioner, it discusses the characteristics of a CDD approach and how they lend

themselves to building local-level climate resilience. For the CDD practitioner, the paper describes the types of activities that support resilience building and explores future directions for CDD to become a more effective vehicle for reducing climate and disaster risk. Throughout the paper, project examples are used to demonstrate key points. Please follow the link to download [the full report](#) (or please contact us so that we can send you hard copies).

NEWS FROM THE REGION

Story: [Philippines: 8 Million More Filipinos Including Yolanda Victims to Benefit from Expanded Community-Driven Development Project](#)

More than eight million Filipinos in 477 poor rural municipalities and areas affected by Typhoon Yolanda (Haiyan) are expected to have better access to social and economic infrastructure and services. Under the [National Community-Driven Development Project](#) (NCDDP), more poor communities across the country will be empowered to participate in local planning, budgeting and implementation of community-level projects that help reduce poverty.

Story: [Indonesia: Communities Work to Improve Sanitation, Access to Water](#)

Indonesia plans to achieve universal clean water access by 2019 but almost half of the population still do not have access. A community-based program provides support for communities in the form of training and facilities to help them establish clean water services that they manage themselves. By ensuring sustainability, the program has improved the lives of communities through better access to clean water and is replicated at a national scale.

Story: [Afghanistan: Opening a Window of Knowledge at a Kabul Elementary School](#)

School enrollment for both girls and boys has increased significantly in an elementary school in Kabul city, thanks to the actions of the school shura, or council. The positive enrollment trend and the council's role reflect the development taking place all over Afghanistan, as a result of the Ministry of Education's Education Quality Improvement Program. The program, supported by the World Bank and ARTF, seeks to increase access to quality basic education, especially for girls, through school grants and teacher training.

Story: [Afghanistan: Irrigation Canal Unites Two Communities](#)

Farmers from two villages by Panjshir River are looking forward to doubling their production after the completion of a new irrigation canal. The community development councils in both villages decided to collaborate on the mutually beneficial irrigation project, which received funding from the National Solidarity Project (NSP). The NSP, under the responsibility of the Ministry of Rural Rehabilitation and Development and supported by the World Bank and Afghanistan Reconstruction Trust Fund (ARTF), encourages local governance and development through small-scale infrastructure initiatives.

New and Additional Financing for Projects using CDD or Community-based Approaches

There are multiple projects/programs recently approved by the Executive Board of the World Bank for additional or new financing, which apply community-based or community-driven approaches. See each article for more details.

- [Benin Decentralized Community Driven Services Project](#) (Feb 2014)
- [Guinea-Bissau Rural Community-Driven Development Project](#) (Feb 2014)
- [Bangladesh Municipal Governance and Services Project](#) (Feb 2014)
- [Indonesia Coral Reef Rehabilitation and Management Program – Coral Triangle Initiative \(COREMAP-CTI\) project](#) (Feb 2014)
- [Gambia Maternal and Child Nutrition and Health Results Project](#) (March 2014)
- [Nigeria Community and Social Development Project](#) (March 2014)

PAST EVENTS

Forum 2014

As we have informed you, Forum 2014 was held in February/March 2014. There were multiple events related to CDD. Most of the sessions were informal style with no presentations, but here are some of the resources available.

- **CDD Core Course 2014:** Please find the PPTs and other materials from [here](#).
- **CDD Community of Practice Meeting:** We discussed the work program, thematic discussions around enhancing Climate Resilience as well as Urban Development through CDD operations. Please find the PPTs from [here](#).

If you have anything to share with the CoP (including papers, project news, interesting blogs, or upcoming events) please email me (sbradley@worldbank.org) and Kaori Oshima (koshima@worldbank.org) and we'll incorporate these in the next "What's happening in CDD" email.

