



Dear friends and colleagues in the CDD Community of Practice,

As we embark on FY19, we wanted to take a look back at our collective work over the past year, and say a big thank you to all of you that help to keep our community strong, resourceful and creative. Your hard work and contributions are what makes the CDD CoP and GSG successful.

Below you'll find our annual report for FY18, with details on the impressive work that we did together over the past 12 months. Here some key highlights:

CDD Portfolio

- 199 active projects in 78 countries. Total active projects financing is valued at \$19.7 billion, 65 percent of which is IDA.
- The CDD portfolio is growing across the World Bank. New CDD lending for FY18 includes 43 projects valued at \$3.6 billion, a 33 percent increase over FY17 lending.

Practitioner Support

- The CDD Secretariat responded on average to 4-5 inquiries per week, including peer reviews, requests for sample TORs, CVs, and references; professional development guidance, and operational advice.
- The CDD CoP/GSG won the Bank's Story of Impact [Practitioner Support Award](#), in recognition of the work connecting task teams and client governments with knowledge, evidence, and experiences from across the globe.
- The CDD secretariat team provided direct operational and analytical cross-support to projects in all six regions during FY18.

Knowledge, Learning and Communications

- We continued our monthly learning events, including roundtable discussions, clinics, and BBLs on topics ranging from using the [P4R instrument](#) in CDD approaches, enhancing the impact of CDD operations in FCV contexts, and advancing innovation on the [local economic development](#) front.
- We continued our monthly [newsletter](#) and celebrated our 60th issue in FY18, keeping members of the community up-to-date on what's happening related to CDD across the Bank and beyond.
- Together with Australia's DFAT, we organized the [fourth Asia-Pacific Regional Conference](#) on CDD in Colombo, Sri Lanka in April 2018, bringing together 65 participants representing 15 countries from across East Asia, South Asia, and the Pacific.
- To better serve our non-Bank members, we restructured and expanded the [external CDD website](#), which provides a wealth of operational resources.

Building Talent

- In March 2018, we organized the [CDD Core Course](#), with 15 participants from multiple GPs and both HQ and country offices.
- In addition, we have over the year provided mentoring and career guidance to 14 staff and STCs interested in CDD.

Analytical Work

- Susan Wong and Scott Guggenheim in May published a new policy research paper, [Community-Driven Development: Myths and Realities](#). The paper examine what the evidence shows about the utility of CDD programs for helping governments improve the lives and futures of the poor. The paper also addresses recent critiques of the community-driven development approach, and proposes several streams of work for the future.
- We support teams in continuing to build the evidence base around CDD operations, with 5-6 evaluations currently underway.

We'd like to give a big thank you to our hundreds of members who shared their time, energy, and knowledge with our community – be it acting as expert panelists at our events, sending advice on a colleague's question on CDD program implementation, or reviewing our new C4D site. We're looking forward to another exciting year ahead with all of you!

Susan, Nik, Ashutosh, Evan, and Adelaide

CDD – A Year in Review

I. CDD at Glance

- **Operations** – CDD remains an important strategy for governments around the world to respond to core development challenges, including increasing access to basic services, infrastructure and opportunities for poor communities. FY18 saw a **33 percent increase** over the previous year in the level of financing (excluding Trust Funds) committed by the World Bank, from **\$2.7 billion** to **\$3.6 billion**. In parallel, the overall value of the active CDD portfolio increased from **\$19.1 billion** at the end of FY17 to **\$19.7 billion** at the end of FY18.



- The [number of active projects](#) has increased, from **188** to **199**, with CDD operations present in **78 countries**, covering **65 percent** of [International Development Association](#) (IDA) countries (the Bank’s fund for the world’s poorest countries) and **61 percent** of countries affected by fragility, conflict, and violence (FCV).
- **Membership** – The CDD Community of Practice (CoP) is one of the largest in the Bank, with **792 members, of which about 35% are external** (primarily government counterparts, development partners and academics).

II. Communications

In line with our strategy ([CDD Strategy Note](#)) to promote effective ways for CDD approaches to help the world’s poorest communities, our communications efforts target a variety of topics and audiences.

- **CDD Websites** – Reflecting the GSG’s commitment to supporting members of our CDD community of practice both inside and outside the Bank, we restructured and enhanced the materials on our external [Collaboration4Development](#) (C4D) site to provide operationally useful resources and a space to connect. Among the available resources on this website are:
 - General materials on CDD, including presentations and brochures.
 - Resources on a range of technical sectors, including on climate resilience, disaster risk management (DRM), local governance, and more.
 - Operational materials, including project manuals and sample TORs.
 - Reports and presentations from training events and conferences.
 - Past issues of the CDD Newsletter.

In June, we also updated [our internal CDD page on the Bank’s intranet](#) to feature a new look and (hopefully!) easier access to relevant information. The internal CDD page (just type “CDD” in your browser while connected to the Bank’s network) includes the same resources as the external C4D site, as well as a number of resources of relevance to Bank teams, including a searchable database of Bank-supported CDD operations.

- **Blogs and Feature Stories** – The GSG supported outreach on CDD approaches around the globe. Some examples include:
 - [Cambodia’s Social Accountability Framework Helps Improve Basic Public Services in Rural Areas](#)
 - [Linking Peace with Development in South Sudan’s Lakes Region](#)
 - [Afghanistan: Entrepreneurial Women Bring Economic Vibrancy in Rural Communities](#)
 - [Engaging communities in the Golden 1,000 Days in Nepal](#)
 - [Cash Transfers in Benin: A Response to Child Trafficking](#)
 - [Nigeria’s Poor Communities in the Driver’s Seat of their Development Journey](#)
 - [100% Ownership: A Project by Indigenous Peoples for Indigenous Peoples in Panama](#)
 - [Guinea-Bissau – Involving Communities in their Own Development Projects](#)
- **Newsletters** – Our [monthly newsletter](#), “[What’s Happening](#),” offers a roundup of the latest news, operations, research, and debates related to CDD. The newsletter recently celebrated its 60th issue and has a circulation of more than 900.

- **Leveraging cross-sector learning** – The GSG secretariat curated and shared announcements with our GSG and CoP members on sessions relevant to CDD for cross-learning, including, for example, an [event on CDD](#) by the Results Measurement and Evidence Stream, as well as events of the Governance GP and the FCV group.

III. Learning and Knowledge Events

The CDD secretariat continues to organize a broad range of learning activities, in collaboration with teams inside and outside the Bank.

- **International Conferences and Exchanges** – The GSG team delivered the fourth [Asia-Pacific Regional Conference](#) on Community-Driven Development from April 2-5, 2018, in Colombo, Sri Lanka, in partnership with the Government of Australia’s Department of Foreign Affairs and Trade. The four-day conference brought together 65 participants from across the region. This includes government delegations from 15 countries, World Bank staff and resource persons, and representatives of development partners. The conference deepened a regional peer exchange network begun in 2013, by reflecting on lessons learned, discussing innovations, and finding ways to apply lessons across CDD programs. After the conference, the team produced a [video](#) and a [blog](#).

- **CDD Core Course** – In March 2018, the GSG delivered the [CDD Core Course](#) for 15 participants from units across the Bank, bringing together multiple GPs and staff from both Washington and country offices. The training covered core principles and design considerations through presentations, case studies, and interactive exercises, as well as through interactions with seasoned CDD practitioners.



- **International Conferences and Exchanges** – In April 2018, the CDD GSG participated in a GSURR event [dedicated to knowledge sharing](#), as an opportunity for staff to learn more about the Knowledge Silo Breakers (KSBs), Global Solution Groups, and knowledge communities from other Global Practices.
- **Brown Bag Lunch Series** – In FY18, the CDD GSG organized a number of BBLs focusing on topics of interest to the CDD community, including:
 - November 9, 2017: CDD engagement with [the private sector, featuring TechnoServe, which focus on](#) linking poor farmers to markets
 - November 30, 2017: [Mainstreaming Citizen Engagement in Cameroon](#), featuring discussants Benjamin Burckhart, Nicolas Perrin, and Abel Bove

- December 11, 2017: [Using the Program-for-Results \(PforR\) financing](#) instrument, featuring Imad Saleh, Operations Adviser at OPCS and PforR team leader; and Mohamed Medouar, TTL of the Morocco National initiative for Human Development Phase 2 (INDH2)

➤ **Roundtable Discussion** – On January 11, 2018, CDD Coordinator Nik Myint led an interactive workshop on [CDD in FCV environments](#) in partnership with the Stability, Peace, and Security GSG and the FCV Theme Group for more than 20 participants. The discussion reviewed lessons learned from implementation of CDD operations in FCV contexts, and the role of CDD approaches in preventing violent conflict as an input to the operationalization report of the flagship [Pathways for Peace](#) study.

➤ **Community of Practice Meeting and Happy Hour** – On November 16, 2017, the CDD Secretariat hosted a vibrant meeting bringing together members of the CDD CoP and GSG. Global Lead Susan Wong discussed the two major thematic FY18 priorities – local economic development and CDD in FCV contexts. The meeting was followed by a happy hour to facilitate informal knowledge exchanges and networking.



IV. Just-in-Time Support

The CDD secretariat provides direct operational assistance, just-in-time advice, and other responses to requests from members of the CDD community. The CDD GSG also supports analytical work and knowledge products of relevance to clients, task teams, and partners that help enhance the quality of CDD operations.

- **Direct Operational Cross-Support** - Once again in FY19, the CDD secretariat provided operational support to teams across all six regions.
- **Helpdesk Function** - The CDD secretariat continues to provide just-in-time advice to the broader community of practitioners. This year, we responded to an average of 4-5 requests per week, maintaining a service standard of responding to requests within 48 hours. Inquiries included requests for document reviews, sample TORs, operational guidelines, and support finding specialized consulting services. In answering these requests, the secretariat often draws on the collective experience and knowledge of the CDD community, who continue to be generous in sharing their time, experiences and materials.

V. Analytical Work

- **Policy Research Working Paper** - As part of an ongoing effort to build the evidence base and inform policy debate on the use of CDD approaches, CDD Global Lead Susan Wong and CDD/Poverty Advisor Scott Guggenheim teamed up this year to review the evidence to date on CDD approaches and lessons for the future. In their new policy research paper published in May, [Community-Driven Development: Myths and Realities](#), Susan and Scott examine what the evidence shows about the

utility of CDD programs for helping governments improve the lives and futures of the poor. The paper also addresses recent critiques of the community-driven development approach, and proposes several streams of work for the future.

VI. Achievements

- **Practitioner Support Award – The Community-Driven Development GSG** was honored with the Story of Impact Practitioner Support Award on [Community Managers Appreciation Day \(CMAD\)](#) on January 25. The event recognized the efforts and successes of community managers and the communities of practice that they operate to progress the Bank's work in knowledge sharing. CDD won the Practitioner Support Award for achieving impact in providing task teams and client governments in meeting diverse and growing demands, and connecting practitioners with knowledge, evidence, and relevant experiences from across the globe. There were almost 50 submissions to this competition. Congratulations to the whole CoP!



VII. STAY IN TOUCH!

- The Community-Driven Development CoP and GSG connects peers, thought leaders, and practitioners across governments, agencies, and academia, to share ideas and experiences on CDD approaches. This CoP/GSG is facilitated by the Global Programs Unit of the Global Practice for Social, Urban, Rural, and Resilience at the World Bank, with inputs from around the world.

To share papers, project news, interesting blogs, or upcoming events on CDD and other relevant themes with the CDD CoP, please email the CDD email (cddgsg@worldbank.org) or Ashutosh Raina (araina@worldbank.org) and we'll incorporate these in the next "What's happening in CDD" newsletter.

Please visit and bookmark our sites!

- CDD Global Solutions Group (WB internal): <https://worldbankgroup.sharepoint.com/sites/gsg/CDD/Pages/Home.aspx>
- CDD Collaboration4Development (external): <https://collaboration.worldbank.org/content/sites/collaboration-for-development/en/groups/community-driven-development-global-solutions-group.html>