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# Colombia Action Plan

IT for Improving Land Administration Services TDD

Tokyo & Kobe, Japan

November 2017





# **Colombia Key Takeaways from TDD**



### **Political level:**

- 1. There it is a need for a leader/responsible entity for land administration: "the one in charge".
- 2. The <u>citizens</u> and the <u>local communities</u> and authorities must have a key role in the data gathering, use and maintainance.

## **Technical level** (depends on the previous points):

- 3. To maintain the information you should **share the information**: open data, e-government, private and public participation, etc.
- 4. The technology most follows the public policy, not drive it.
- It is important to "merge" or to "match" the cadastral and register databases in a sustainable way.









To support economic growth and development, consolidate the peace and reduce potential future land conflicts:

- 1. To have a land administration system complete, updated, reliable by 2023.
- 2. To have systems, procedures and processes, roles and responsibilities to **maintain** that information.

## Key purpose of the cadastral update:

- a) Land rights security, especially in post-conflict rural areas.
- b) To improve taxation system in the municipalities (municipalities per typology).
- c) To gather and maintain cadastral information in **indigenous and protected areas**.





## Colombia Actions to be Taken



#### • Short-term (1-2 years):

- Definition of leader entity.
- Definition of standards, methodologies, and model (LADM).
- Definition of the procurement mechanisms.
- Definition of the guidelines and procedures for **indigenous territories and national protected areas**.
- Community awareness campaigns and citizens participation.

#### Medium-term (2-5 years):

- Design and implement platform-information system.
- Model of LA for the municipalities (municipalities per typology), with participation of local governments.
- Creation of **national technical council** to support public policy in land administration.
- Citizens involvement in data gathering, data use and data maintenance.

#### Long-term (5-10 years):

- Cadastral information for the entire country
- Municipalities that know how to use and maintain that information.
- Public policy formulation, implementation and evaluation, based on cadastral information.
- Use and access of information for <u>citizens</u> (e-government in land administration system).





# Colombia Barriers/Challenge to Implementation of AP



- 1. Absence of **leadership**, difficult interinstitutional coordination at national and subnational levels, Vs. new legal framework (in discussion at parliament).
- **2. Resistance to change**: "I know how to do it" Vs. Pilots, new standards, methodologies, and operational model.
- **3.** Lack of clarity of subnational governments regarding the new cadaster policy, Vs. discussion of the cadaster bill that is currently discussed at the parliament.
- 4. Very **short time** to achieve the goal (2023) results needed immediately but prerequisites are not there.
- **5. Program cost** (USD 900millions) Vs USD 150 millions loan from WB and IDB (under preparation).





## **Colombia Support Needed**



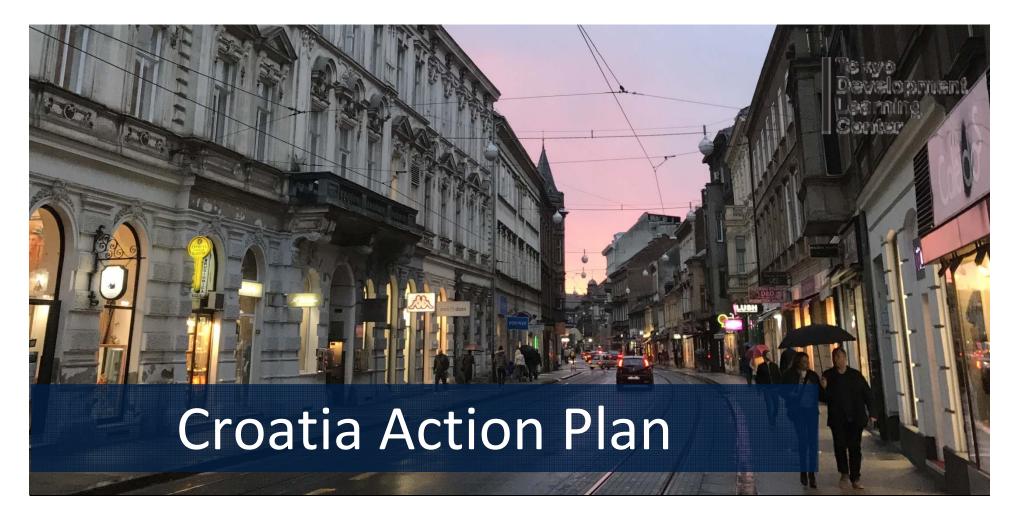
- World Bank Land Team:
  - Complete preparation of the Project (depends of the law)
  - Continue Technical Assistance by the technical assistance provide by WB
  - Support for outsourcing and procurement, by WB experts
- TDLC Program (Japanese support from Institutions, Private Sector, etc.)
  - Support for definition of roles and responsibilities of municipalities per typology and how to improve coordination between levels (medium-term)
  - Training and capacity building in key technical areas (ICT, land management), for the national technical advisory body (medium-term).
- Knowledge Products (Case Studies, Policy Notes, etc.)

Need for international good practice and lessons learned on:

- Formalization/Registration of rural land parcels
- Data harmonization between cadaster-registry







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# **Croatia - Key Takeaways from TDD**



- 1. Importance of accurate land registry and cadastral data
- 2. Importance of data sharing and integration at different levels of the Government
- 3. Impact of demographic growth on land market / land administration challenges
- 4. Importance of real property taxation (Croatia does not have a real property tax)
- 5. Automatization of land administration processes / reduction of registration time











# **Croatia – Accomplishments Needed**



- 1. Ensure that the entire territory of Croatia is covered by the "Land Database"
- 2. Establish a paperless land administration system / Development e-services
- 3. Establish a central archive and digitalize old land books
- 4. Increase data exchange between institutions (e.g. taxation, consolidation, ...)
- 5. Further reduce registration processing times











# Croatia – [Some key] Actions to be Taken



#### • Short-term (1 year):

Complete data harmonization in 8% of the Cadastral Municipalities (SGA and MoJ)

CB1

- Increase percentage of scanned old land books from 29% to 50% (MoJ)
- Introduce digital signature (MoJ) / Introduce the e-submission of Geodetic Elaborates (SGA)
- Encourage citizens to use existing e-services (e.g. awareness, fees ...) (SGA and MoJ)
- Provide the prerequisites for medium- and long-term actions (SGA and MoJ)

#### Medium-term (2-3 years):

- Complete data harmonization in 20% of the Cadastral Municipalities (SGA and MoJ)
- Scan all old books (MoJ) / Scan cadastral archives (SGA)
- Transfer the responsibility of registering real property to notaries and lawyers (MoJ)

#### Long-term (5 years):

- Complete data harmonization in 40% of the Cadastral Municipalities (SGA and MoJ)
- Establish a central digital archive (MoJ)
- Connect the Joint Information System (Land Database) to the "Government Bus"





#### 178 CM already completed Camille Bourguignon, 11/16/2017 CB1

# **Croatia – Barriers to Implementation of AP**



- 1. Lack of consensus between SGA and MoJ (solution: need to increase dialogue)
- 2. Lack of central fee calculation platform (solution: new tender by Min. of Admin.)
- 3. Lack of experts to harmonize data (solution: hire and train)
- 4. Lack of financial resources (solution: secure EU and WB funds)
- 5. Identification of a building for the central archive (solution: reach agreement with Ministry for State Properties)









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# **Croatia Support Needed**



#### World Bank Land Team:

- Support the completion of the activities under the current ILAS project
- Support for the preparation of an additional financing before April 30, 2017
- TDLC Program (Japanese support from Institutions, Private Sector, etc.)
  - Support data quality improvement (e.g. experience of Japan with "new surveys")
  - Support data sharing & integration (e.g. experience with the G-spatial Info. Cent.)
- Knowledge Products (Case Studies, Policy Notes, etc.)
  - Document on the experience of Lithuania on the development of e-services
  - Guidance on how to encourage land registration







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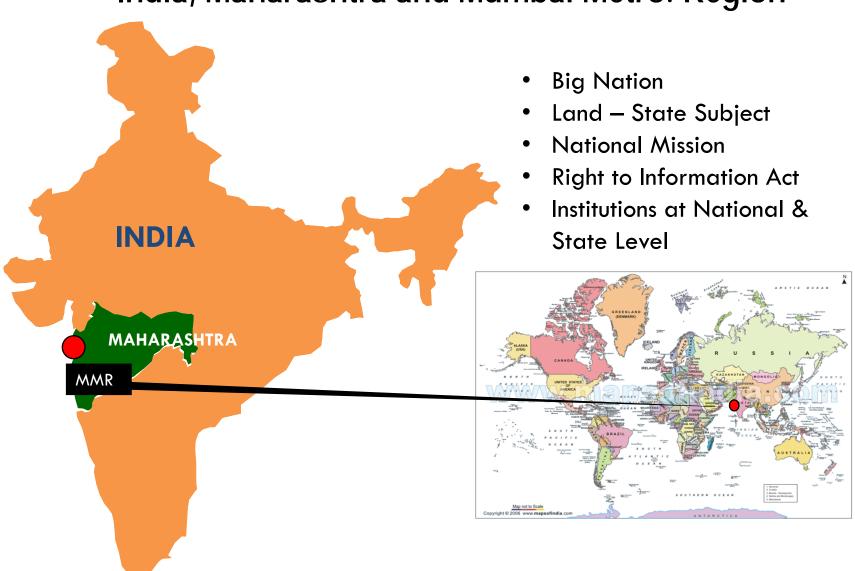


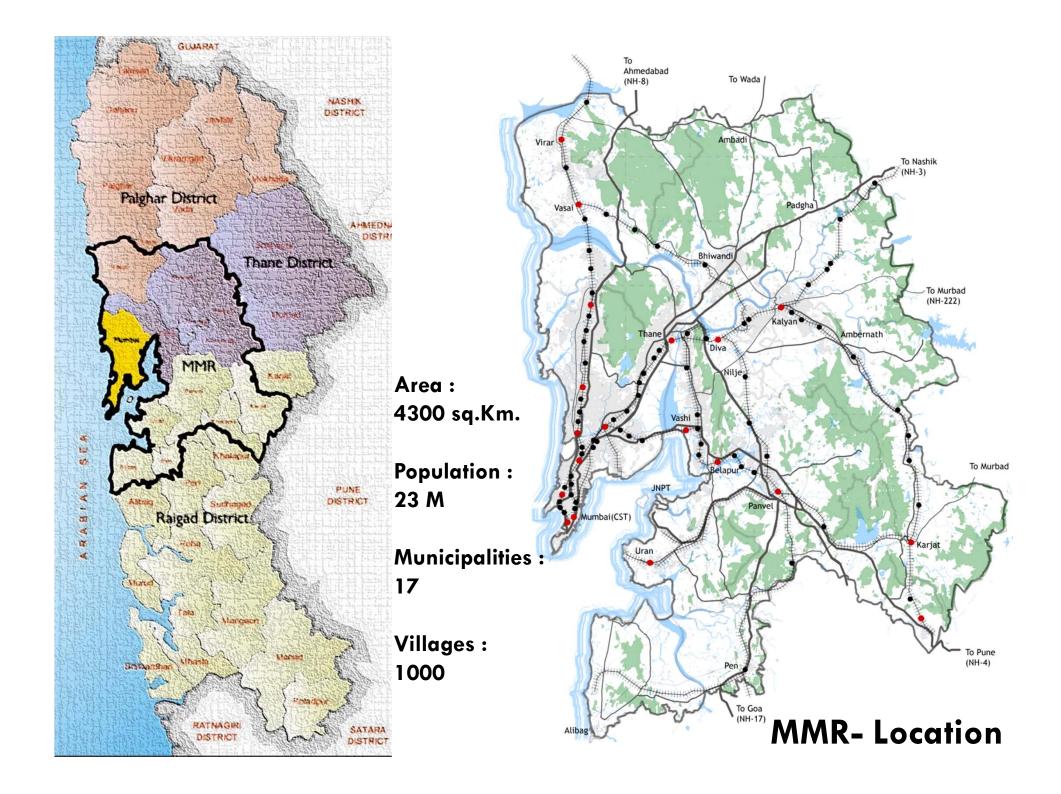






# India, Maharashtra and Mumbai Metro. Region





## The current status

## National Missions, Digital India – committed

National Land Record Modernisation Programme (2008)

- Cadaster maps are digitised
- Resurvey with modern technology on-going
- Computerised land records and registration
- Online Mutation process
- Core GIS on Land Records slow progress

Many national and state level agencies generating geospatial information independently

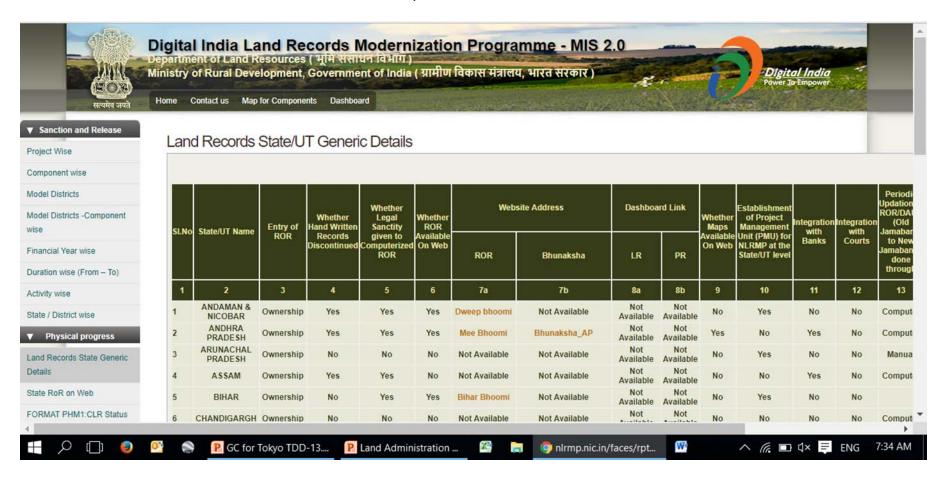
- Maharashtra Remote Sensing Agency
- National Atlas and Thematic Mapping Organisation

## MahaBhulekh - Online Land Records

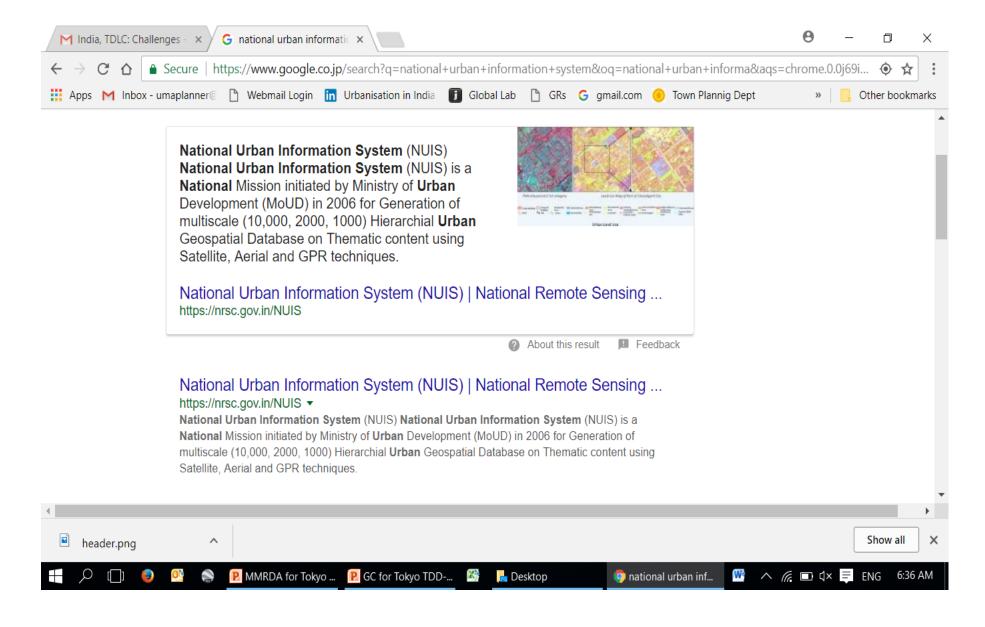


## **NLRMP** Website

http://nlrmp.nic.in/faces/rptPhysicalHome/rptStateGenericDetail.xhtml?id=./../m aster/physical.xhtml



# **National Urban Information System**



# **Key TakeAways**

- a. Apex Geospatial Information Authority/Centre
  - Japan, Lithuania and Singapore examples
- b. Third party dispute resolution system
  - Croatia example
- c. Think big and start small
  - as approach

# What needs to be accomplished

## a. Mumbai Metropolitan Region to be pilot area

- Dedicated agency and finance available
- Demonstration of result at regional level

#### c. Outcomes :

- Improved Land Administration
- Improved Disaster Management
- Integrated Utility Mapping
- Well Informed Land Use Planning
- Monitoring Spatial Development Trends
- Easy transactions, planning permissions
- Can reduce corruption and fraud

## Actions to be undertaken – Phase 1

- a. Creation of a new institution at MMR level for integration, co-ordination of Geo-spatial data as well as generation and dissemination of relevant geospatial data.
- b. New entity **R A D A R** being planned Regional Agency for Data and Research
- a. Inventorising existing digitally available relevant Geo spatial data
- b. Standardisation and Protocol setting
- c. Obtaining financial support
- d. Aim setting and Role identification
- e. Training and skill upgradation
- f. Creation of Infrastructure

## Actions to be undertaken – Phase 2

- a. Update And verify Geospatial data
- b. Partial utilisation of data generated as per protocols

## Actions to be undertaken – Phase 3

- a. Upscaling to State level
- b. Putting required legal instruments in place
- c. Integrating other citizen services
- d. Utilisation of data for intended purposes

# **Barriers and Challenges**

#### Data

- 1. Availability of data in usable form
- 2. Many cadaster maps around
- 3. Fast tracking of updating land records

## Inter-Department/Agency Coordination

- Integrating with the ongoing national program on land records updating to avoid duplication
- 4. Getting all concerned agencies on board to participate

#### Resources

- 5. Resource availability (manpower and infrastructure)
- Budget (for establishment and operation and maintenance.

# Support from WB/TDLC/TTLs

## By facilitating sharing of international experience

- a. System Design technical support
- b. Setting Protocols
- c. Before, during and before finalising the system design

# Thank you



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# Lao PDR Action Plan

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# Lao PDR Key Takeaways from TDD



- 1. Each country goes through land registration evolution process differ.
- 2. Conversion from paper documents to digitalize in a timely manner.
- 3. "One Map" Policy.
- 4. Collection of property tax vs cadastral data.
- 5. Clear identifications of land zoning in agriculture promotion and the urban promotion area.











# **Lao PDR Accomplishments Needed**



- 1. Complete participatory Spatial Land Use Planning throughout the country by 2020 (merging with the Integrated Spatial Environmental Plan)
- 2. Complete Land Registration by 2025
- 3. Establish Spatial Data Center 2020
- 4. Implement the country's 'ONE MAP' policy (linking with MPI, MPWT, MOF-DOT, MEM, etc..)

5. Improve Public Service delivery – quality, time, and cost.











# Lao PDR Actions to be Taken



#### • Short-term – 2018:

- Implementation of National Land Policy (No.026, dated 13 August 2017). Land Law Amendment (2018, endorsed National Land Master Plan, April 2018)
- Coordinate with relevant line Ministries and Provincial District Authorities to actively participate in the process of land use planning.
- Expand Digital Land Registration (from the existing practice) throughout the country
- Acquire financial support for Land Management and Administration from Government budget, and Development Partner.
- TDLC support on Land Administration Project design.

#### Medium-term 2019:

- Land Administration Project implementation given financial support is secured.
- Integrate Spatial Land Planning in the process of Land Registration.

#### Long-term:

- Deploy Land Registration process in a modern electronic method Guaranteed information quality, transparency, and efficiency.
- Periodic improvement of Land Transaction, land valuation, land expropriation, and land taxation system.
- Continuous coordination with relevant Ministries and Provincial Authority to achieve the 'one map' policy.





# **Lao PDR Barriers to Implementation of AP**



- 1. Financial Support government seek support from Development Partners and Bilateral Partners.
- 2. Limited technical capacity in the field of ICT that can. Develop training manual and provide on the job training under the existing project supported by GIZ.
- 3. Infrastructure stable internet connection. Lao Government established 25 CORS station and supplied survey equipment.

















#### World Bank Land Team:

Land Administration Project preparation

## TDLC Program (Japanese support from Institutions, Private Sector, etc.)

- Technical support on Spatial Data Infrastructure
- Training on GIS application

## Knowledge Products (Case Studies, Policy Notes, etc.)

- Policy Note Assessment
- Institutional Study for the possibility to achieve 'one map' policy







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# **Lebanon Key Takeaways from TDD**



- 1. Property rights can be secure even when cadastre is incomplete or notup-to-date (Japan)
- 2. Lithuania case made us recognize that we already have most of the structures and even resources in place, what we lack is willingness of institutions (and people) to cooperate
- 3. Once the mass valuation is established the costs of maintenance and revaluation are minor









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- 1. Changing and modernizing laws to pace with the new evolving digital real estate world
- 2. Modernizing the organizational chart of the Directorate General of the Land Registry and Cadastre
- 3. Modernized Digital Land Registry with cadastre and land registry integrated
- 4. Increase revenues from properties and improve transparency and fairness of the tax system
- 5. Establish a platform for geospatial data sharing to improve planning and decision making in Lebanon.







#### **Short Term**

- Establish multi-agency working groups (NSDI, Mass Valuation, ICT, open data strategy)
- Initiate the work on reengineering of business processes
- Upgrading the current ICT infrastructure

#### **Medium Term**

- Development of a new organizational chart of GDLRC
- Creating an integrated unified ICT system for both land administration and cadastre
- Establishing a mass valuation system

#### Long Term

- Changing laws and practices
- Establishing NSDI
- Enhancing technical and administrative capacities







- Political, institutional, legal established and maintained cooperation and coordination between institutions involved (GDLRC, Revenue Directorate, Public Works Ministry, and GAD)
- 2. Weak GDLRC's staff capacity use current training resources (Institute of Finance) and linking/knowledge sharing with peer institutions from other countries
- Cooperation between NSDI stakeholders is poor GDLRC will invite for establishing a small working group on NSDI (gather enthusiasts)









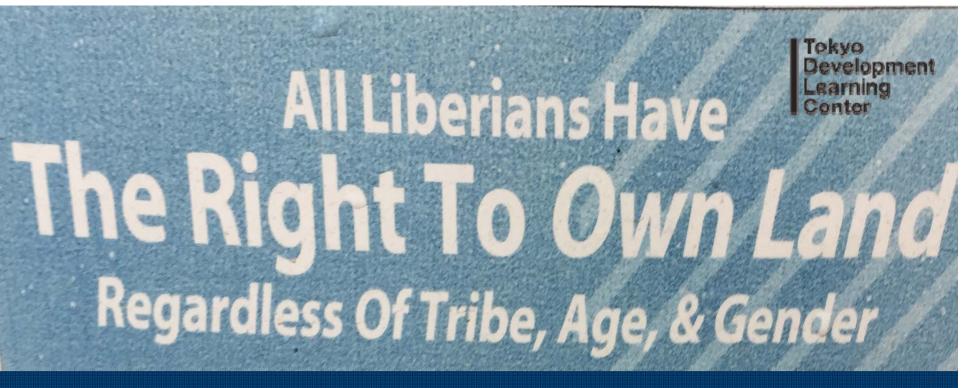


## Support Needed



- WB Financing
- NSDI Specialist to support the NSDI strategy development and the Roadmap
- <u>Land Registry and Cadastre Specialist</u> to identify best practices which could be applied in Lebanon
- <u>Valuation System Specialist</u> to identify the road map for mass valuation system development and implement the appropriate solution for Lebanon
- <u>ICT Advisor</u> to help in identifying the best international products and software to be used.
- Relevant <u>country case studies and study visits</u> to learn about NSDI and mass valuation systems





## Liberia Action Plan

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## **Liberia Key Takeaways from TDD**



- 1. One size does not fit all: Fit for Purpose Solutions
- 2. Prioritization and sequencing is critical
- 3. Linear progression is not a must: Parallel processes can be utilized
- 4. Power of Geospatial Data
- 5. Political Will is essential to successful implementation
- 6. Capacity Development! Capacity Development! Capacity Development!









## **Liberia Accomplishments Needed**



- 1. Rehabilitate the Geodetic Network (12 of 15 vandalized during the civil war)
- 2. Update and expand the cadastre (from municipal to national level)
- 3. Inventory of public/government land
- 4. Legal reform process
- 5. Capacity development of land professionals
- 6. Community engagement and integration into the land reform process









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#### Liberia Actions to be Taken



☐ Short-term (0-2 years):

Land Rights Act passed

LLA Transition completed

**Liberian Legislature** 

**LLA/ Nat'l Transition Comm** 

■ Medium-term (2-5 years):

Legal reform process completed

National Cadastre developed

Digital Land registration process

**LLA and Liberian Legislature** 

LLA

LLA

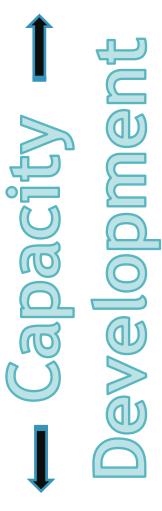
**■** Long-term (5+):

Land Information System developed

Land Use Planning @ all levels

LLA

LLA/ Local Gov'ts





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### **Liberia Barriers to Implementation of AP**



1. Lack of Political Will

**Continuous legislation engagement** 

2. Conflict/Instability

Regional cooperation (ECOWAS)

3. Capacity deficiency

Ongoing capacity development, trainings, etc.

4. Budget constraints

Revenue generation/LLA-MFDP Coordination

5. Citizen resistance

Community awareness, constant engagement











## **Liberia Support Needed**



- World Bank Land Team:
  - TA for development/review of TORs
     WB TTL/Land Team
  - Assessments/M&E of project activities
     WB TTL/Land Team
- TDLC Program (Japanese support from Institutions, Private Sector, etc.)
  - Short-term trainings (surveyors, GIS technicians)
  - Land use planning
     JICA
- Knowledge Products (Case Studies, Policy Notes, etc.)
  - Geospatial training program (curriculum)
  - Analysis/Recommendations paper for transition/ Functionality/integration of manual deeds registry









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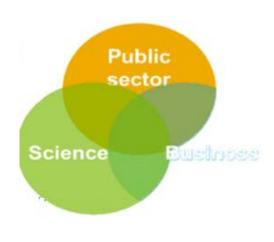
## **Madagascar Key Takeaways from TDD**



- 1. Fit for purpose: finding the right level of technology
- 2. Integrated land data: starting from the scratch is an opportunity
- 3. Smart public service: Bridging science and public sector (Research&Development)











## **Madagascar Accomplishments Needed**



## One paper for each land by 2030

(8 millions land parcels)

Why? Investment, tax collection, social cohesion, ....

What will it take? We need 4 major changes

- 1. Change in institution
- 2. Change in tool
- 3. Change in approaches
- 4. Change in human capital









## Madagascar Actions to be Taken



#### Short-term:

- Scaling up municipal land offices from 200 to 500 in 3 years, by the Government
- Madagascar international land forum to enhance political support and create community of practice
- Improving field surveys with ICT-enabled tools and securing existing land data base

#### Medium-term:

- Establishing a new institution in charge of supporting the municipal land offices (500+)
- Building and operating comprehensive land data base by this new institution
- Implementing national land education master plan

#### Long-term:

- Scaling up municipal land offices from 500 to 1500+ in 10 years, by the Government
- Integrating land data base with tax collection tools by the new institution





## **Madagascar Barriers to Implementation of AP**



- 1. Resistance to change from the central land administration offices
- 2. Lack of infrastructures: Weak power supply and lack of connectivity in rural areas
- 3. Lack of capacities
- 4. Lack of public resources









## **Madagascar Support Needed**



#### World Bank Land Team:

- Short term: Providing funding and technical assistance to scale up municipal land offices from 200 to 500 in 3 years
- Long term: Providing funding and technical assistance to scale up municipal land offices from 500 to 1 500+ in 10 years
- Supporting Madagascar international land forum
- Providing technical assistance to support a new land agency

#### TDLC Program (Japanese support from Institutions, Private Sector, etc.)

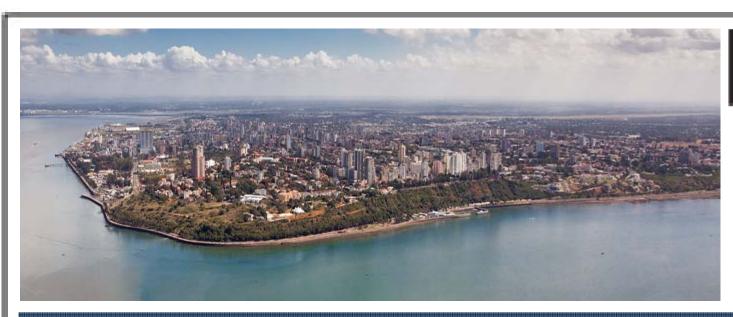
- Support to R&D unit to develop ICT-enabled processes
- Benchmarking, south-south cooperation
- Supporting Madagascar international land forum

#### Knowledge Products (Case Studies, Policy Notes, etc.)

- Land certificate's impact evaluation
- Stakeholder analysis in the land sector







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## Mozambique - Action Plan



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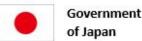


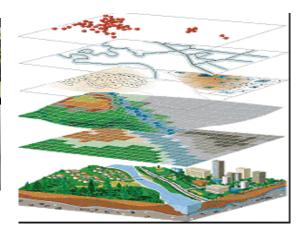
### **Mozambique Key Takeaways from TDD**



- 1. Legal Framework needs to be adjusted in order to respond to new context;
- 2. <u>Land Information system</u> is a tool to address Land Administration issues;
- 3. Geoportal as a means to enable access to information and data by citizens;
- 4. <u>Spatial Data Infrastructure (SDI)</u> is important to support standardized data collection and allow interoperability among different systems for decision making;
- 5. Adjust and improve <u>land fee/tax structure</u> aiming to sustainability of the Land Administration Services.









### **Mozambique: Accomplishments Needed**

#### CHALLENGE: SUSTAINABLE LA SERVICES

#### 1. Land Cadaster component

- Undertake Systematic Land Regularization to secure land use rights;
- Improve the land taxation and collection system;
- Move from analogue to electronic system by improving the current LIMS.

#### 2. Cartography and land use planning component

- Update maps at adequate scales to meet the needs of land use admin / planning;
- Improve the national geodetic network (GNSS permanent stations).

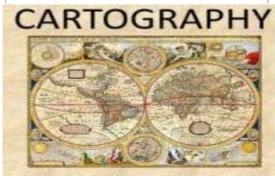
#### 3. Land legal framework component

- Review of National Land Policy to accommodate land transferability and other issues;
- Improve regulatory procedures to facilitate delivery of land administration services.

#### 4. Address land use planning

#### 5. Institutional development and capacity building







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### **Mozambique Actions to be Taken**



#### **Short-term:**

- Review of National Land Policy to accommodate land transferability and other issues by multidisciplinary commission (Government, CSO, private sector, academia)
- <u>Adopt legislative and regulatory procedures</u> in order to facilitate land administrationby *by multidisciplinary commission*.
- Improve the <u>land taxation and collect system</u> by *multidisciplinary commission*.
- <u>Capacity building</u> by by Government with support of partners

#### Medium-term:

- Move from analogue to electronic system by improving the current LIMS by Government (DINAT) with support of partners.
- Improved Geodetic Network & Updated maps at adequate scales to meet the needs of land use admin / planning and by Mozambique with support of partners.

#### Long-term:

- Complete 1<sup>st</sup> <u>Systematic Land regularization</u> to secure land use rights by Government with support of partners.
- <u>Institutional development</u> by *Government with support of partners*

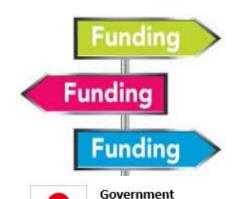




### **Mozambique Barriers to Implementation of AP**



- 1. <u>Lack of adequate funding</u> Ongoing discussions with World Bank and other partners;
- 2. Weak human capacity currently training and admission of more qualified staff;
- 3. <u>Weak Institutional capacity</u> Ongoing discussions with World Bank and other partners;
- 4. <u>Inadequate IT Infrastructure and equipment</u> Ongoing discussions with World Bank and other partners;
- 5. <u>Lack of standard methodology</u> for more efficient and effective <u>systematic land</u> regularization, including use of available modern technologies National Directorate for Land is taking care of the resolution of this limitation.



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### **Mozambique Support Needed**



#### **World Bank Land Team:**

MozLand - Land Administration Project



#### TDLC Program (Japanese support from Institutions, Private Sector, etc.)

- Feasibility Study for a National Spatial Data Infrastructure in Mozambique
- <u>TA support</u> to implement the establishment of a <u>mechanism for collection of land</u> use fee/tax linked to LIMS
- Human resources: Training on IT and Land Administration, including short courses and MA







## Thank you









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## Palestine Action Plan

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## **Palestine Key Takeaways from TDD**



- 1. Sharing of information (e.g. central, local government, citizens) → Integrated Information System.
- 2. Protecting sensitive information, particularly within an integrated system.
- 3. Sustainability and maintenance of a system.
- 4. Qualified staff particularly sufficient IT knowledge.
- 5. Learn from others but cannot "copy + paste" solutions.
- **6.** Public Awareness importance.
- 7. Do not be discouraged by your challenges.

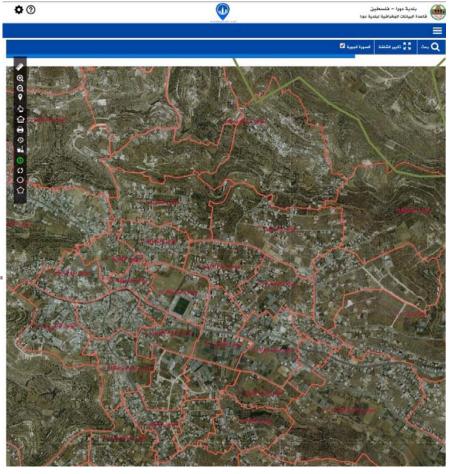




### **Palestine Accomplishments Needed**



- 1. Full land registration.
- 2. Full Cadaster.
- 3. Update legal framework.
- 4. Effective Land Administration System.
- 5. Integrated Geospatial Platform
- 6. Disaster Risk Management Plan.







## Palestine Actions to be Taken



#### Short-term:

- National Action Plan → each PMO, PLA, LWSC, MoLG, and MoF (Ptax)
- Add M&E unit, surveying engineers, & more qualified legal experts by LWSC
- Establish geodetic reference framework (CORS) with permanent GPS stations by PLA
- Digitizing existing maps and data conversion of land certificates by PLA
- Computerized Land Registration System (CLRS) → mechanism to link spatial and non-spatial data from LWSC to PLA
- Encourage Agencies to sign MoUs for sharing data by PMO, PLA, LWSC, MoF, and LGUs

#### Medium-term:

- Training on legal land framework → add more Land Settlement judges by LWSC.
- Qualified IT Unit in LWSC by LWSC.
- CLRS → link data to GeoMolg, GDPT (Ptax), and LGUs.

#### Long-term:

- Map rights in Area C by LWSC.
- Public key infrastructure (Electronic signature) to shift from paper to electronic transaction by Ministry of Telecom and IT
- CLRS → link data to citizens, private sector, etc. by GeoMoLG.
- Law to share information by legislature.





## **Palestine Barriers to Implementation of AP**



- Outdated legal framework → seeking WB to support update of draft laws.
- Fragmentation of data, lack of meta-data, uneven data format → platform established
- 3. Quality Assurance standards for IT Framework for sector agencies.
- Lack of financial resources → cost-sharing with LGUs (not sufficient to expand services).
- 5. "Independent" thinking by departments within agencies.
- 6. External: Access restrictions (Area C), lack of 3G network.







## **Palestine - Support Needed**



#### World Bank Land Team:

- Update of the legal framework.
- Training for legal experts on land dispute resolutions.
- Quality Assurance standards for cooperation with the Private sector for land registration and digitizing of existing maps and data.

#### TDLC Program (Japanese support from Institutions, Private Sector, etc.)

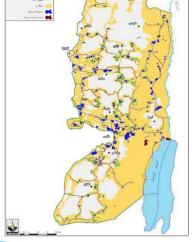
 Quality assurance standards, TORs for CORS network, integrated systems, and standard data guidelines.

- Utilization of cloud technology for the land sector.
- Business continuity plan.

#### Knowledge Products (Case Studies, Policy Notes, etc.)

- Policy note on sharing of information.
- Case studies on establishing a national DRM framework.









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- 1. Poland is already advanced in land planning (good databases exist)
- 2. Public good should be above private ownership right
- 3. Integration of databases and institutional collaboration is difficult (seems easier in smaller entities, for example Lithuania, Singapore)
- 4. GIS tools can be useful for creating various e-services (like in Kobe)





## **Poland Accomplishments Needed**



1. Better use of space in the Rzeszow City functional urban area (RFUA) to ensure high quality of life and sustainable socio-economic development

2. Creating a joint development vision (leading to enhanced spatial planning) for

functional urban area of City of Rzeszow

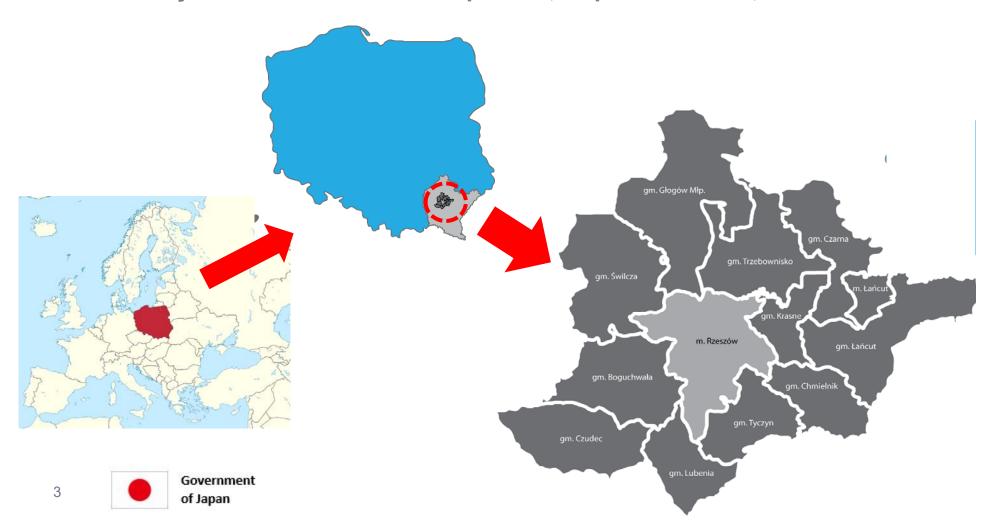








RFUA = City of Rzeszow + 12 municipalities; Population 350K; area: 1050 km<sup>2</sup>



## **Poland Background**



#### National legal framework

- Three levels of spatial planning in Poland (national, regional, commune municipality) – municipal plan is the most detailed
- Cascade: Local spatial plan has to include decision of plans from higher level (regional, national)
- Local spatial plan is created by municipality (commune) and by law focused on an administrative area of municipality
- In the Polish context, spatial planning at the **function urban area is not regulated**, this creates a challenge for development because FUA-plan is not legally binding. On the other hand, a central city cannot develop alone (without cooperation with surrounding municipalities)





#### **Poland Actions to be Taken**



Building partnership between municipalities:

#### Short term (1 year):

- to start collaboration (creating a single institution for RFUA representing all municipalities) – RFUA association already exists
- developing joint planning tools (a GIS-based software for the whole RFUA;
   integration of databases from individual institutions and municipalities)

#### Medium-term (2-5 years):

- preparing a joint vision for the RFUA development (infrastructure [transport, utilities], function of land use [residential, business, services, industry, environment protection, agriculture etc.])
- learning how to work together and think not only about own municipality –
   RFUA-oriented attitude needed
- implementation of joint RFUA vision (not legally binding) into individual spatial plans of RFUA municipalities (legally binding)





#### **Poland Actions to be Taken**



- Long-term (5-10 years):
  - Sustainable development of RFUA and efficient space management thanks to enhanced collaboration between municipalities
  - Development of key metropolitan functions for the City of Rzeszow and surrounding 12 municipalities
  - Improvement of the national legal framework regarding:
    - spatial planning for the FUA level
    - prevalence of public good over land ownership right









- **1. Historical experience** lack of collaboration; rather competition between municipalities
- **2. Mental barrier** = changing the attitude (sufficient data, capacity, infrastructure)
- 3. Lack of good practices (track record) in FUA management in Poland
- **4. Long tradition of strong land ownership rights** in Poland (barrier for law modification)





## **Poland Support Needed**



#### World Bank Land Team:

- Advisory (technical assistance): support in integration of information and spatial planning management
- Platform for discussion between stakeholders
- Help develop e-services regarding land management

#### Knowledge Products (Case Studies, Policy Notes, etc.)

- Case study of the Lithuanian case of database integration
- Case study on the controlled development areas and development promotion areas from Kobe/Japan









# Thank YOU



