Egypt - Key Takeaways from TDD

1. “**What is essential is invisible to our eyes**” social inclusion is a core dimension for resilience, we have to admit that we didn't see that before.

2. The leadership and institutions is a key pillar for the sustainability & resilience vision.

3. There is not a standard entry point for engaging with community. The entry point is very much contextualized so good diagnosis is essential. Identifying champions is also essential.

4. To regain trust we must change the approach *(first apologize for not listening before, then let people talk, we listen then act)*.

5. We need to dig deep in the history to tailor our future. Learning from our past, social inclusion and citizens voice are critical aspects to be tackled.
1- Create enabling environment for citizen engagement

2- Implementing high quality & inclusive participatory process in the pilot Governorate.

3- Scaling up of the participatory process for the rest of the 27 Gov.

4- Institutionalizing the participatory mechanism & tools for ensuring sustainability

4- Participatory monitoring & evaluation for different development projects in the 2 pilot governorates
Egypt- Actions to be Taken

- **Short-term (6-8 month): Building ownership to the participatory process**
  - Case studies on citizen engagement from different countries/Japan (World Bank – TDLC)
  - Developing policy Note on enhancing the participatory process and citizen engagement (World Bank – TDLC)
  - Round tables with different stakeholders at the central & Local levels (Government of Egypt).
  - Develop communication & information disclosure strategy and pilot it (World Bank through UELDP – TDLC)
  - Strengthening the quality of public consultation in 2 Governorates (Complementary activities for better inclusion (UELDP) - CB for LD Forum ((World Bank – TDLC)

- **Medium-term (9-24 month): Regulatory framework & Scaling up:**
  - Using the policy note to add section on the executive regulations for 2 new acts (under discussion in the parliament) planning law & local administration law) – Ministry of Local Development (MoLD)
  - Establishment & building the capacity of LDF in the 25 Governorates (World Bank – TDLC)
  - Scaling up of the participatory process in 25 Governorates – Ministry of Local Development
  - Identify & contextualize of different tools for participatory monitoring & evaluation of developmental projects (TDLC – Ministry of Local Development)

- **Long-term (2-3 years): Institutionalization & advanced participatory mechanisms**
  - Review the Organizational structure of Local administration & adding function & calibers for citizen engagement & participation (GoE)
  - Building the capacity of LDF on participatory monitoring (MoLD - TDLC)
  - Implement Tools for Participatory monitoring in pilot Gov. (MoLD)
  - Document publish lessons learned - MoLD
## Barrier/Challenge of Implementation of Plan

<table>
<thead>
<tr>
<th>Challenge</th>
<th>Current effort to address it</th>
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</thead>
<tbody>
<tr>
<td>The culture &amp; mindset of local administrative leaders</td>
<td>Orientation workshops and trainings</td>
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<td>Weak political well and high turn over of Minsters &amp; senior leaders</td>
<td>develop the ownership to more stable staff at the local level and work on the policy and legislation level</td>
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<tr>
<td>Capacity challenges (language barrier, weak management &amp; coordination skills)</td>
<td>Capacity development plan</td>
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Egypt - Lending and TA Active or Needed

Technical Assistance Work Planned:

• Developing case studies and Policy Note with support from the Japanese experience
• Experience sharing in participatory mechanisms
• Support in developing a strategy and an action plan on the participatory monitoring including mechanisms and tools
• Capacity building & training events for LDF (2 pilot gov.)
• Development & TA in implementing communication strategy (2 Pilot Gov.)

Investment Work Planned:

• Development of websites of UELDP & 2 pilot governorates
• Soft & hard ware for the implementation of the communication strategy
Egypt - Support Needed

World Bank:
- Communication & information disclosure strategy development
- Development of websites
- Development of HOW To Manuals

TDLC Program (Japan)
- Capacity building for LDF
- Sharing Experience on citizen engagement through experts from Japanese Government or study tours
- Developing a strategy and an action plan on the participatory monitoring including mechanisms and tools

Knowledge Products (Case Studies, Policy Notes, etc.)
- Case studies for participatory development
- Policy note on citizen engagement & participatory mechanisms