

PAPUA NEW GUINEA Action Plan



Planning for Safe, Inclusive and Resilient Cities TDD
Tokyo, Osaka - Japan
April 23-27, 2018



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WORLD BANK GROUP
Social, Urban, Rural & Resilience

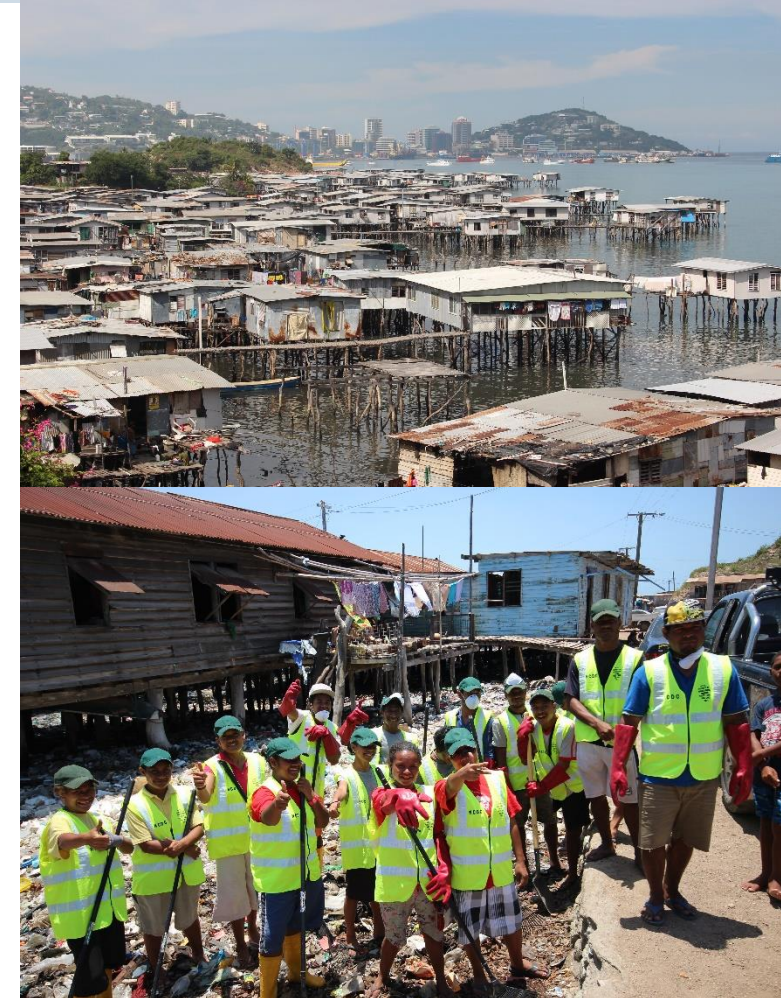
PNG'S Key Takeaways from TDD

- 1. Importance of breaking through “institutional silos.” Problems are multidimensional and require multisectoral solutions.** Promoting communication, coordination and partnerships among different government organizations in the planning, decisions, policy development and resource allocation.
- 2. Importance of bottom-up planning.** Involving community participation in project/program planning and implementation, and institutionalizing mechanisms for supporting this.
- 3. Importance of establishing trust between government and communities.**
- 4. Using public infrastructure investments as an entry point into communities and as an impetus for promoting social and economic inclusion.** E.g., solar lighting, satellite/secondary markets, recreational spaces, beautification and landscaping.
- 5. Importance of public-private partnerships.** Bringing along the private sector to support the development plans of the City and vice-versa. Mutually beneficial and reinforcing.



PNG's Accomplishments Needed

1. **Mobilize support and interest from a broad range of public and private stakeholders to:**
 - a. Recognize that the management of urban development challenges are important because of the connectivity function cities play in contributing to the wider PNG economy and social stability.
 - b. Recognize that “resilience” means strengthening and empowering communities to manage their own problems and challenges and building their capacity to respond to productive opportunities.
2. **Ascribe to a common vision and strategy** for key partners to work together.
3. **Establish a social resilience strategy** for the cities mainly to address job creation and ensure that residents feel safe and feel a sense of belonging. **Changing the “mindset” and antisocial behaviors of youth.** Extremely high rates of crime and GBV.
4. **Build the capacity of local governments and ensuring that they are connected to a national structure** with clear lines of accountability and delineation of responsibilities.



PNG's Actions to be Taken

- **Short-term:**
 - Facilitate community engagement through regular forums and meetings and clarify government policy direction for Second Phase of the Urban Youth Employment Project, by DFCDR
 - Provision of soft-skills, leadership and livelihoods training opportunities by NYDA
 - Continue to support and grow the city authority's community engagement programs, by NCDC
- **Medium-term:**
 - Create community associations to ensure all groups have a voice, by DFCDR
 - Developing a human resource / workforce development strategy to link labor markets to industry, by NYDA
 - Develop a social resilience strategy and identify funding for the implementation of activities, by NCDC
- **Long-term:**
 - Develop a legislative framework for citizen participation, by DCDR
 - Creating public centers for disadvantaged groups to access a range of resources and support, by NYDA
 - Implement and sustain the social resilience strategy and ensure regular consultations with various community groups to monitor results and outcomes and make changes as needed, by NCDC



Barrier/Challenge of Implementation of Plan

- 1. Fostering a strong sense of partnership and accountability at the national, municipal and local levels.**
Attempts to establish a common vision for what the Government and cities want to achieve, and ensure it is measurable as an incentive for different stakeholders to work together.
- 2. Navigating complex relationships among key actors/institutions.** *Identify a strong champion for the project. E.g., DPM or PM, to ensure stakeholders cooperate.*
- 3. Bridging the trust between Government authorities, citizens, private sector and community.** *Establishing transparent accountability mechanisms and dissemination of results.*
- 4. PNG lacks a participatory culture and experience to support participation among disadvantaged groups. E.g., youth and women. No sense of belonging or ownership within urban communities or in nation building. Perceptions of inequality.** *Investing resources into developing a process and mechanisms to support civic engagement and accountability.*
- 5. Reluctance and scepticism to “borrow” or invest in social programs versus infrastructure investments, which are perceived to be “more visible and impactful.”** *Produce an Impact Evaluation to demonstrate outcomes and results, Cost-Benefit analysis required by Treasury and mobilize support from a wide range of stakeholders.*
- 6. Lack of available data and evidence-based policy making.** *Invest in research and development and disseminate widely.*



PNG's Lending and TA Active or Needed

- Technical Assistance Work Planned:

- Impact Evaluation Paper on the project's impacts and employment outcomes, targeting performance as well as beneficiary, community and employer perceptions. Consider trends over time with datasets since 2014 and lessons learned (June 2018)
- Gender & Labor Market Study (May 2018)
- Updated Cost-Benefit Analysis (May 2018)

- Investment Work Planned:

- Second Phase of PNG Urban Youth Employment Project (\$25-40 million)



PNG Support Needed

- World Bank:
 - Urban Safety Specialist with expertise in gender and crime and violence issues, including GBV.
- TDLC Program (Japan)
 - Prepare a social resilience strategy for key cities in PNG to address key challenges and based on existing programs that are being implemented.
 - Knowledge sharing seminar facilitated by Japanese experts in involving communities in running urban safety programs also drawing on the experience of Kenya, Honduras and Brazil
- Knowledge Products (Case Studies, Policy Notes, etc.)
 - Case study on how to support the institutionalization of the improvements in public infrastructure and services that our projects initiate, and revenue/financing arrangements, so that the City Authority can actually afford to continue these services when the World Bank's investment projects conclude.
 - TA to design and build a dynamic and online data management system using SMART technology.

