

# Macedonia Action Plan



Planning for Safe, Inclusive and Resilient Cities TDD  
Tokyo, Osaka - Japan  
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# Macedonia Key Takeaways from TDD



✓ If it is not your struggle,  
you will not see



✓ Commitment, ownership and  
enabling environment are the keys



# Macedonia Accomplishments Needed

1. Municipalities to pay attention to the poorest/marginalized settlements and communities



2. Make sure that these communities are fully involved and contribute

# Macedonia Barrier/Challenge of Implementation of Plan

1. Lack of trust in government and institutions
2. Government is used to top-down approach
3. Political priorities vs. real priority needs



# Macedonia Actions to be Taken

- **Short-term:**

- Use Social Inclusion Grants Component under MSIP2 to define methodology on identification and geographical mapping of the poorest
- Engage final beneficiaries in defining priorities
- Implement pilot investment



- **Medium-term:**

- List of identified priorities to become part of the capital investment program of the municipalities
- Establish mechanism for evaluation of the program on the regular basis
- Identify and engage other stakeholders in financing



- **Long-term:**

- Institutionalize the approach within the Municipal Finance framework



# Macedonia Lending and TA Active or Needed

- **Macedonia Second Municipal Services Improvement Project (MSIP2):**

- Technical Assistance Work Planned:

**Component C: Project Management, Monitoring&Evaluation, and Capacity Building (up to €0.2 million)**

Among other tasks, *this component will support the relevant ministries and agencies both at the national and municipal levels to strengthen institutional and financial systems and practices for sustainable municipal service delivery.*

- Investment Work Planned (under existing/active lending operation):

**Component B: Poverty and Social Inclusion Investment Grants (€4.9 million)**

*The component will provide investment grants to municipalities as an incentive for them to invest in infrastructure improvements in poorer and marginalized communities within their jurisdictions*

- These communities will be identified by geographic targeting of neighborhoods within participating municipalities.
- Based on discussions with stakeholders at the municipal level, it has been concluded that the municipalities themselves are in the best position to identify such a target community in lieu of reliable official community-level statistics.



# Macedonia Support Needed

## World Bank:

- Investment Finance
- Advisory Support



## TDL Program (Japan

ToR for methodology for area based identification of poorest settlements within local government



## Knowledge Products (Case Studies, Policy Notes, etc.)

- Best Practice or Case Study on geographic targeting of vulnerable communities
- Examples of similar projects/activities



# Macedonia



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