

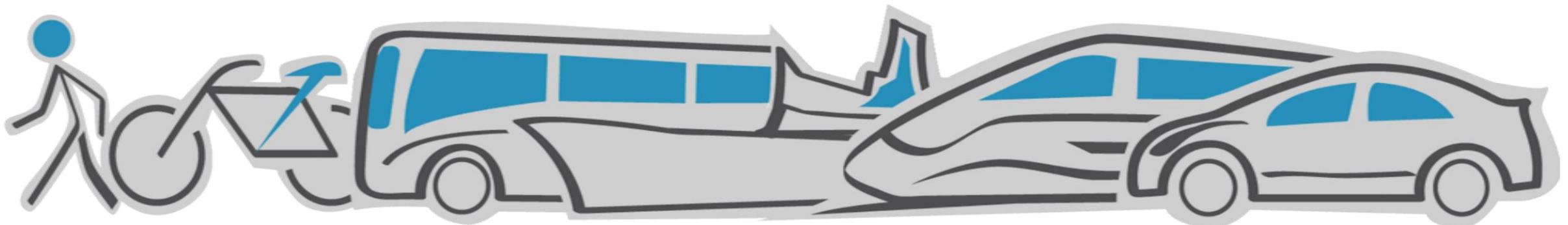
# Transforming the Urban Space through Transit Oriented Development

## The 3V Approach

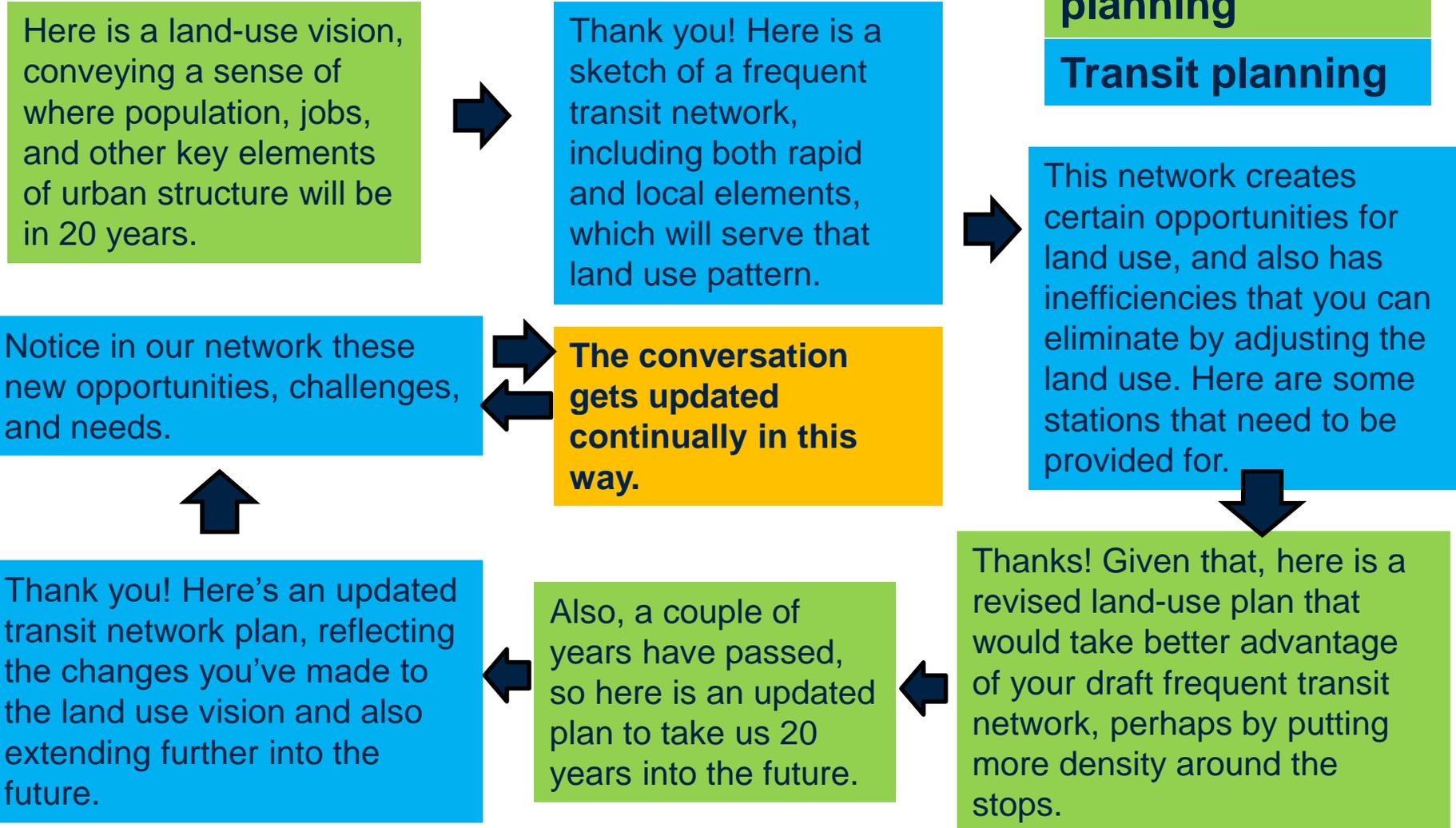
**Gerald Ollivier**

Transport Cluster Leader  
World Bank Hub Singapore

**MDTF on Sustainable Urbanization  
The China-World Bank Trust Fund**



# LAND USE AND TRANSPORT INTEGRATION: A HEALTHY CONVERSATION



Source: Walker 2002. Adapted with permission from Island Press, Washington DC.

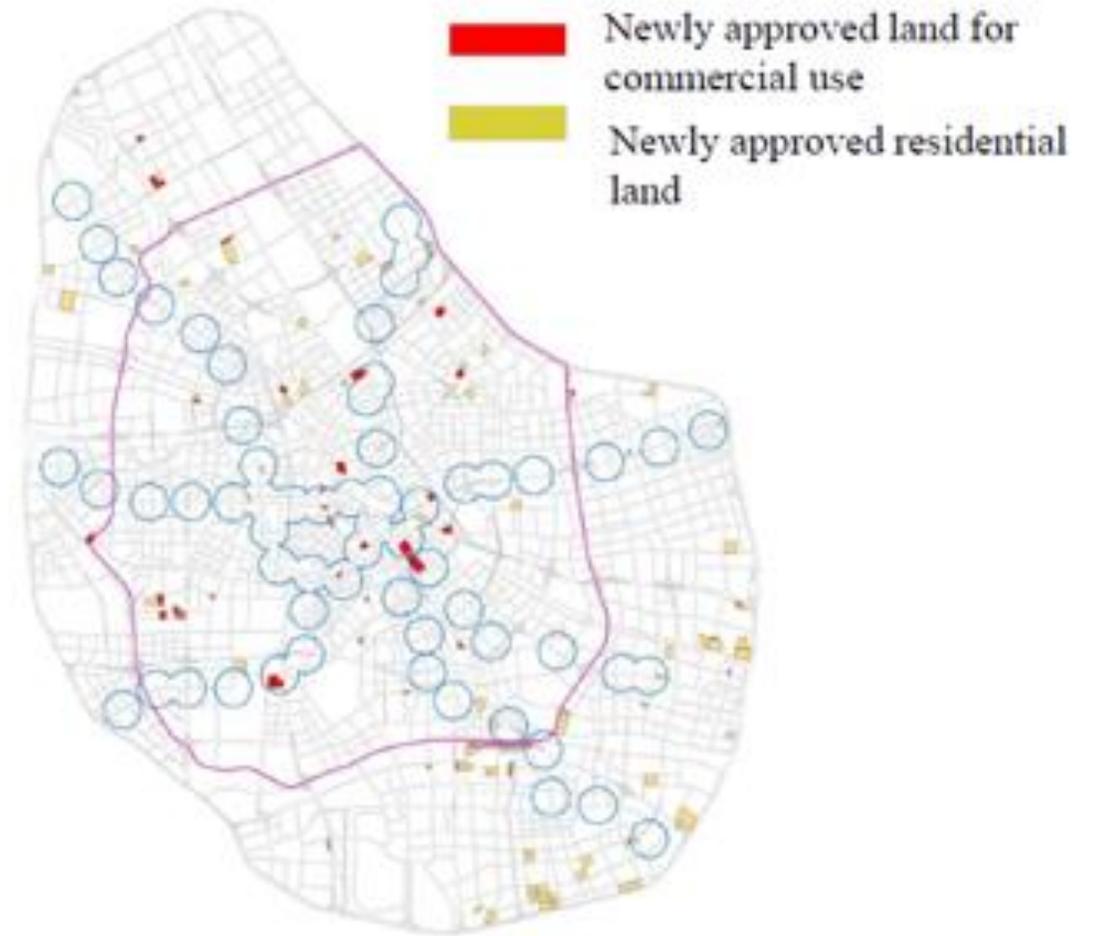


# LAND DEVELOPMENT AND ACCESSIBILITY

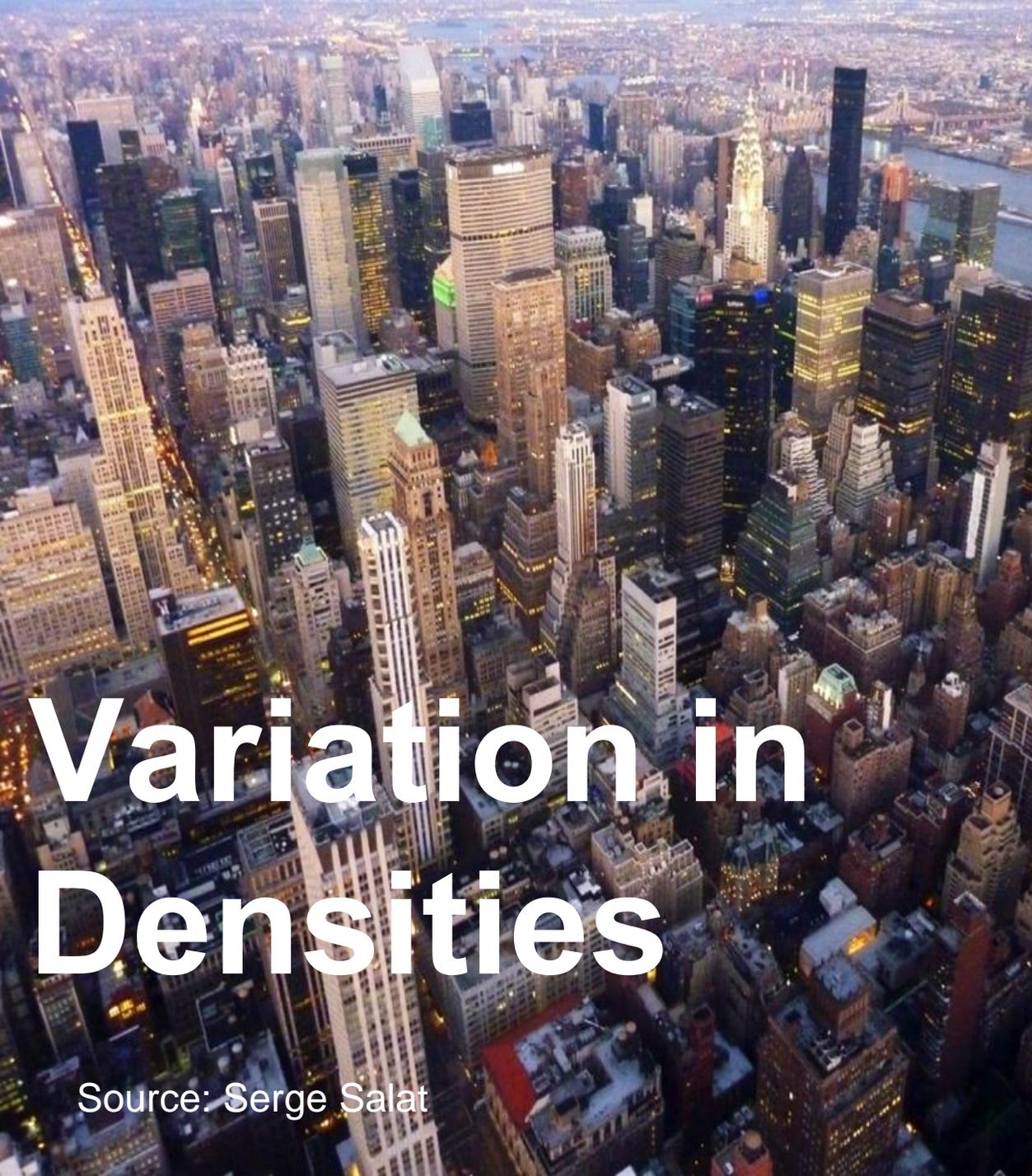
Only 15% of new development in the access range of metro stations in 2015

Scope	Scale of construction plots within the coverage (hectares)	Scale of construction plots outside the coverage (hectares)
Residential	2.61	148.87
Public infrastructure	25.29	4.37
Total	27.9	153.2

Guaranteed future congestion

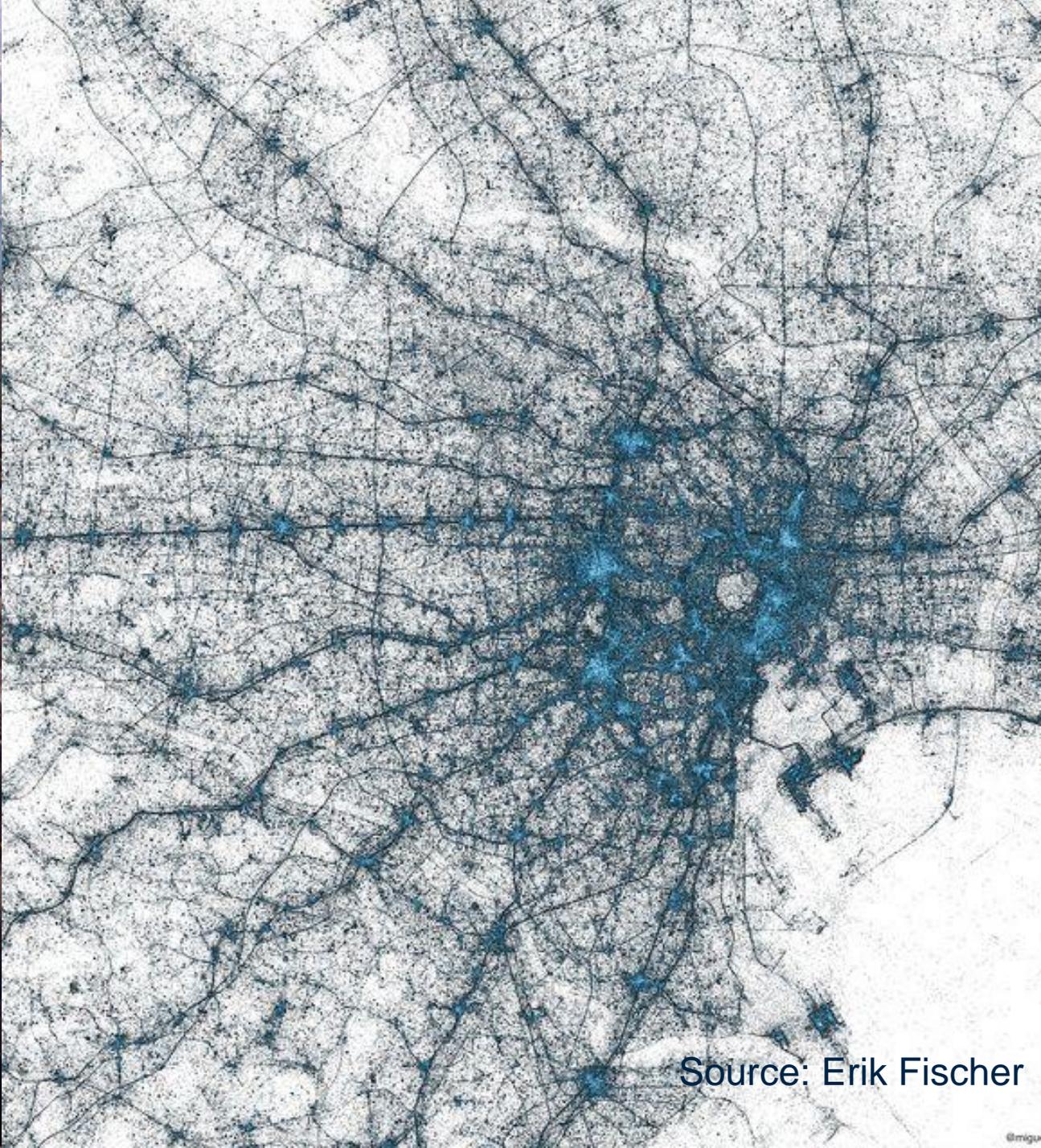


Rail traffic lines relation graph of approved construction plots and status-quo in 2015



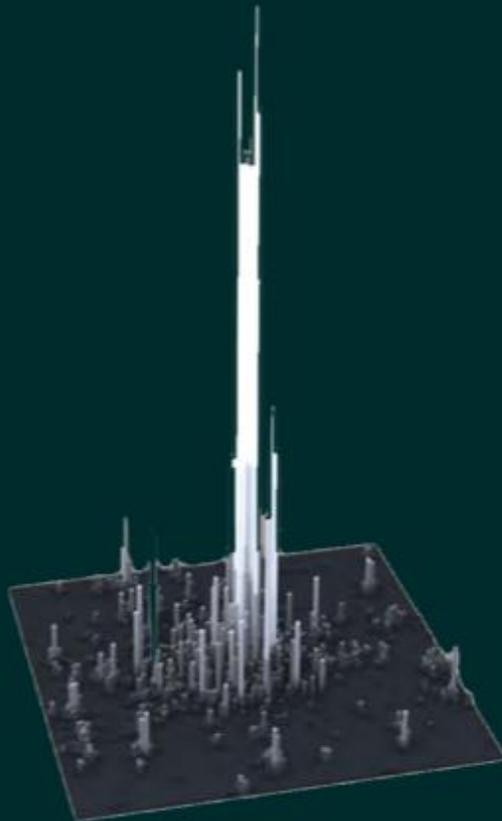
# Variation in Densities

Source: Serge Salat

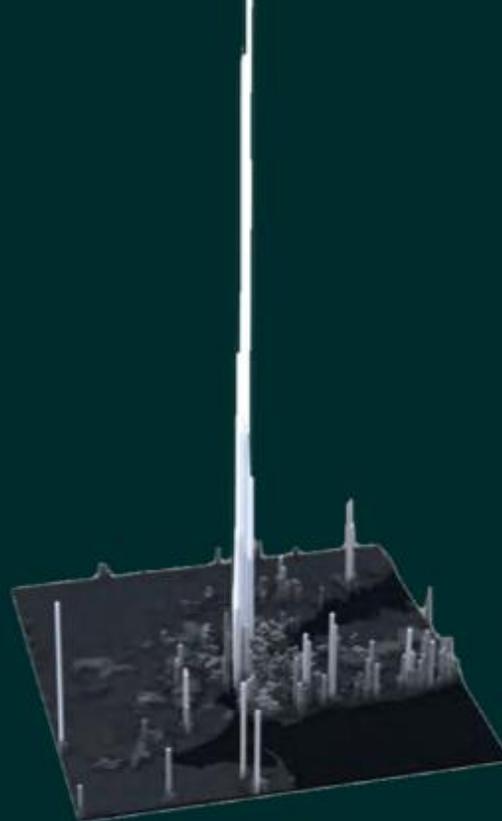


Source: Erik Fischer

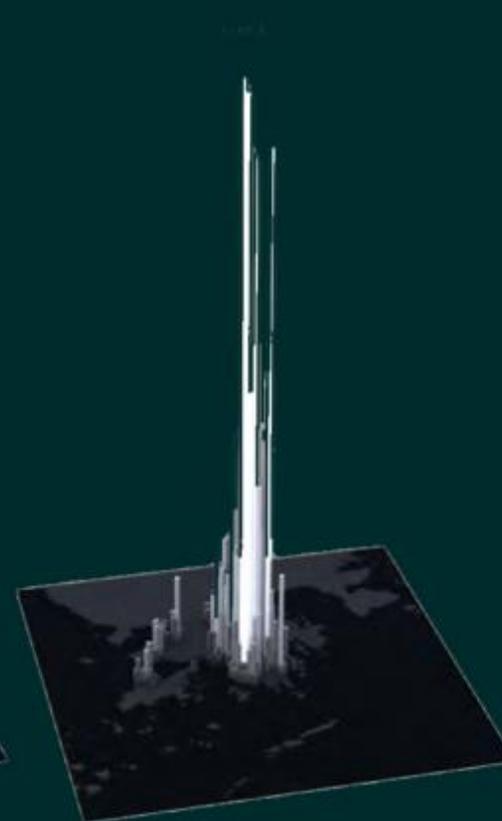
# THE SPIKY URBAN ECONOMY OF GLOBAL CITIES



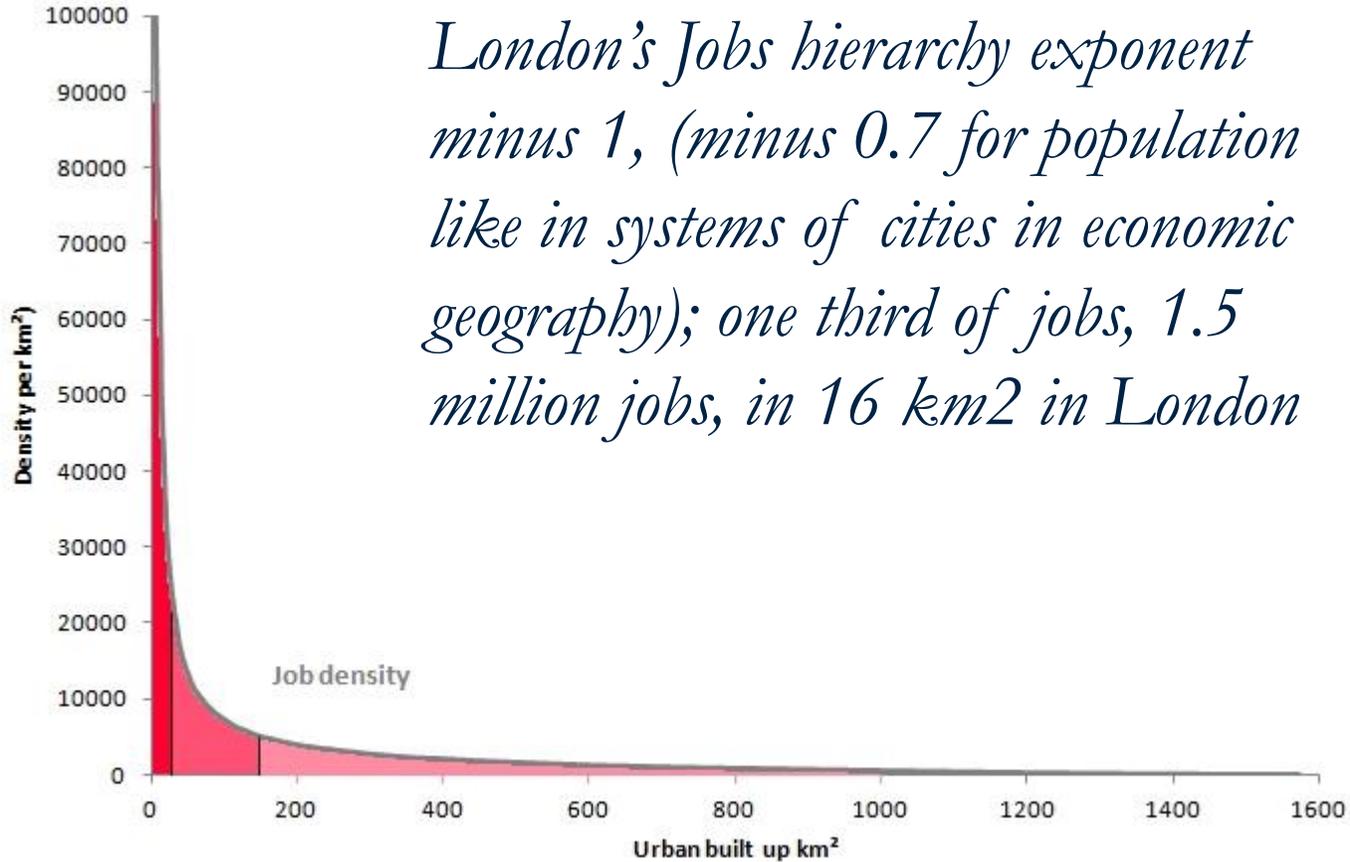
**London**  
**Peak 141 600 jobs/km<sup>2</sup>**



**New York**  
**Peak 151 600 jobs/km<sup>2</sup>**



**Hong Kong**  
**Peak 120 200 jobs/km<sup>2</sup>**

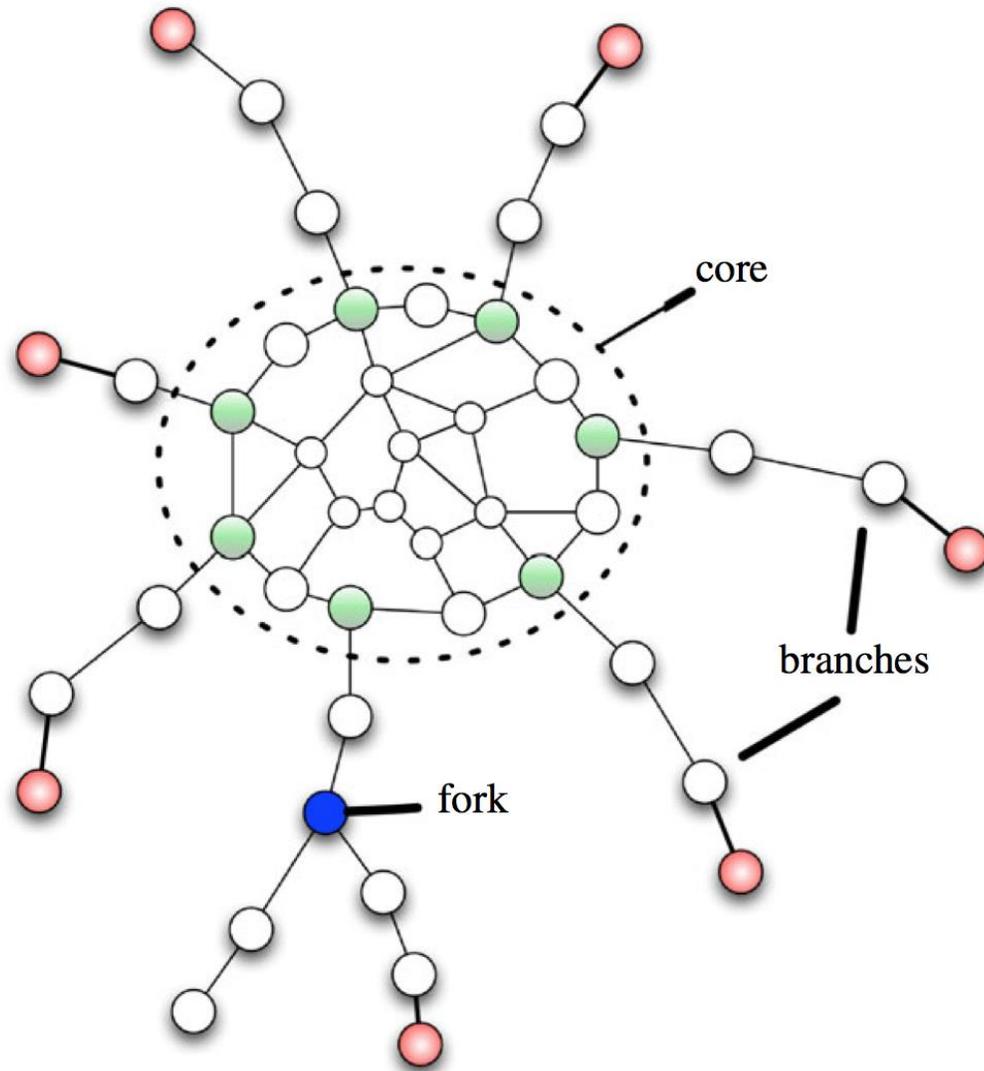


*London's Jobs hierarchy exponent minus 1, (minus 0.7 for population like in systems of cities in economic geography); one third of jobs, 1.5 million jobs, in 16 km<sup>2</sup> in London*

Share	Pop	Area pop	Job	area jobs
33%	2,724,646	145	1,500,160	16
33-66%	2,724,646	285	1,500,160	150
66-100%	2,724,646	1144	1,500,160	1408

*Source: Urban Morphology Institute.*

# SUBWAY NETWORKS CONVERGE TOWARDS A CHARACTERISTIC STRUCTURE WITH A DENSE AND INTERCONNECTED CORE WITH BRANCHES

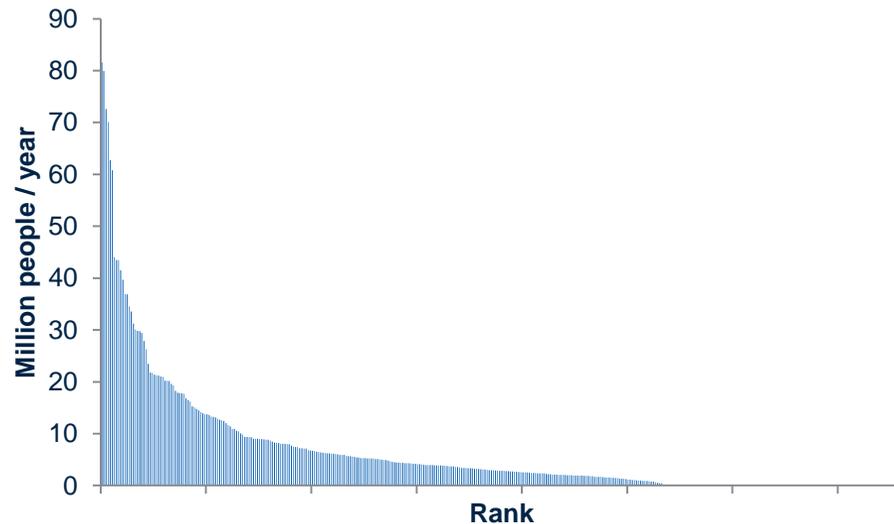
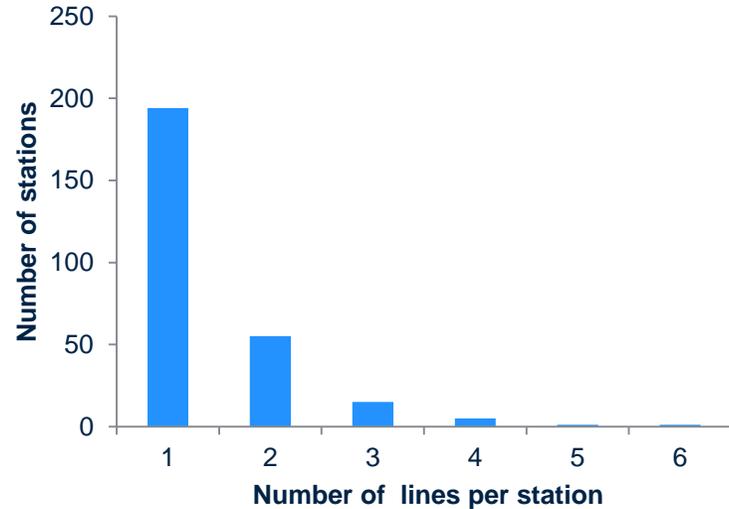


**Degree centrality** describes how connective a station is, that-is how many lines it connects (major interchanges have high degree centrality values)

**Closeness centrality** describes how close a station is from all the other stations in the network (closeness centrality is a measure of accessibility to a station within the network)

**Betweenness centrality** describes how many routes go through a given station (the more routes through the network pass through a station, the more “in between” this station is)

# NODE VALUE (LONDON TUBE)

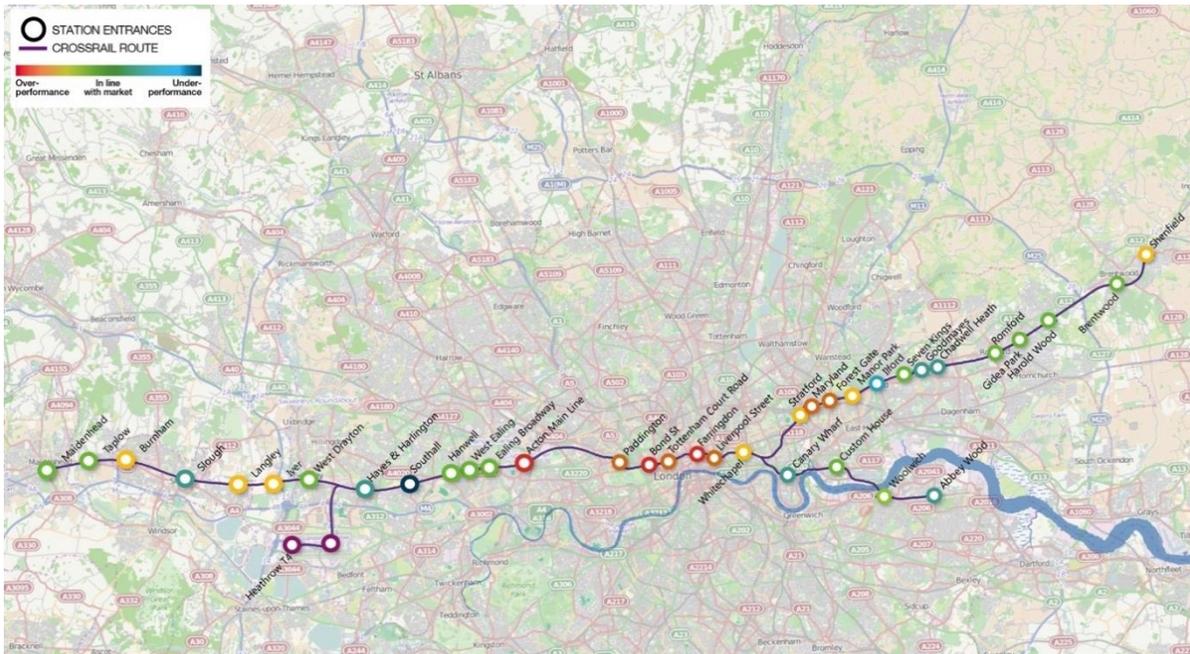
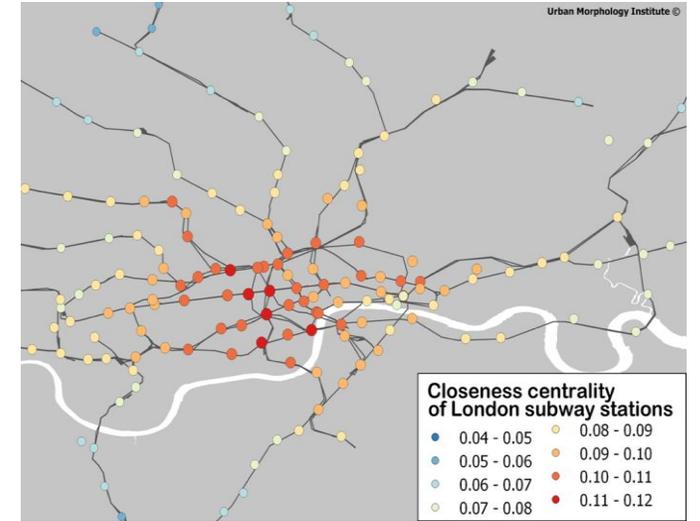
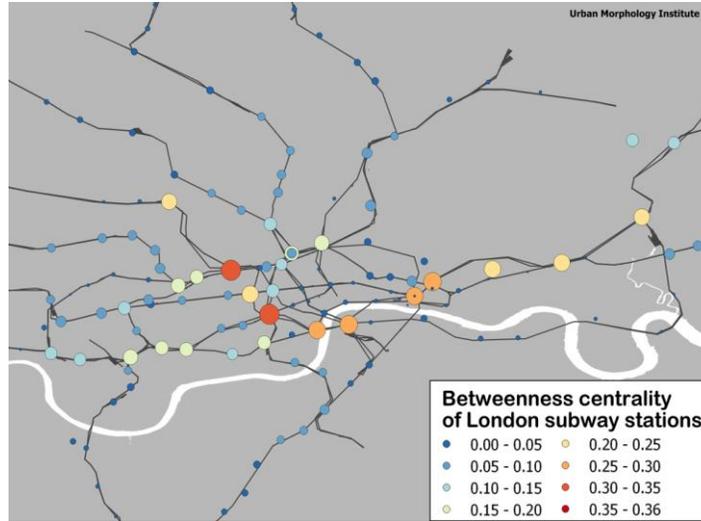
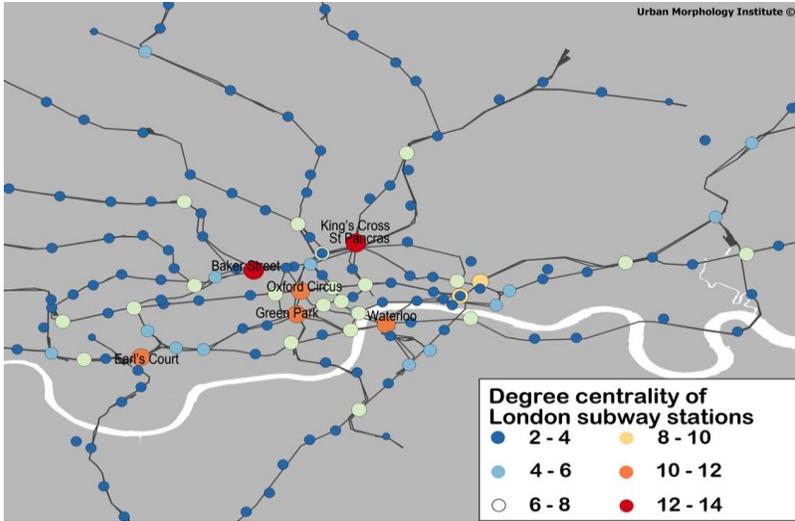


Source: Urban Morphology Institute

Hub, Interchange, Single station  
Diversity of connectivity  
Node Accessibility/Centrality  
Intensity of node activity



# NETWORK CENTRALITIES IN LONDON



*Centrality Source: Urban Morphology Institute*

*The stations along Crossrail route where property prices have outperformed compared to the market are the ones located in Central London where both jobs and connectivity are highly concentrated*

© JLL

○ Metro stations

- FAR = 10
- $4 \geq \text{FAR} < 10$
- $2 \geq \text{FAR} < 4$
- $1 \geq \text{FAR} < 2$
- FAR < 1
- Industrial areas



© Alain Bertaud

# Applying the 3V Framework

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# 3V FRAMEWORK

**THERE IS NO 'ONE SIZE FITS ALL SOLUTION: UNDERSTANDING WHERE, WHEN AND HOW ECONOMIC VALUE CAN BE CREATED REQUIRES A TYPOLOGY**

**THE 3V FRAMEWORK  
SERVES THE  
FOLLOWING PURPOSES**

- ✓ Provides a quantified basis for understanding development opportunities around mass transit stations
- ✓ Facilitates interagency dialogue to identify misalignment and imbalances between connectivity, accessibility, place quality and market potential values and create an aspirational vision of future land use based TOD
- ✓ Achieves shared development vision with citizens, private developers, and other stakeholders

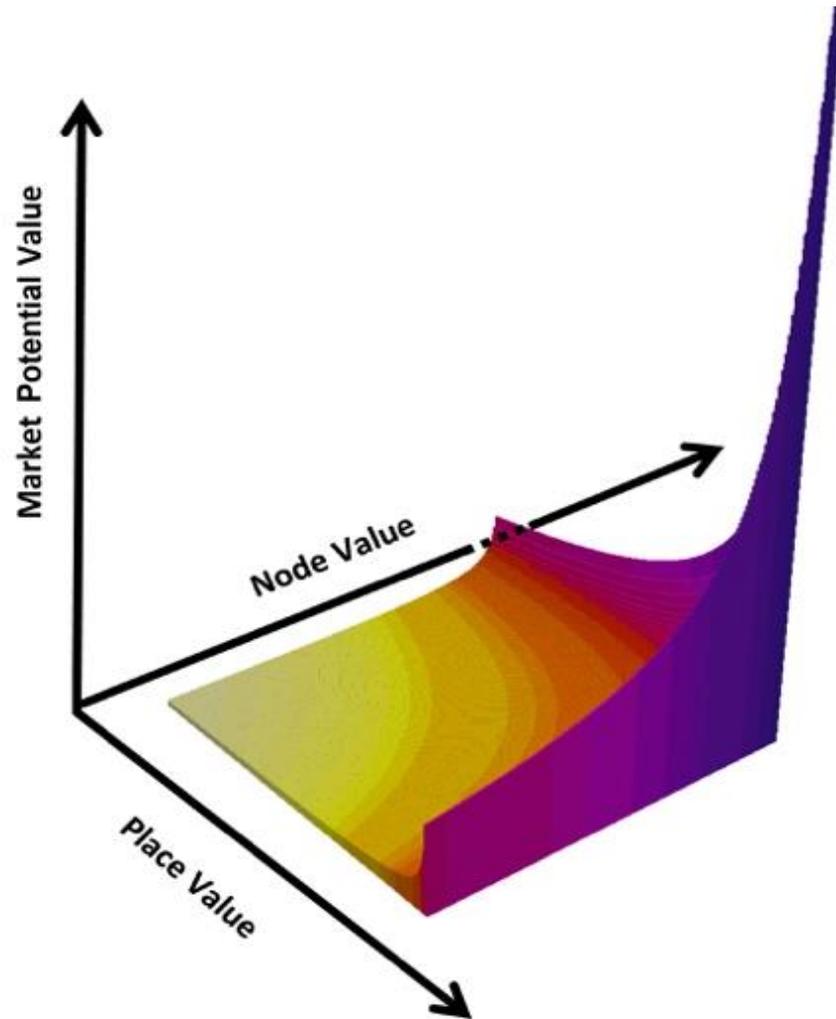
# PLACE VALUE, NODE VALUE AND MARKET POTENTIAL VALUE

**Node Value:** importance of a station in the public transport network derived from its passenger traffic volume, inter-modality and centrality within a network. It is measured through a composite index

**Place Value:** urban quality of a place and its attractiveness to residents in terms of amenities, schools and healthcare, type of urban development, local accessibility to daily needs by walking or biking, quality of the urban fabric around a station, size of blocks, network of streets and pattern of land use. It is measured through a composite index.

**Market Potential Value:** unrealized market value of station areas derived through the practice of real estate market analysis. Measured by a composited index considering major drivers of demand including current and future human densities, number of jobs accessible within 30 minutes of transit and major driver of supply (developable land, FAR, market vibrancy)

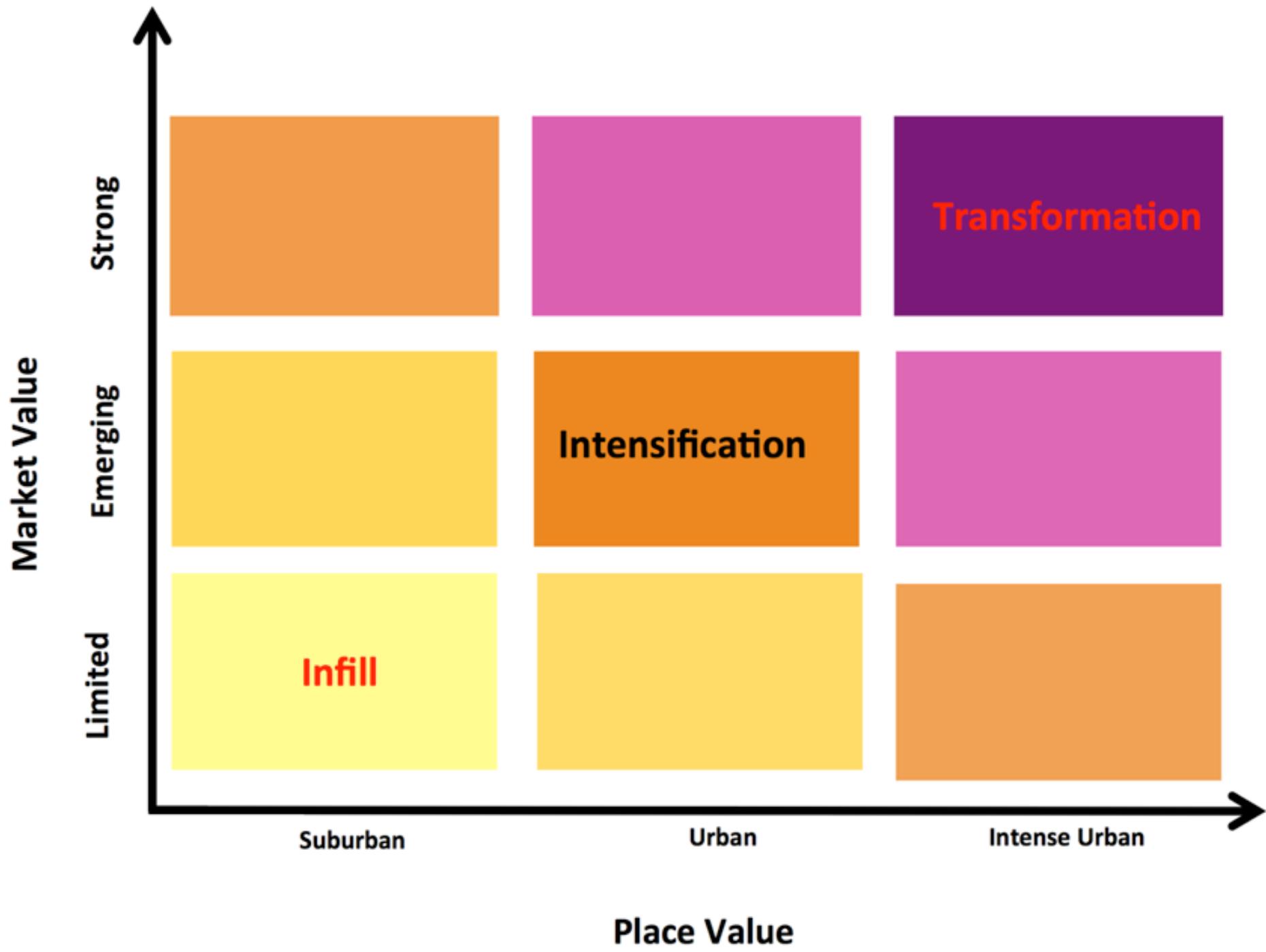
# INCREASING THE THREE VALUES

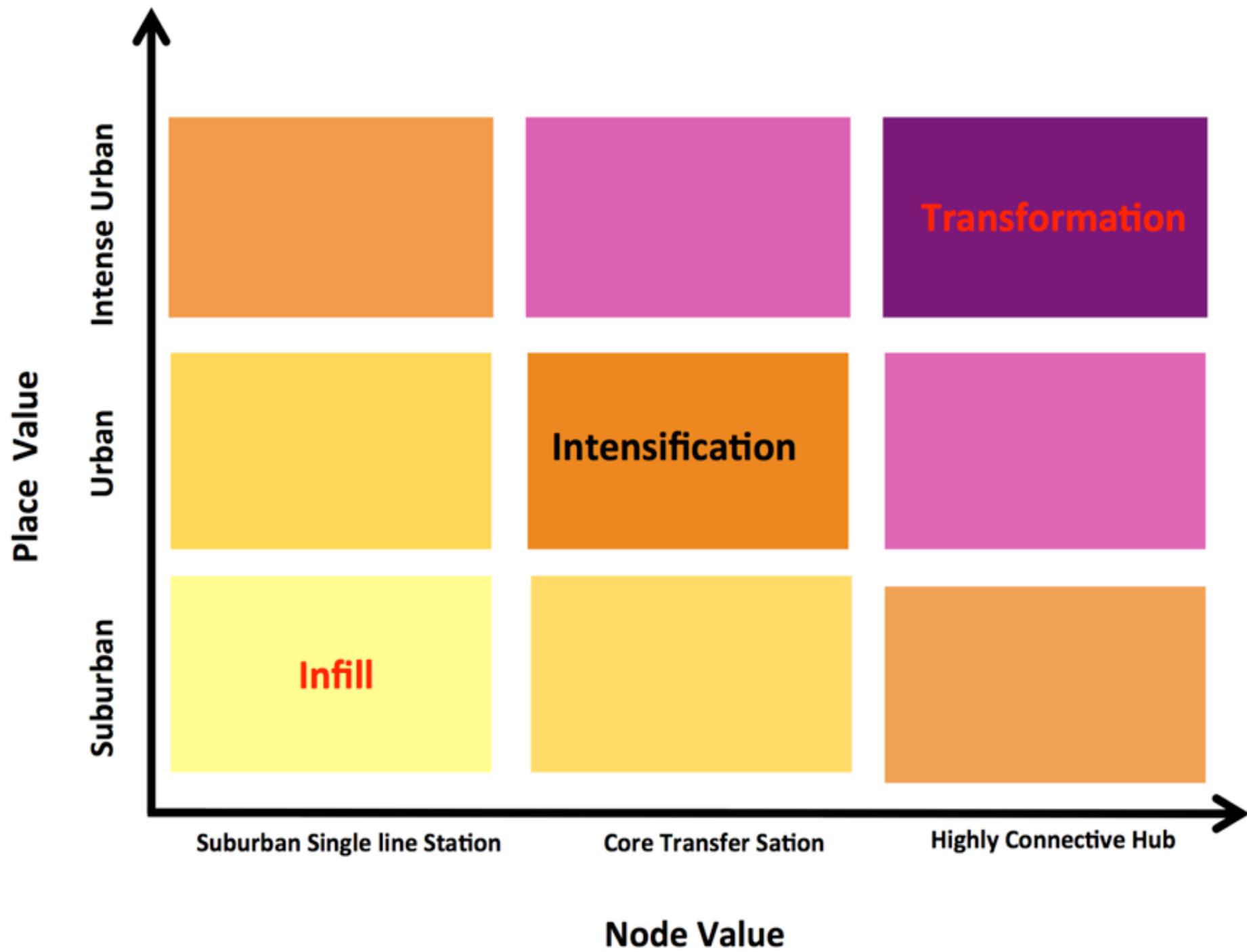


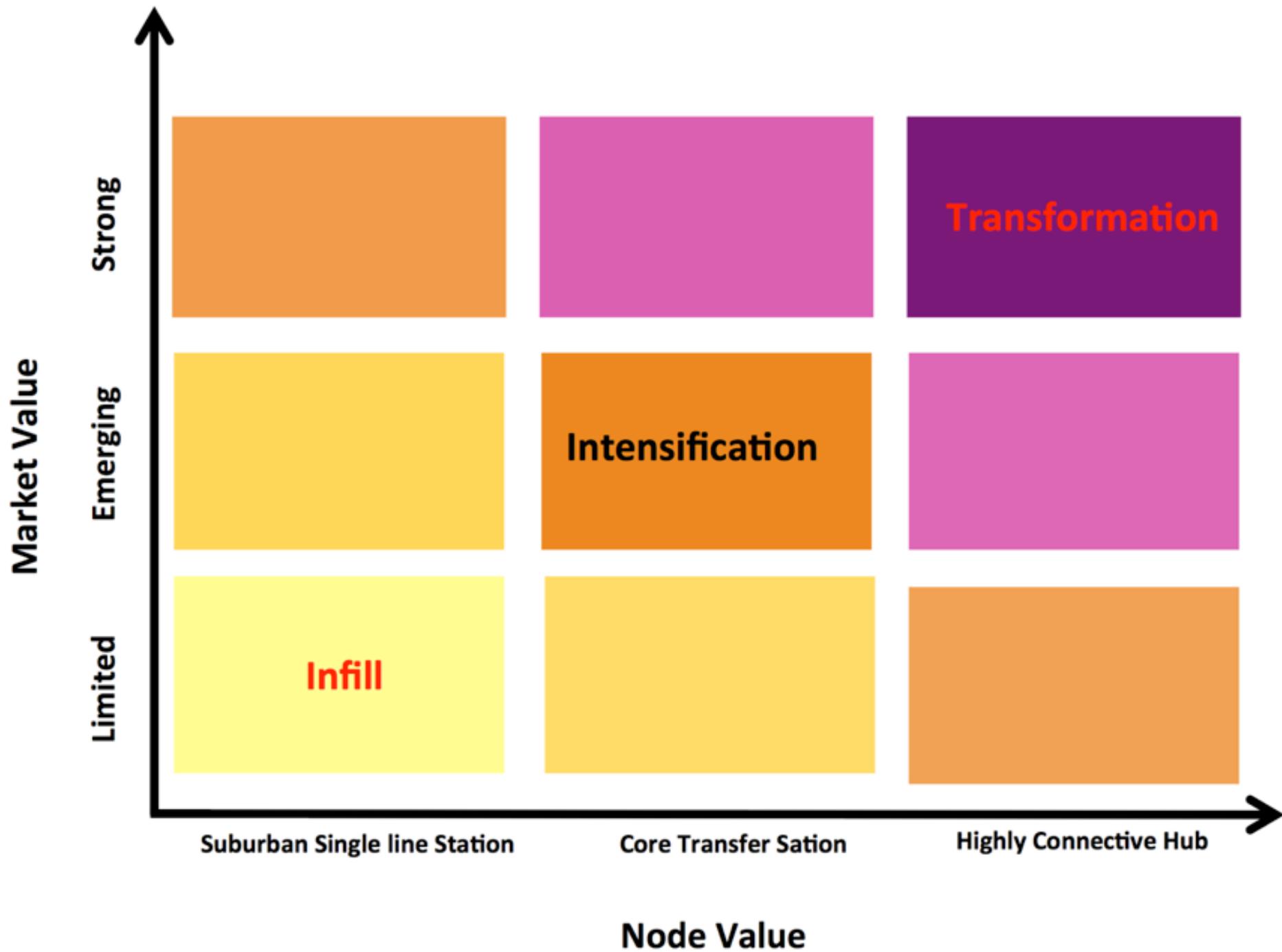
Node Value	Place Value	Market Potential Value
<ul style="list-style-type: none"> <li>• Increase number of hubs and number of lines/modes they connect to</li> <li>• Interlink neighboring stations into clusters</li> <li>• Increase accessibility within the network for all</li> </ul>	<ul style="list-style-type: none"> <li>• Increase compactness (proximity to existing urban activity and short travel time to main destinations)</li> <li>• Increase diversity of uses</li> <li>• Increase concentration of commercial, cultural and education amenities</li> <li>• Design neighborhood that promote walking and biking</li> <li>• Create a vibrant public realm</li> </ul>	<ul style="list-style-type: none"> <li>• Increase residential density</li> <li>• Increase job density</li> <li>• Increase human density</li> <li>• Increase diversity of land parcels to create a vibrant land market</li> <li>• Increase social diversity</li> <li>• Increase Floor Area Ratios</li> </ul>

## Address Imbalances

Source: *The 3V Framework (World Bank)*







# OVERALL STRATEGIES

**Infill** is mainly for dependent nodes in suburban neighborhoods with single transit lines and low value market. The strategy there is to:

- Promote long term planning
- Increase activity levels and transit service through increased densities
- Plan and fund multimodal transportation system
- Plan for maintaining equity in vulnerable or challenged communities

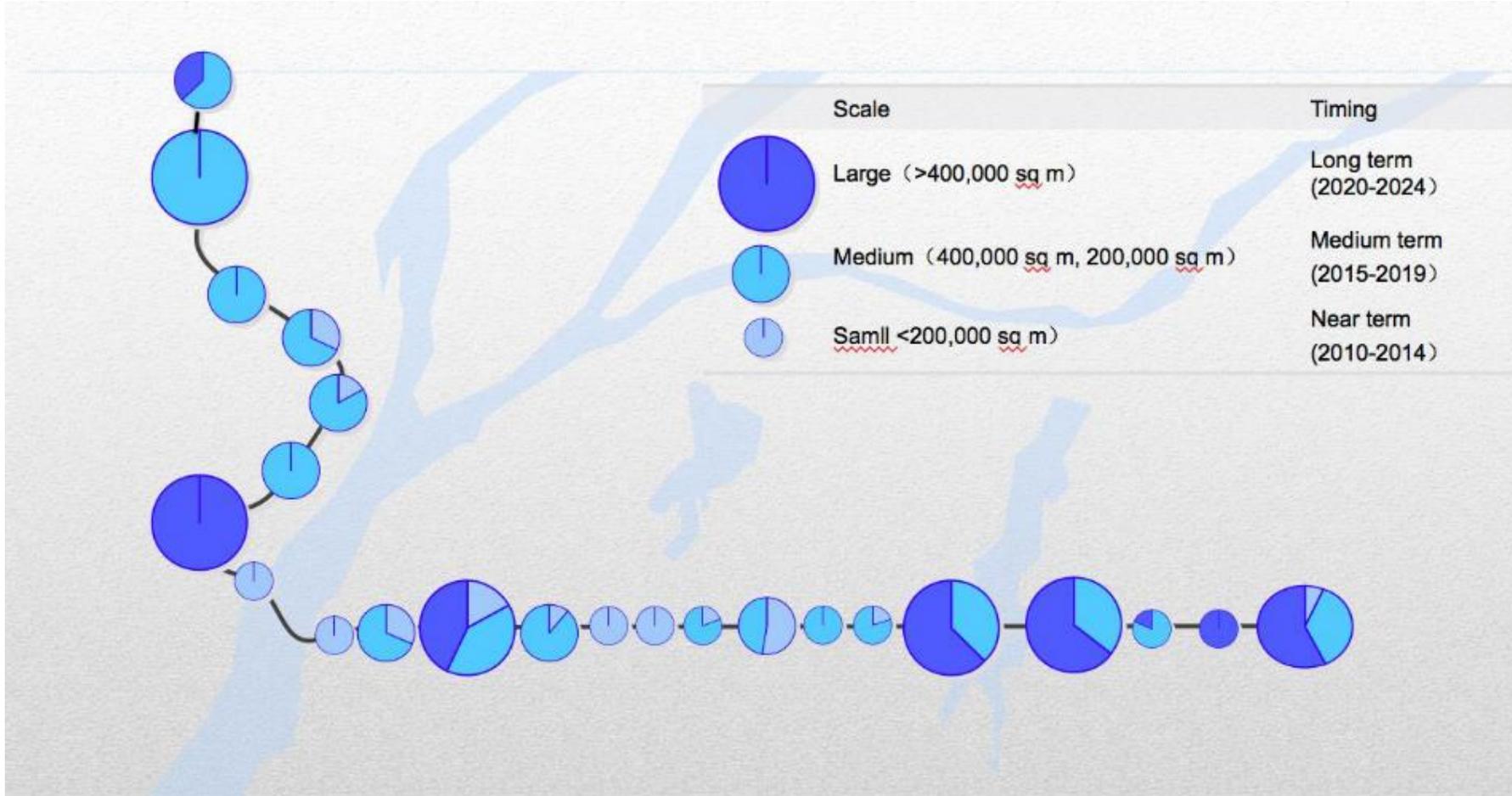
**Intensification** is for emerging station areas in urban neighborhoods with interchanges and emerging markets. The strategy there is to:

- Invest in catalytic TOD projects to prime and push the market
- Promote development oriented planning
- Evaluate and address missing multimodal connections and accessibility
- Prime areas for affordable housing

**Transformation** is the strategy to be applied in major hubs where creating a high level of place value through job concentration and good urban design with major investments in public spaces can create high peaks of land and real estate value.

- Invest in aggressive TOD projects to push the market
- Significantly higher densities and lower parking ratios
- Innovative building types and advancements in urban design & living, employment uses and destination
- Encourage some affordable or work force housing
- Foster increased transit service, capacity and amenities to support intensity of uses

# NANCHANG: SCALE AND SEQUENCE OF TOD

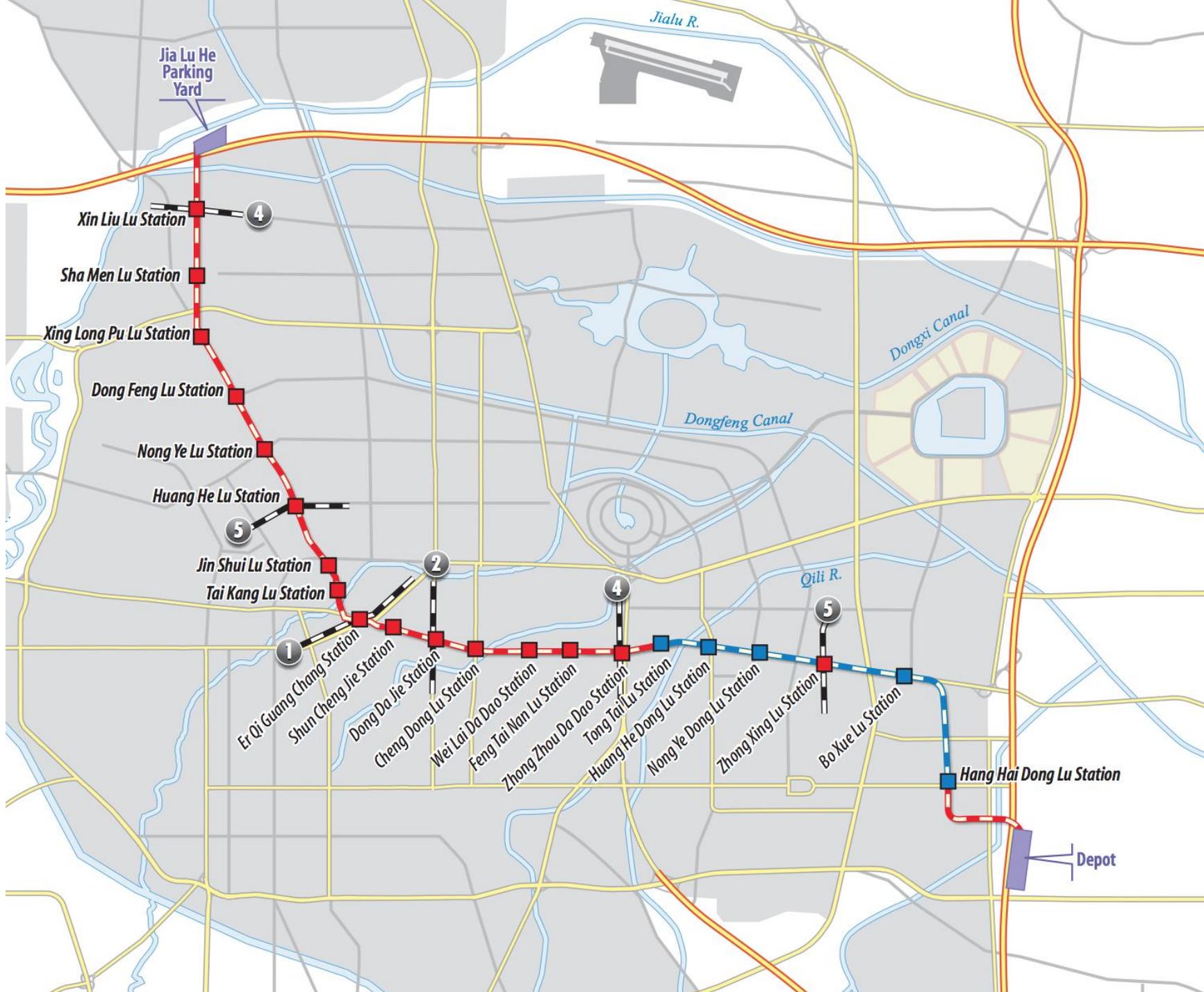


Metro Group adopted phased strategy for TOD along Line #1, starting from stations in downtown and move on to the suburbs.

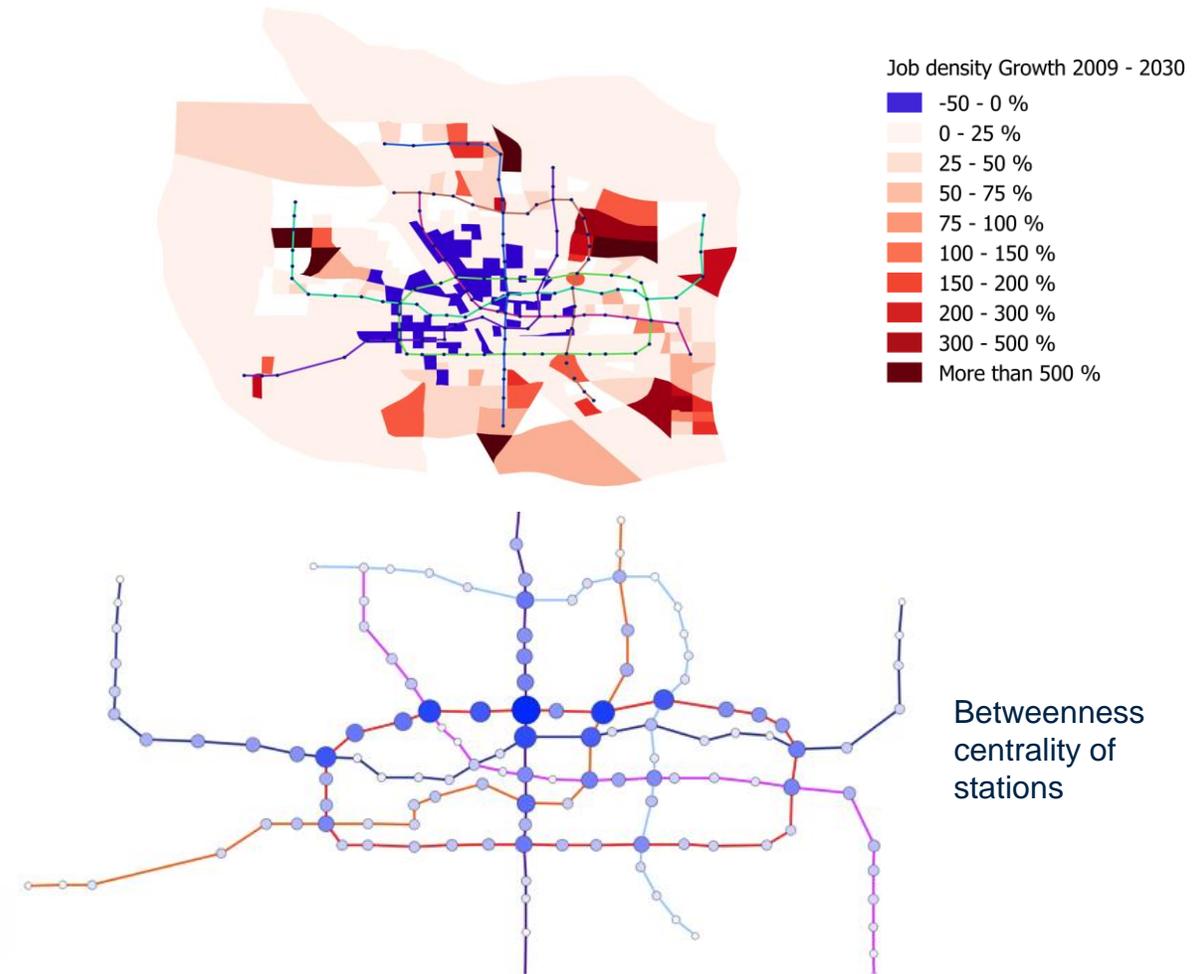
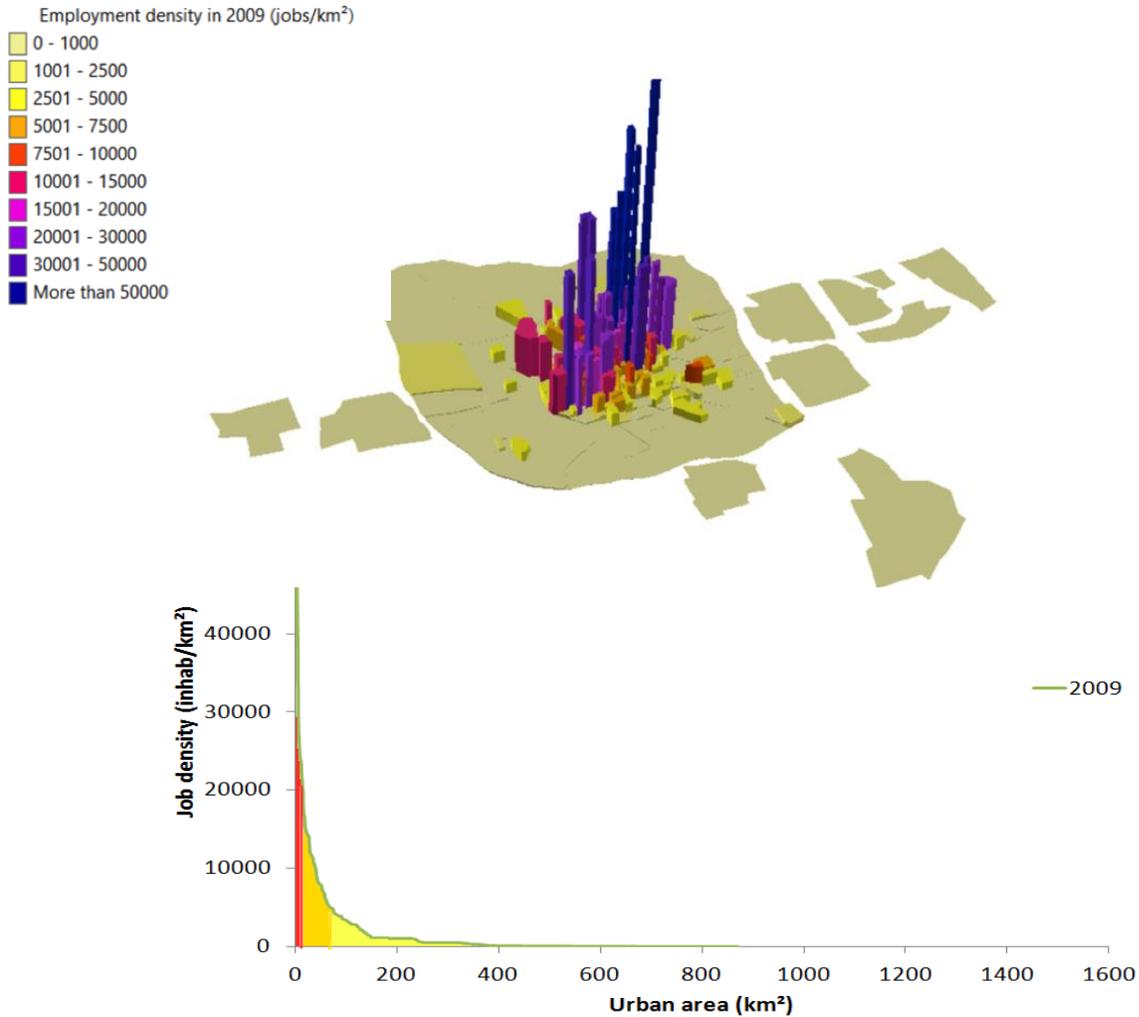
As of 2016, estimated profits from TOD will cover 15-20% of the total construction costs of Line #1 and #2.

## Applying the 3V on a corridor: Zhengzhou Line 3

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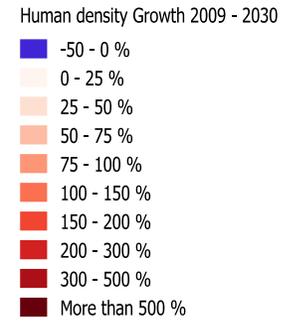
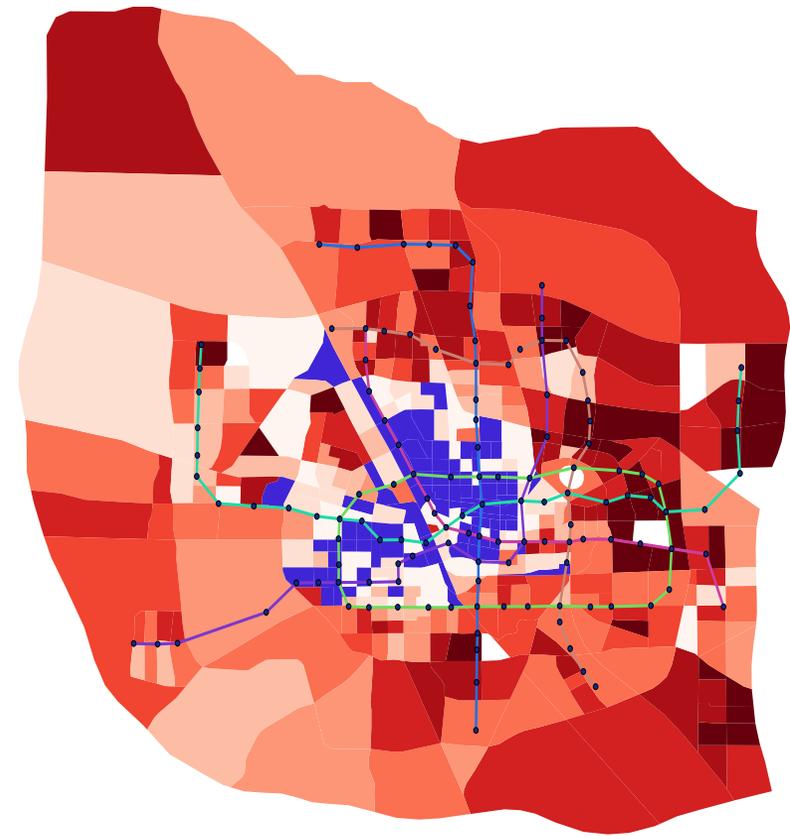
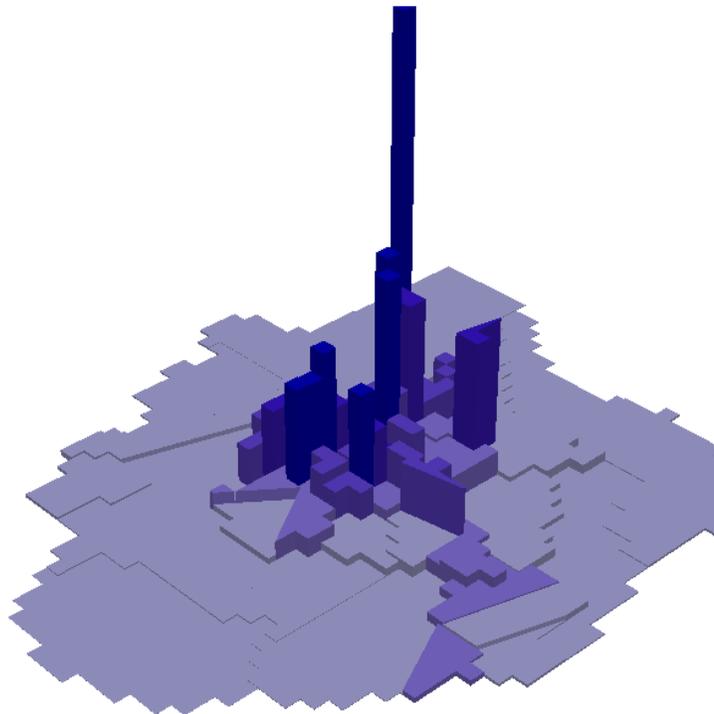
# ZHENGZHOU-ARTICULATING DENSITIES



Densities are not uniform

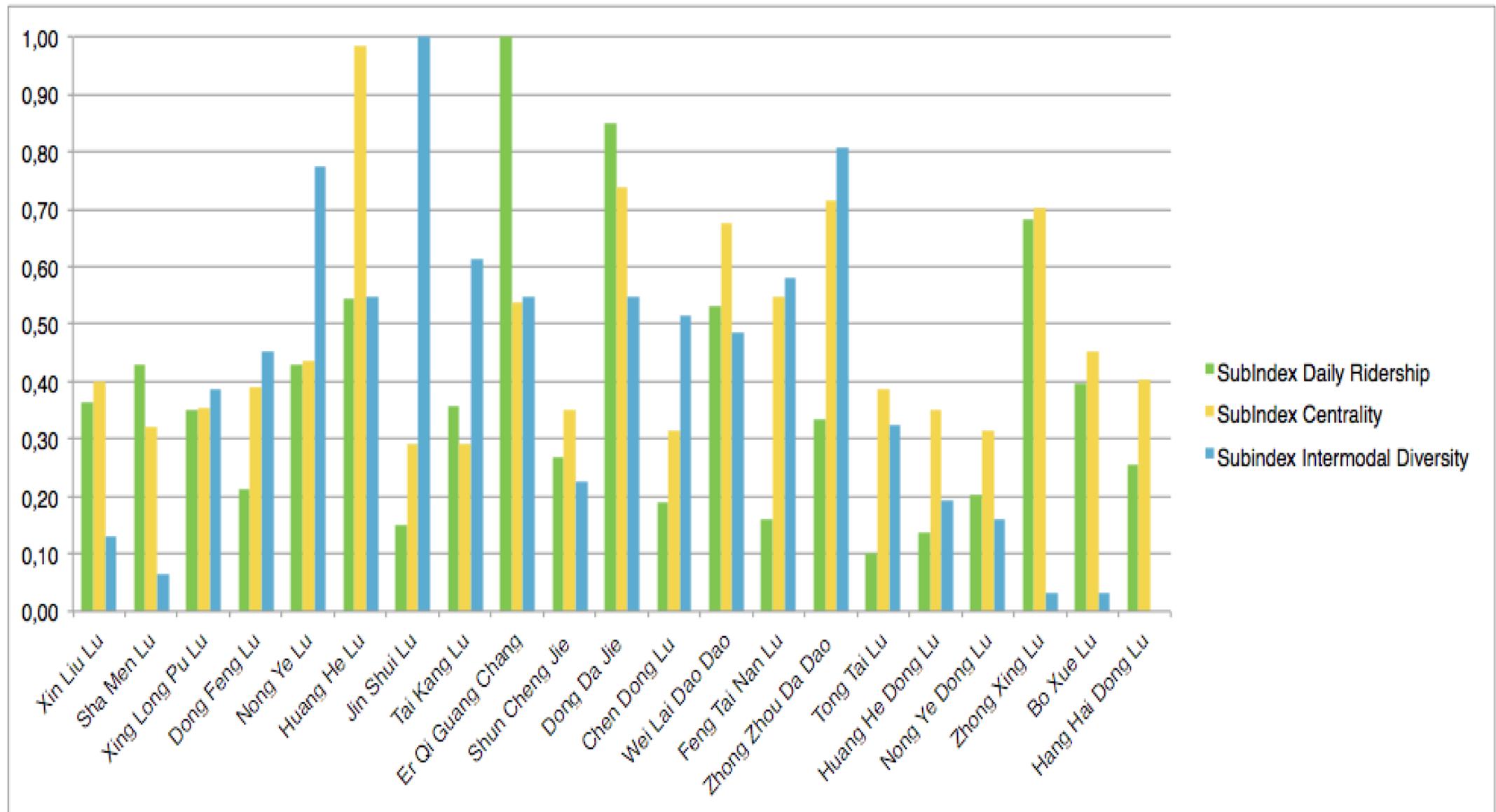


Need to articulate densities around network



*Source: Urban Morphology Institute/World Bank 3V Framework  
Application to Zhengzhou, China*

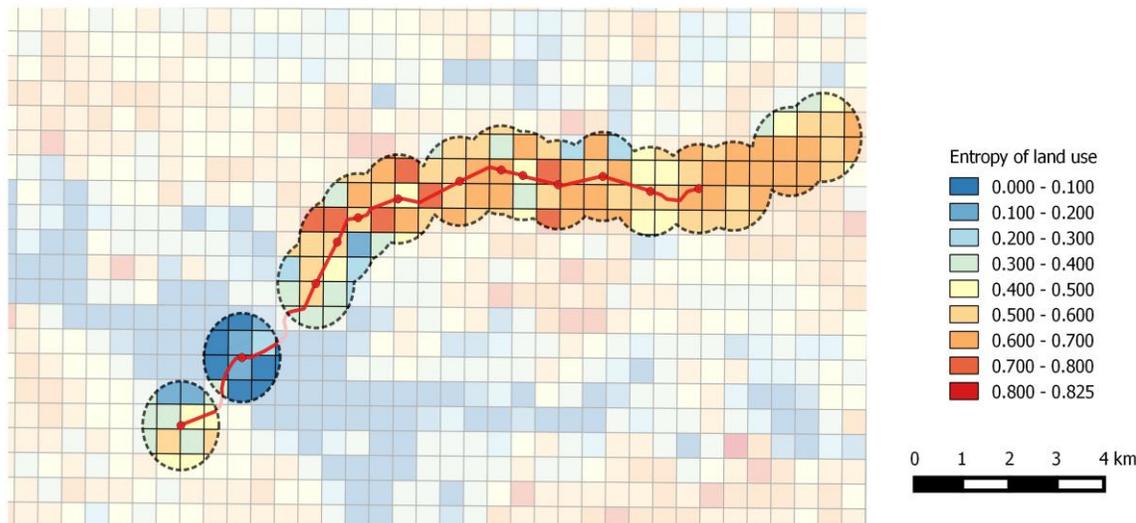
# NODE VALUE



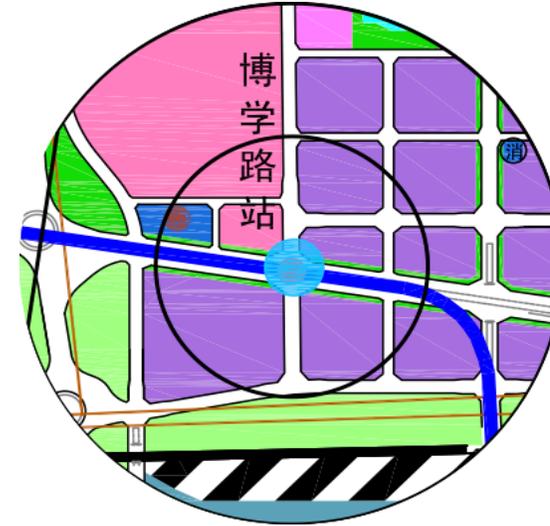
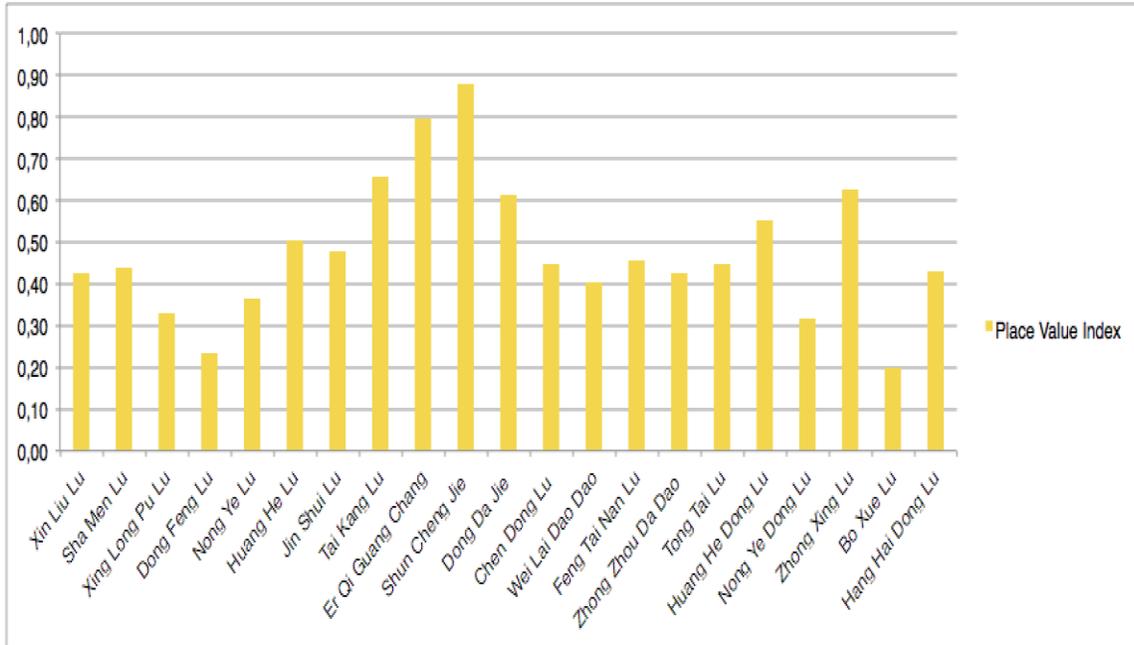
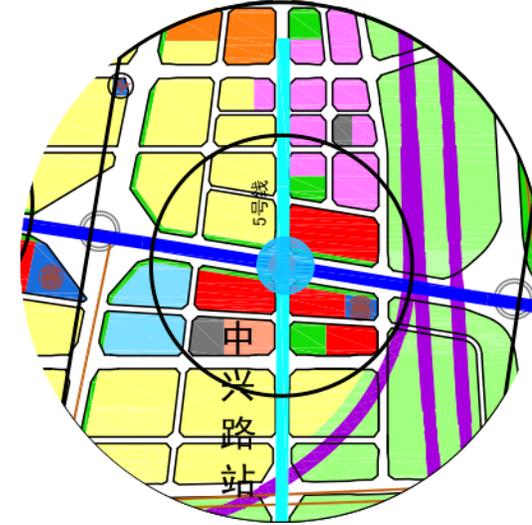
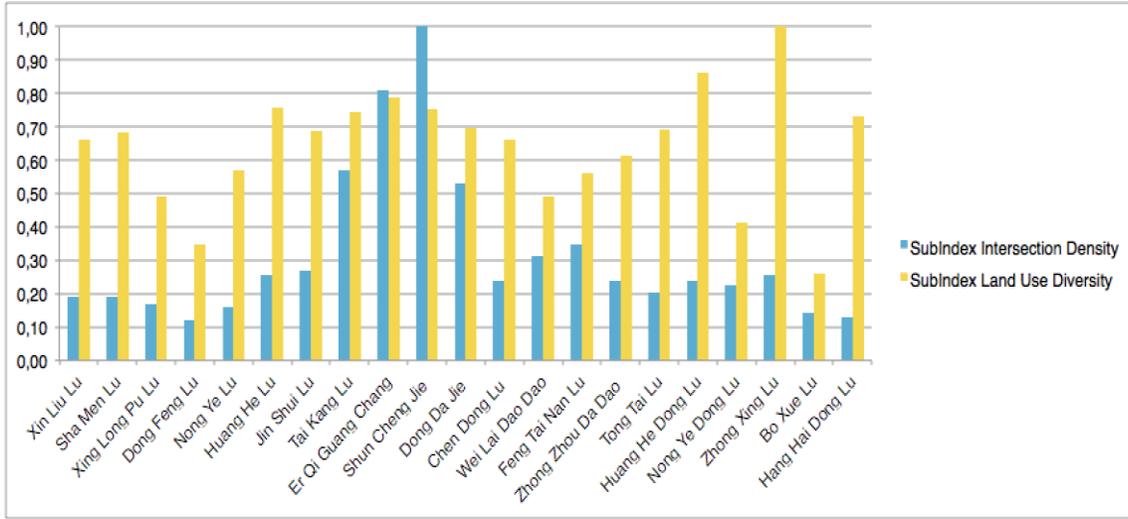
# PLACE VALUE



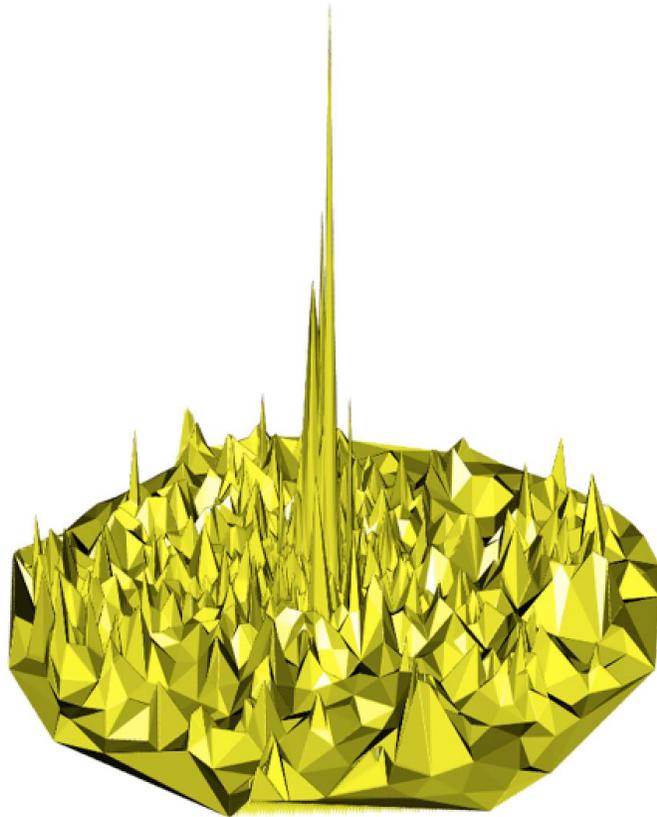
- Mix of land uses
- Density of social infrastructure
- Compactness
- Physical form and street patterns
- Walkability and bikability



Source: Urban Morphology Institute

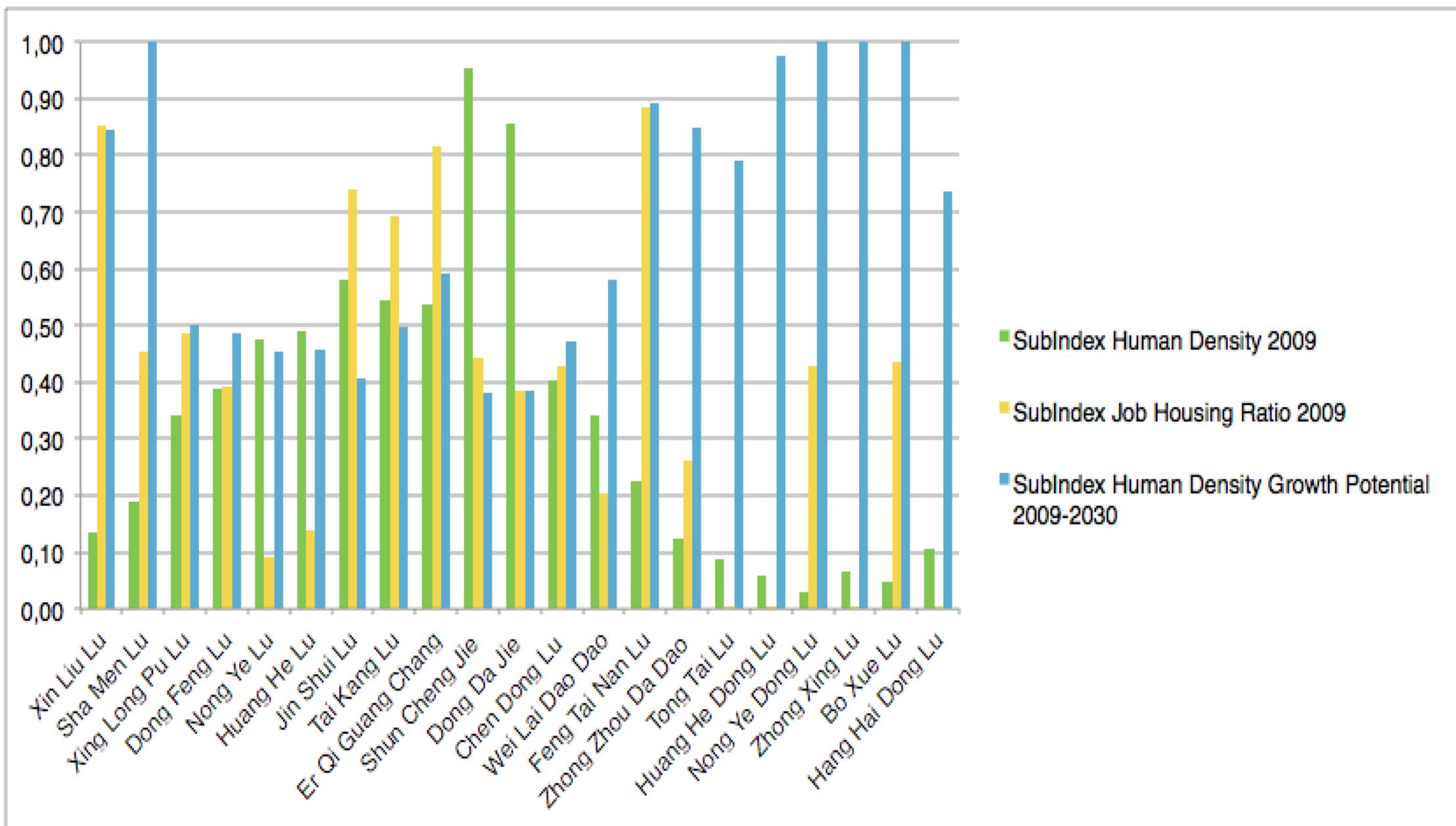


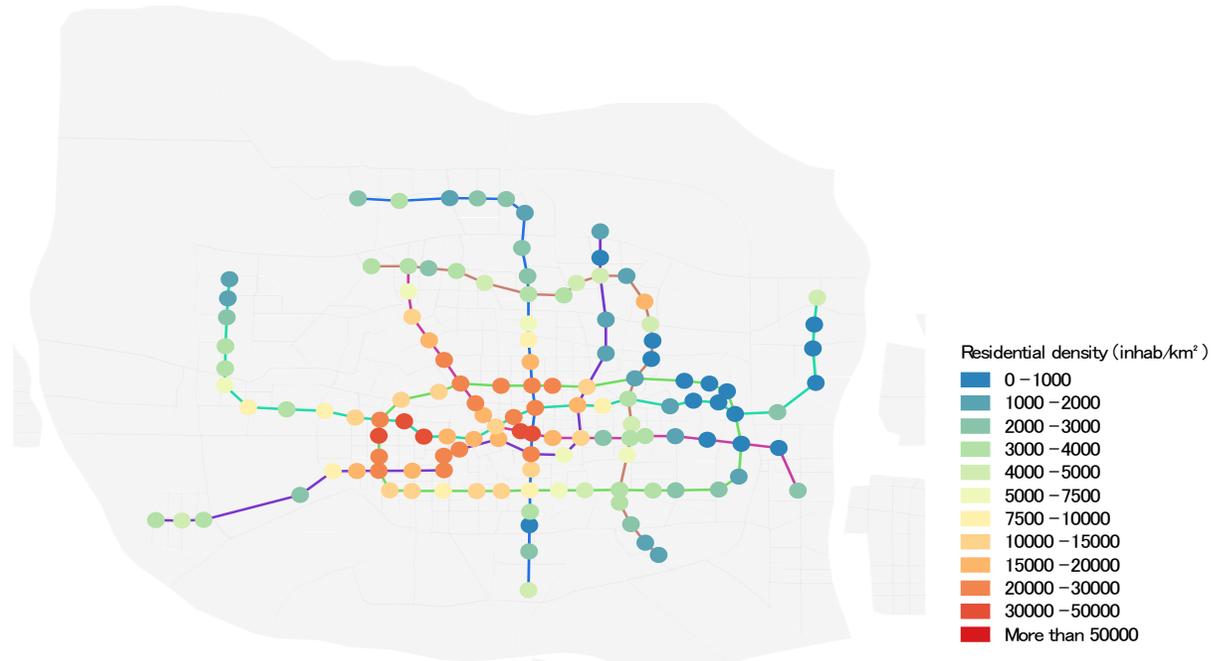
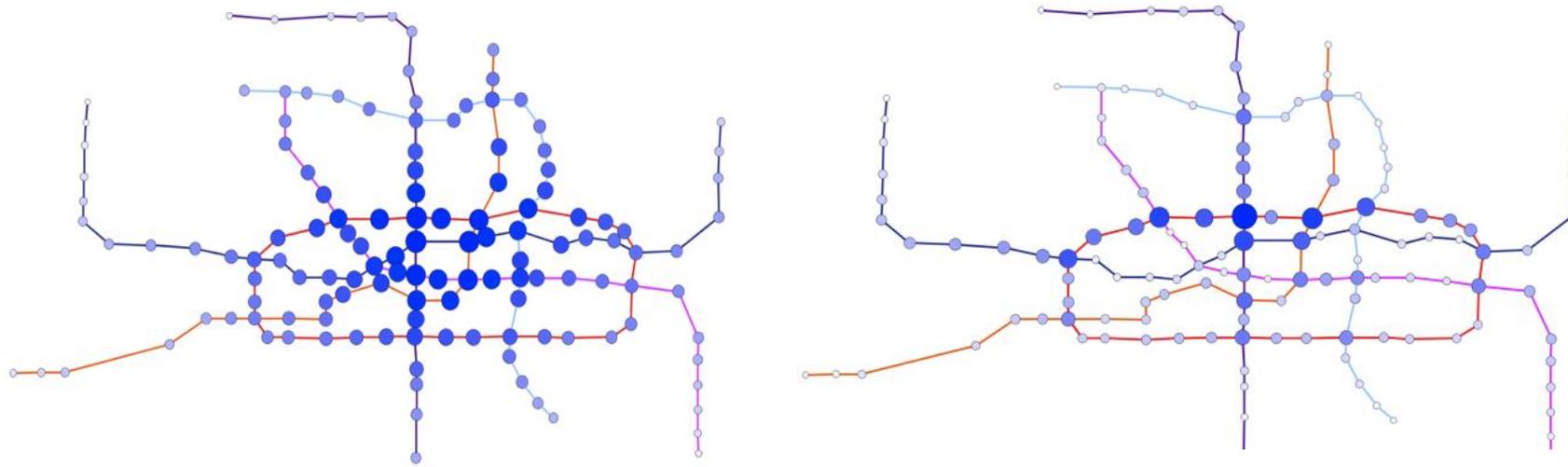
# MARKET VALUE



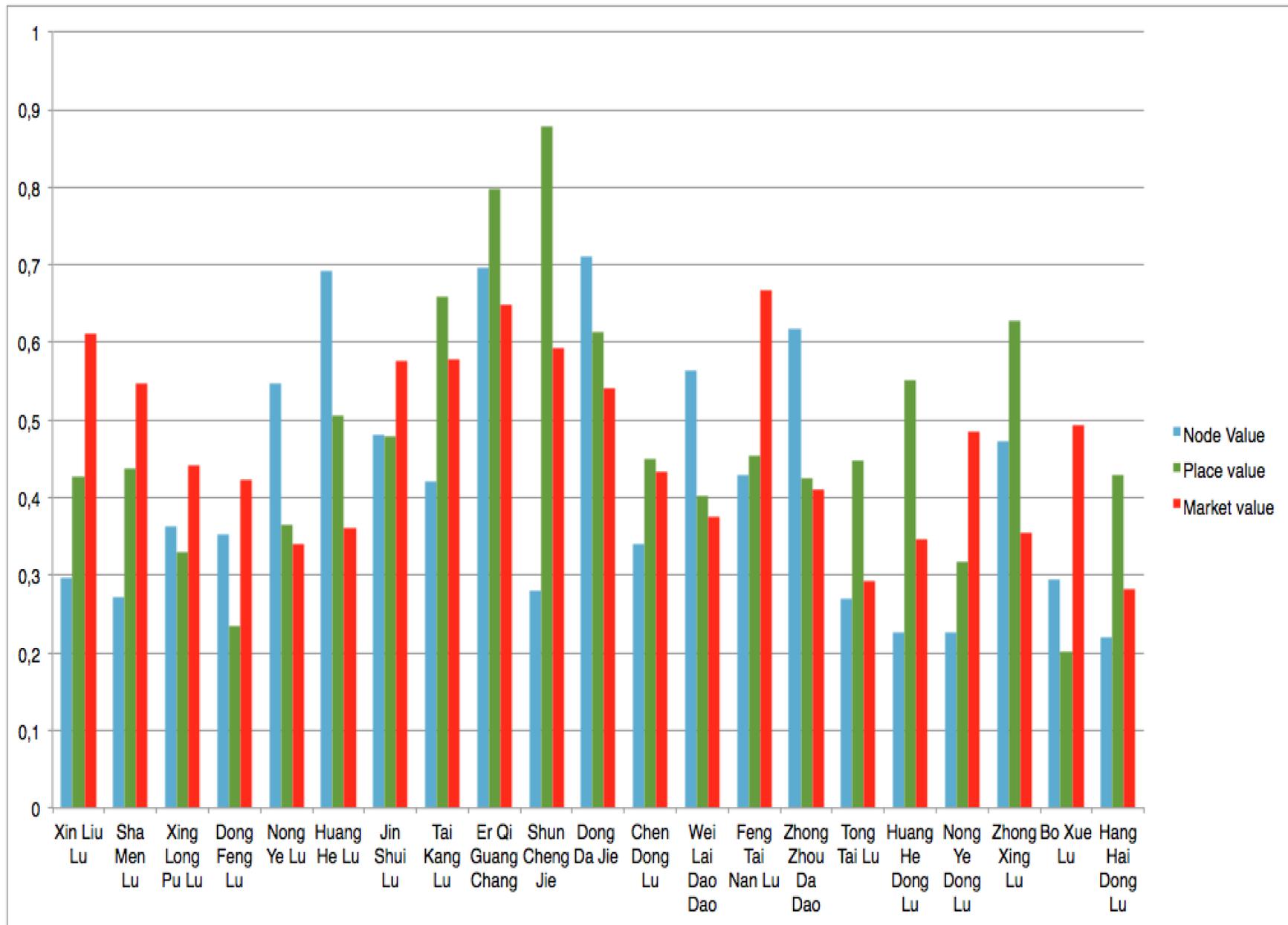
- Economic attractiveness for developers (job densities/accessibility; People density)
- Land and real estate opportunities (FAR/unbuilt land)
- Market prices and activity
- Land shortage at city level

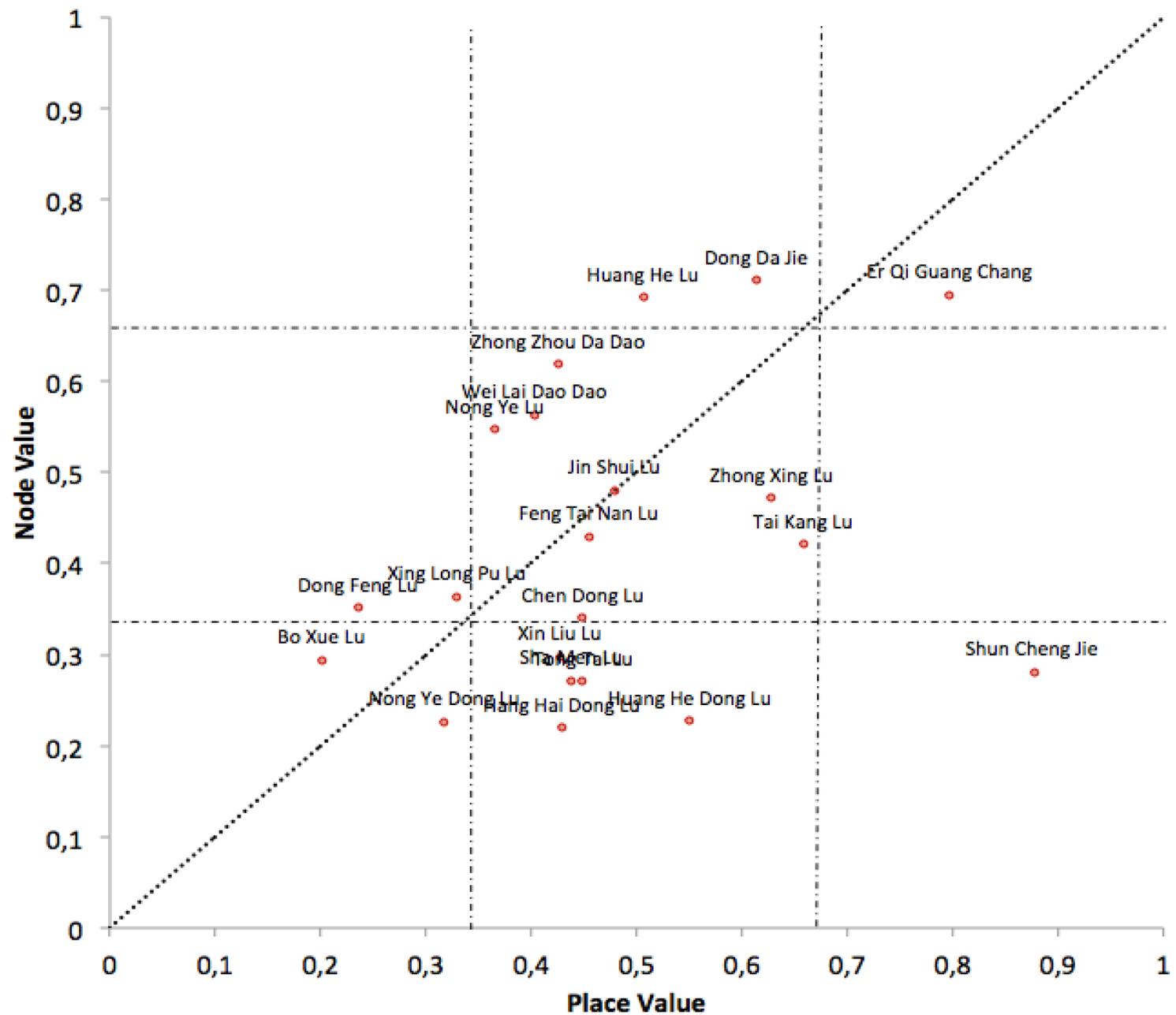
*Source: World Bank; Serge Salat and Gerald Ollivier, 3V Framework (2016)*

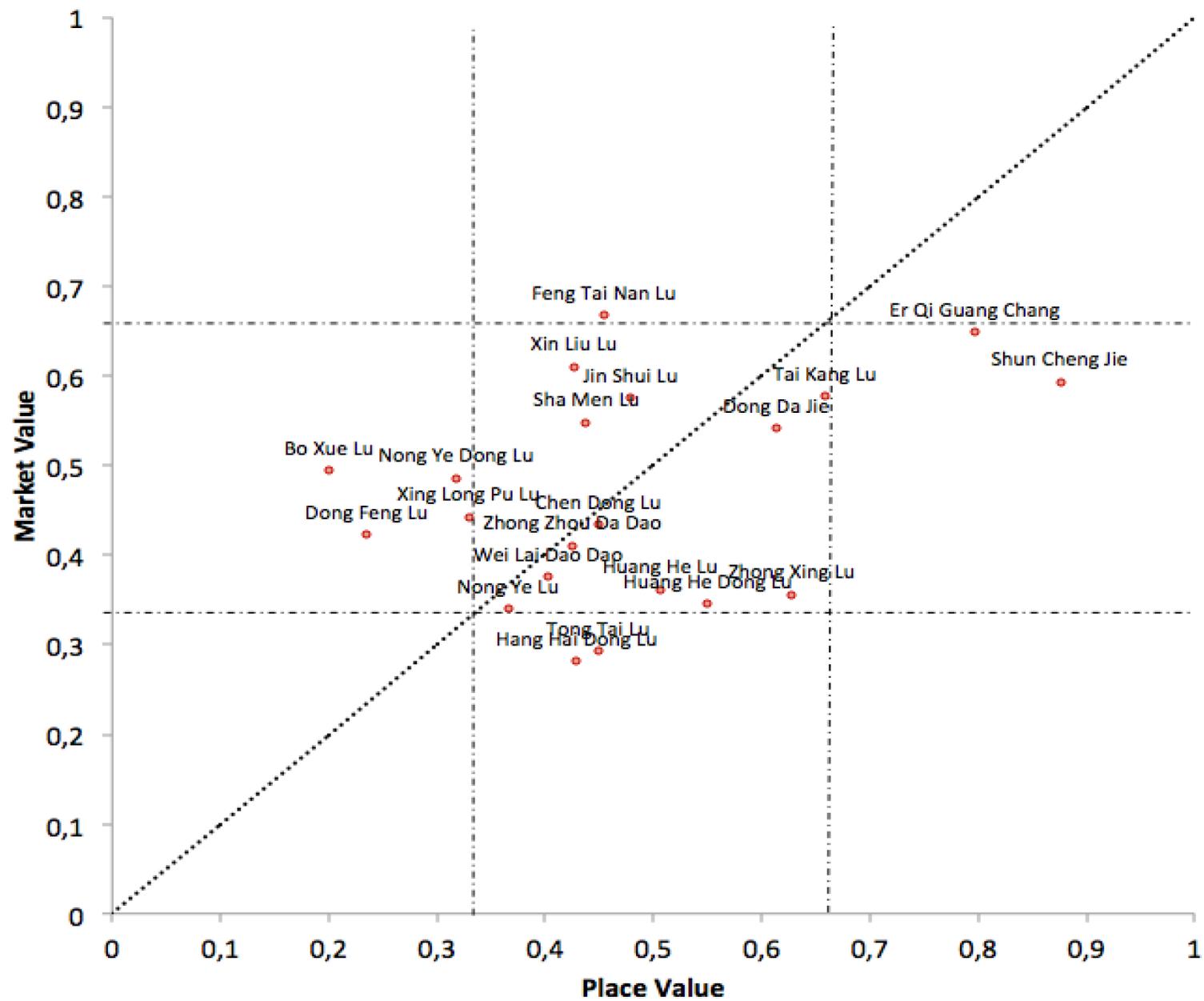


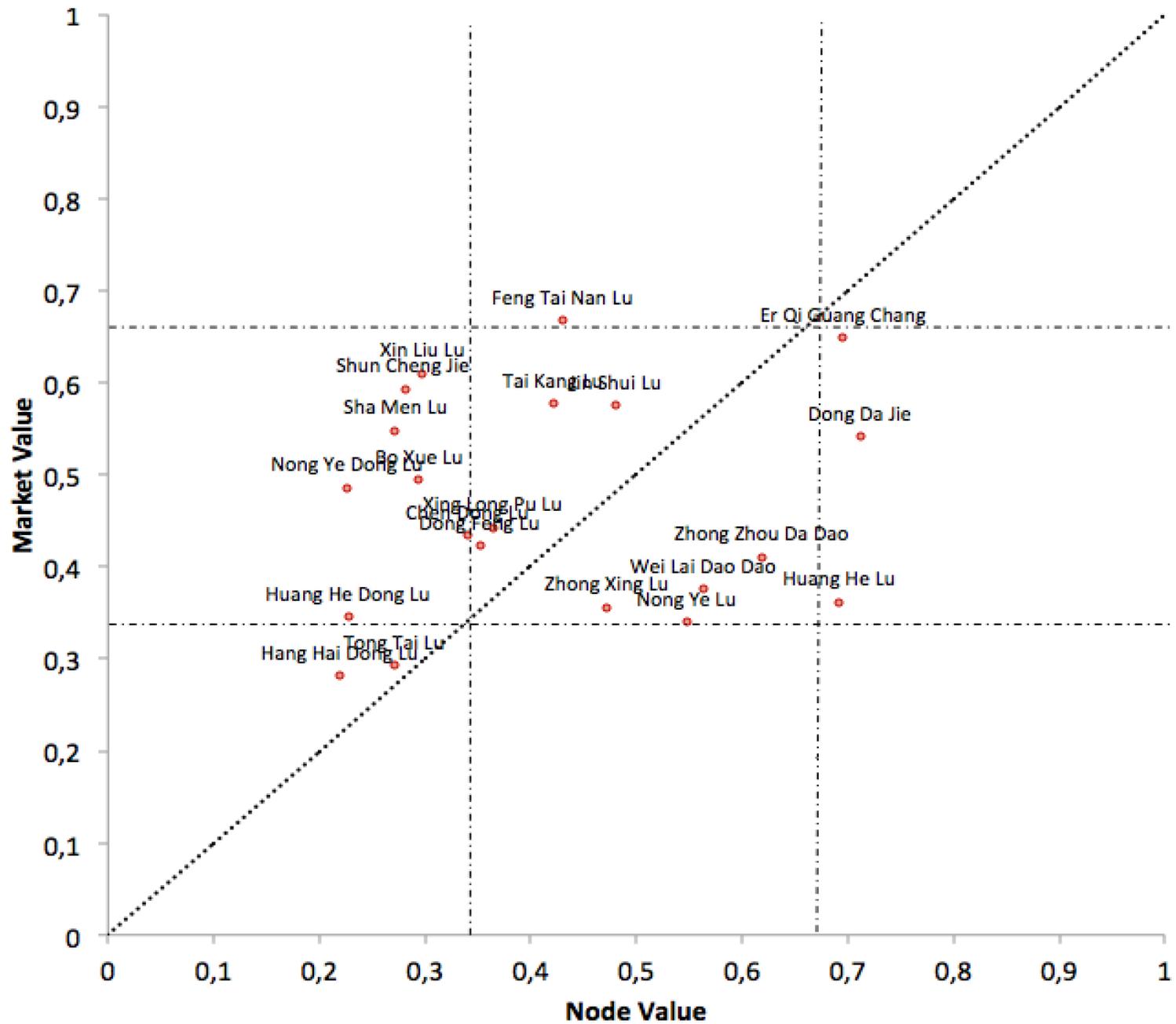


*Source: Urban Morphology Institute/World Bank 3V Framework  
Application to Zhengzhou, China.*









# TRANSFORMING THE URBAN SPACE WITH TOD: THE 3V APPROACH

	Key messages
Overview	Adopt TOD for more sustainable city development.
Metropolitan scale	Maximize citywide accessibility to jobs through a hierarchically integrated transit system. Embrace nonuniform densities, concentrating jobs where accessibility is highest. Ensure local accessibility to health, education, and amenities.
Network scale	Align network centrality characteristics and intensity of land use.
Station scale	Create accessible, diverse, dense, mixed-use, vibrant communities based on station characteristics and good design.
3V <sup>a</sup> Framework	Cluster stations based on node, place, and market potential value. Identify imbalances between values to stimulate interagency dialogue and understand opportunities.
Developing solutions	Understand the drivers of and interplay between values. Apply infill, intensification, and transformation strategies based on the 3V typology.
Station examples	Hammarby, Bo01, Marina Bay, Hudson Yards, King's Cross
Corridor examples	Crossrail, Line 3 (Zhengzhou)
City examples	London, Zhengzhou

## Transforming the Urban Space through Transit-Oriented Development **The 3V Approach**

*Serge Salat and Gerald Ollivier*



Available at <http://hdl.handle.net/10986/26405>

**Next - the 3V : Methodology and Case Studies**

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