

Planning & Data

Metro Lab, Rio de Janeiro, Nov 2015

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Vice President, Strategy



THE
FOURTH
REGIONAL
PLAN

Explore at www.rpa.org/fourth-plan ▶

November 2015



	V	W	X	Y	Z	AA	AB	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL	AM	AN	AO	AP
1	FROM GCT - POST-ESA									FROM GCT - POST-ESA WITH TUNNEL CONNECTING ESA WITH LEX AVE LINE									Difference between NYP and GCT		
2	Route	Walk time to street/subway	Google transit time	Google walk time	Walk time with penalty	Subway/bus fare penalty(4) & initial transpenal	Subway transfer penalty	TOTAL time from GCT	Route	Walk time to street/subway	Google transit time	Google walk time	Walk time with penalty	Subway/bus fare penalty(4) & initial transpenal	Subway transfer penalty	TOTAL time from GCT with connector	post-ESA without connector	post-ESA with connector			
3	Sbwy:Lex/F	12.0	13	10	33	7	6	59.0	Sbwy:Lex/F	9.0	13	10	29	7	6	54.5	11.6	7.1			
4	Sbwy:Lex/F	12.0	13	16	42	7	6	68.0	Sbwy:Lex/F	9.0	13	16	38	7	6	63.5	5.1	0.6			
5	Sbwy:Lex/F	12.0	13	5	26	7	6	51.5	Sbwy:Lex/F	9.0	13	5	21	7	6	47.0	5.1	0.6			
6	Sbwy:Lex	12.0	13	7	29	7	0	48.5	Sbwy:Lex	9.0	13	7	24	7	0	44.0	3.4	-1.1			
7	Sbwy:Lex/F	12.0	13	10	33	7	6	59.0	Sbwy:Lex/F	9.0	13	10	29	7	6	54.5	5.1	0.6			
8	Sbwy:Lex	12.0	15	4	24	7	0	46.0	Sbwy:Lex	9.0	15	4	20	7	0	41.5	11.4	6.9			
9	Sbwy:Lex/F	12.0	13	15	41	7	6	66.5	Sbwy:Lex/F	9.0	13	15	36	7	6	62.0	8.6	4.1			
10	Sbwy:Lex/F	12.0	13	16	42	7	6	68.0	Sbwy:Lex/F	9.0	13	16	38	7	6	63.5	8.6	4.1			
11	Sbwy:Lex/F	12.0	13	13	38	7	6	63.5	Sbwy:Lex/F	9.0	13	13	33	7	6	59.0	8.6	4.1			
12	Sbwy:Lex	12.0	12	4	24	7	0	43.0	Sbwy:Lex	9.0	12	4	20	7	0	38.5	9.9	5.4			
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15	Sbwy:Lex	12.0	12	7	29	7	0	47.5	Sbwy:Lex	9.0	12	7	24	7	0	43.0	18.4	13.9			
16	Sbwy:Lex	12.0	12	4	24	7	0	43.0	Sbwy:Lex	9.0	12	4	20	7	0	38.5	15.4	10.9			
17	Sbwy:Lex/B	12.0	11	7	29	7	3	49.5	Sbwy:Lex/B	9.0	11	7	24	7	3	45.0	6.1	1.6			
18	Sbwy:Lex/F	12.0	12	6	27	7	3	49.0	Sbwy:Lex/F	9.0	12	6	23	7	3	44.5	4.1	-0.4			
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23	Sbwy:Lex/L	12.0	6	19	47	7	3	62.5	Sbwy:Lex/L	9.0	6	19	42	7	3	58.0	9.4	4.9			
24	Sbwy:Lex	12.0	8	16	42	7	0	57.0	Sbwy:Lex	9.0	8	16	38	7	0	52.5	11.4	6.9			
25	Sbwy:Lex	12.0	10	15	41	7	0	57.5	Sbwy:Lex	9.0	10	15	36	7	0	53.0	3.1	-1.4			
26	Sbwy:Lex/L	12.0	6	16	42	7	3	58.0	Sbwy:Lex/L	9.0	6	16	38	7	3	53.5	-5.4	-9.9			
27	Sbwy:Lex	12.0	10	9	32	7	0	48.5	Sbwy:Lex	9.0	10	9	27	7	0	44.0	-3.9	-8.4			
28	Sbwy:Lex/L	12.0	6	12	36	7	3	52.0	Sbwy:Lex/L	9.0	6	12	32	7	3	47.5	-5.4	-9.9			
29	Sbwy:Lex	12.0	10	1	20	7	0	36.5	Sbwy:Lex	9.0	10	1	15	7	0	32.0	2.9	-1.6			
30	Sbwy:Lex/F	12.0	12	6	27	7	3	49.0	Sbwy:Lex/F	9.0	12	6	23	7	3	44.5	3.1	-1.4			
31	Sbwy:Lex	12.0	9	13	38	7	0	53.5	Sbwy:Lex	9.0	9	13	33	7	0	49.0	3.6	-0.9			
32	Sbwy:Lex	12.0	12	3	23	7	0	41.5	Sbwy:Lex	9.0	12	3	18	7	0	37.0	1.1	-3.4			
33	Sbwy:Lex/L	12.0	6	12	36	7	3	52.0	Sbwy:Lex/L	9.0	6	12	32	7	3	47.5	8.6	4.1			
34	Sbwy:Shuttle/2/1	12.0	11	4	24	7	6	48.0	Sbwy:Shuttle/2/1	12.0	11	4	24	7	6	48.0	21.9	21.9			
35	Sbwy:Lex/L	12.0	6	7	29	7	3	44.5	Sbwy:Lex/L	9.0	6	7	24	7	3	40.0	8.6	4.1			
36	Sbwy:Lex	12.0	9	8	30	7	0	46.0	Sbwy:Lex	9.0	9	8	26	7	0	41.5	3.6	-0.9			
37	Sbwy:Lex	12.0	9	5	26	7	0	41.5	Sbwy:Lex	9.0	9	5	21	7	0	37.0	-3.9	-8.4			
38	Sbwy:Shuttle/2/1	12.0	9	9	32	7	6	53.5	Sbwy:Shuttle/2/1	12.0	9	9	32	7	6	53.5	24.6	24.6			
39	Sbwy:Lex	12.0	8	6	27	7	0	42.0	Sbwy:Lex	9.0	8	6	23	7	0	37.5	-7.9	-12.4			
40	Sbwy:Shuttle/2/1	12.0	11	8	30	7	6	54.0	Sbwy:Shuttle/2/1	12.0	11	8	30	7	6	54.0	21.9	21.9			
41	Sbwy:Lex	12.0	4	9	32	7	0	42.5	Sbwy:Lex	9.0	4	9	27	7	0	38.0	7.6	3.1			
42	Sbwy:Lex	12.0	11	5	26	7	3	46.5	Sbwy:Lex	9.0	11	5	21	7	3	42.0	4.6	0.1			
43	Sbwy:Lex	12.0	4	4	24	7	0	35.0	Sbwy:Lex	9.0	4	4	20	7	0	30.5	-7.4	-11.9			
44	Sbwy:Lex	12.0	9	4	24	7	0	40.0	Sbwy:Lex	9.0	9	4	20	7	0	35.5	5.1	0.6			
45	Sbwy:Lex/L	12.0	6	12	36	7	3	52.0	Sbwy:Lex/L	9.0	6	12	32	7	3	47.5	9.4	4.9			
46	Sbwy:Lex	12.0	10	4	24	7	3	44.0	Sbwy:Lex	9.0	10	4	20	7	3	39.5	11.6	7.1			
47	Sbwy:Shuttle/2	12.0	10	6	27	7	6	50.0	Sbwy:Shuttle/2	12.0	10	6	27	7	6	50.0	22.9	22.9			
48	Sbwy:Lex	12.0	4	8	30	7	0	41.0	Sbwy:Lex	9.0	4	8	26	7	0	36.5	6.9	2.4			

CHANGE IN EMPLOYMENT BY SECTOR 1990-2013

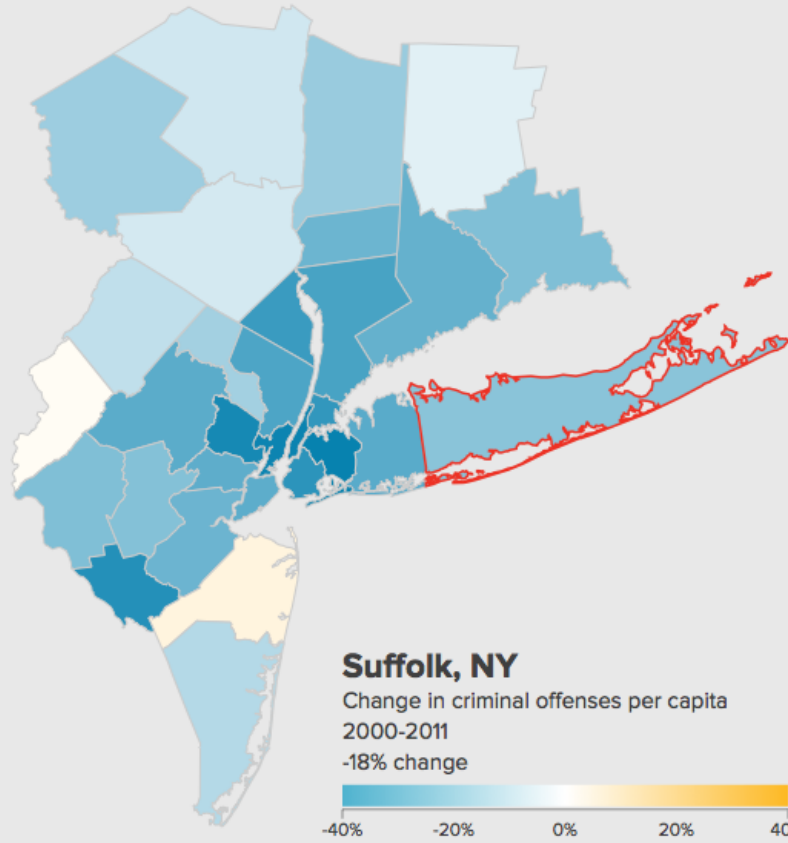


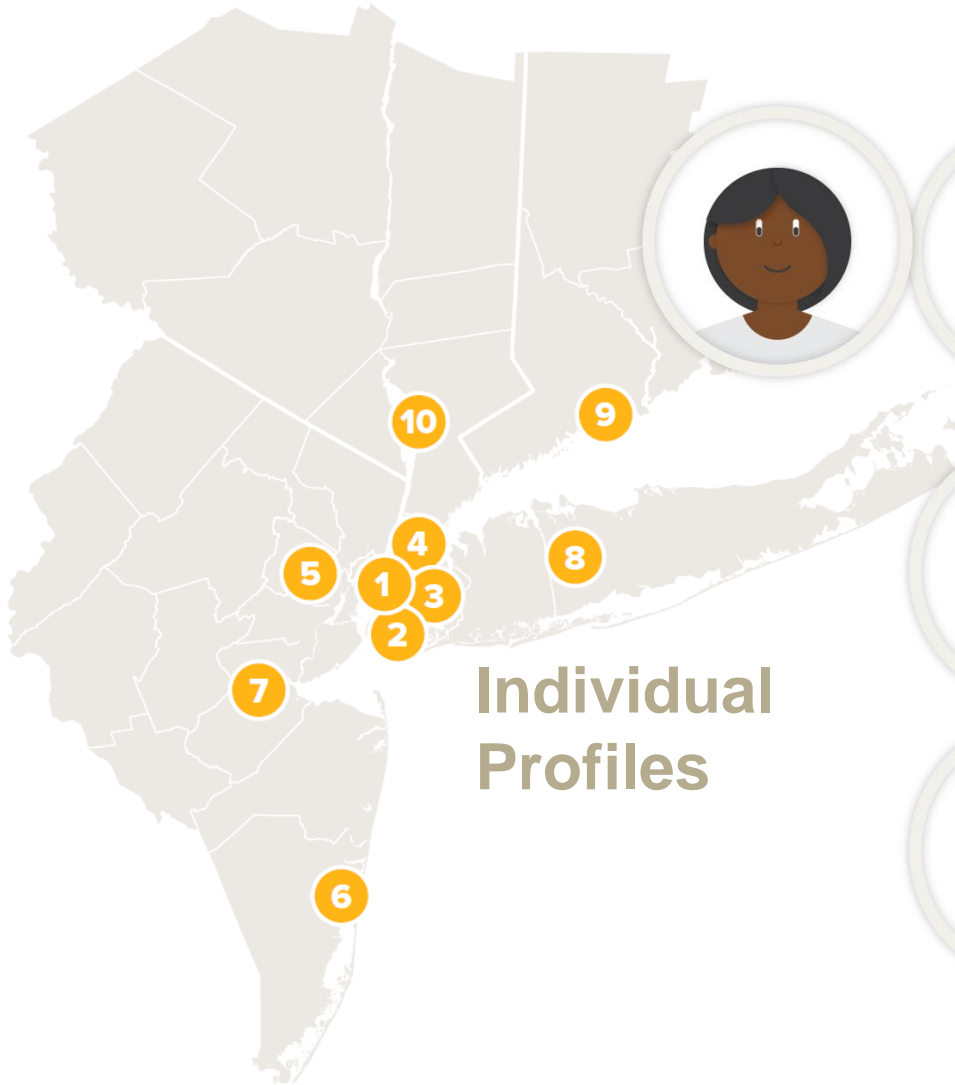
Source: Bureau of Labor Statistics



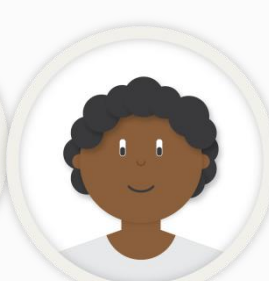
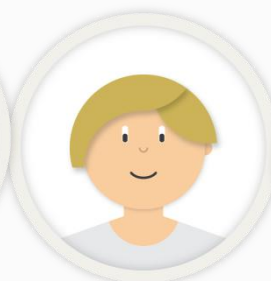
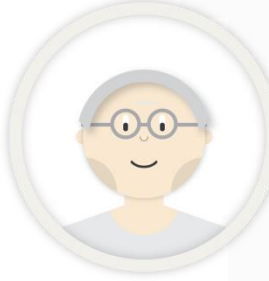
Change in criminal offenses per capita, 2000-2011

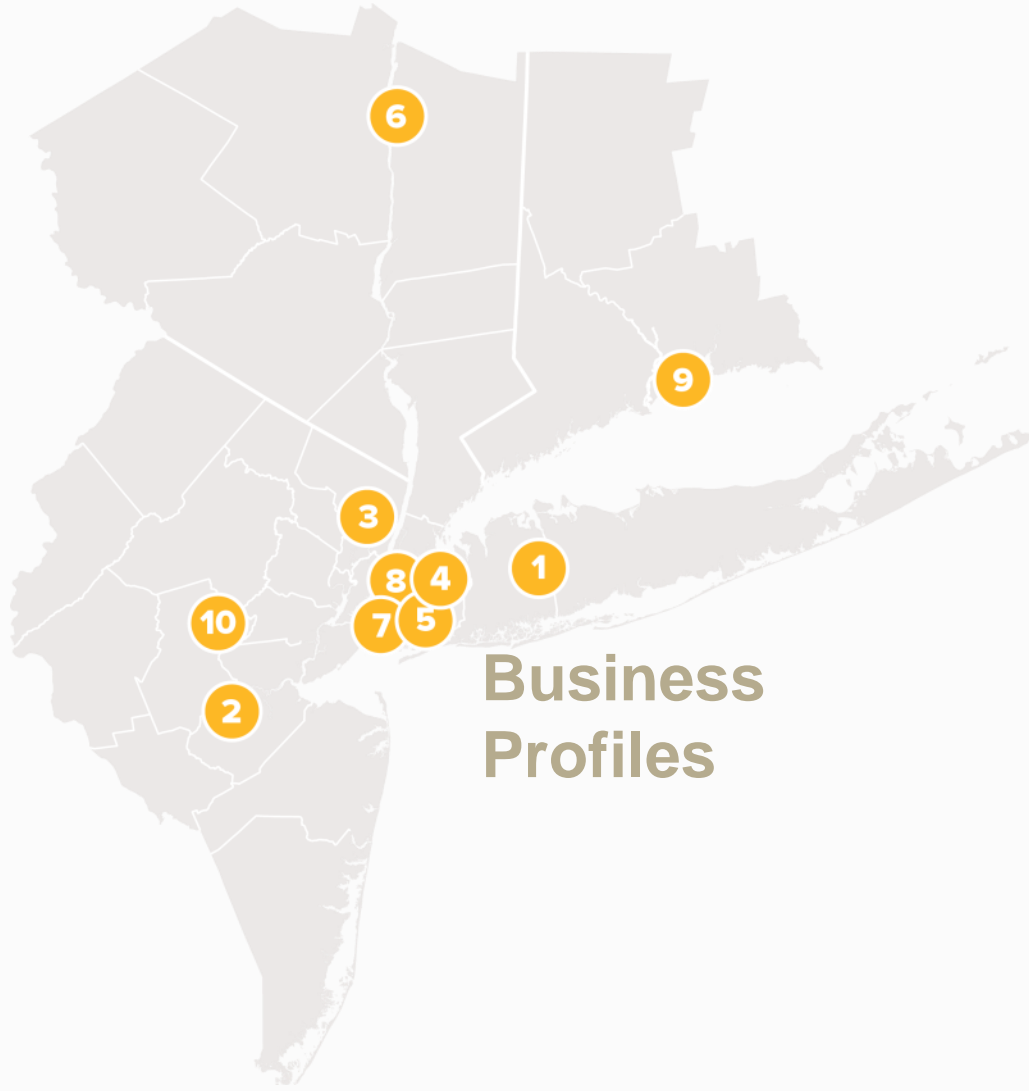
Monmouth, NJ	6%
Warren, NJ	2%
Litchfield, CT	-5%
Orange, NY	-7%
Ulster, NY	-7%
Sussex, NJ	-10%
Ocean, NJ	-12%
Passaic, NJ	-14%
Sullivan, NY	-15%
Dutchess, NY	-16%
Suffolk, NY	-18%
Somerset, NJ	-19%
Hunterdon, NJ	-20%
New Haven, CT	-20%
Putnam, NY	-23%
Middlesex, NJ	-23%
Fairfield, CT	-24%
Union, NJ	-25%
Richmond, NY	-25%
Morris, NJ	-26%
Nassau, NY	-26%
Bergen, NJ	-28%
Westchester, NY	-29%
Rockland, NY	-31%
Bronx, NY	-32%
Kings, NY	-33%
Mercer, NJ	-34%
Essex, NJ	-37%
Hudson, NJ	-38%
New York, NY	-38%
Queens, NY	-39%





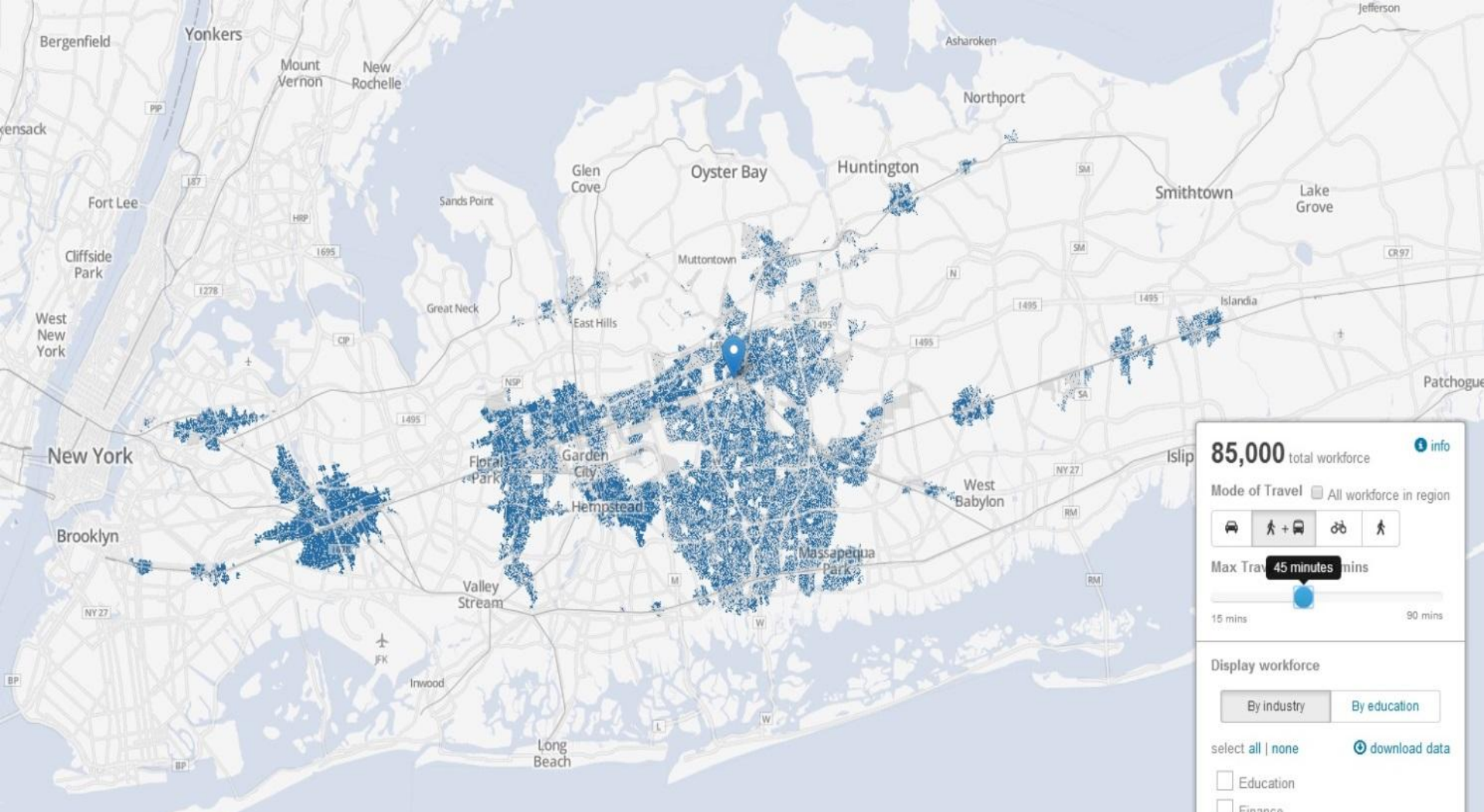
Individual Profiles





Business Profiles

- 1
Health Care & Social Assistance
 Community Hospitals
- 2
Health Care & Social Assistance
 Oldenberg Medical Research Labs
- 3
Retail Trade
 Selena's Women's Clothing
- 4
Educational Services
 Mid-Queens Academy: Public School
- 5
Professional Services
 DigitalLogistics: Software Developer
- 6
Accommodation & Food Services
 Mi Casa: Restaurant
- 7
Administrative & Support Services
 Kay Travel Unlimited
- 8
Finance & Insurance: Global Securities
 Investment Bank
- 9
Manufacturing
 Advertool: Fabricated Metal Plant
- 10
Wholesale Trade
 Central Jersey Bottlers



85,000 total workforce [info](#)

Mode of Travel All workforce in region

Car + Bus Bike Walk

Max Travel **45 minutes** mins

15 mins 90 mins

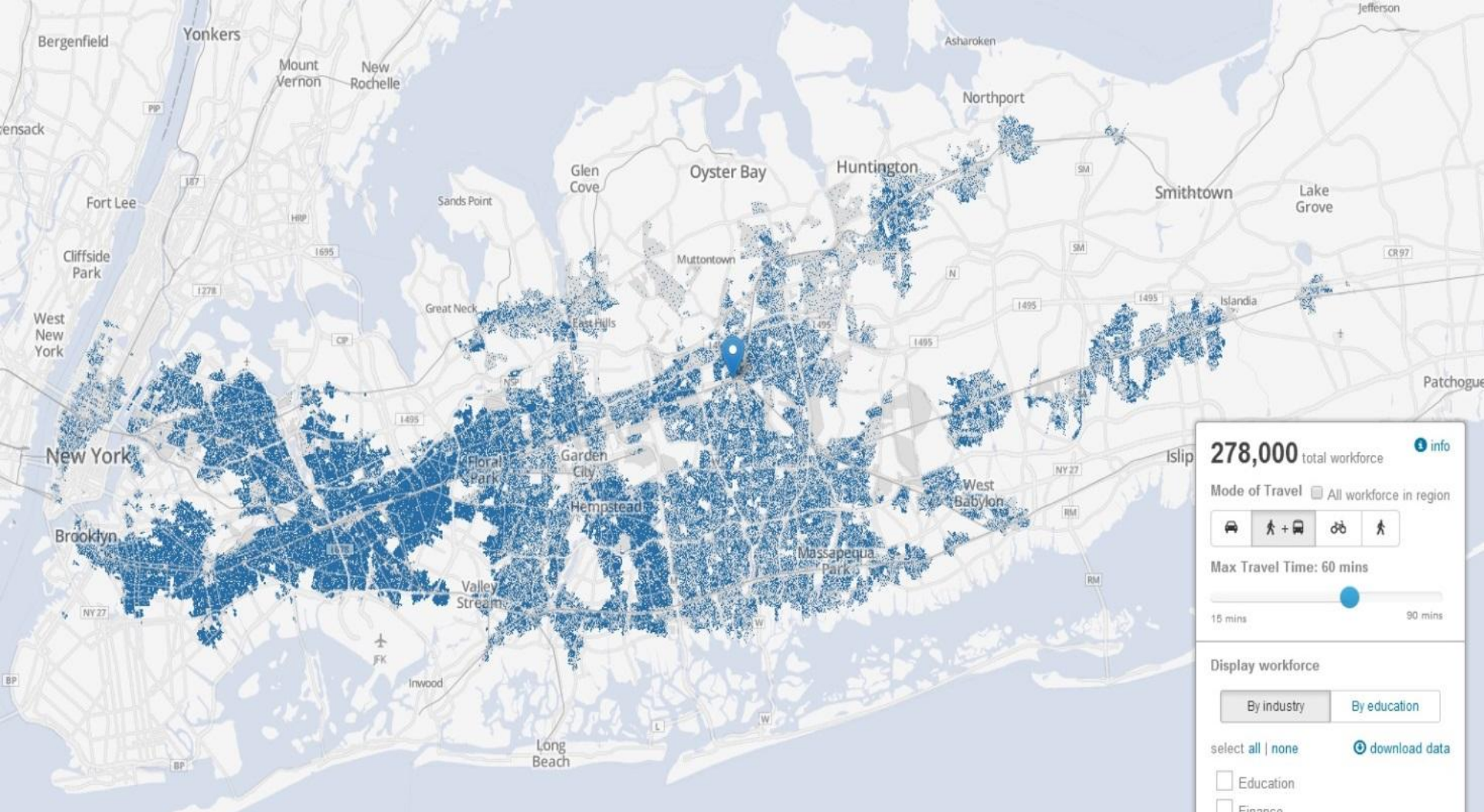
Display workforce

By Industry By education

select all | none [download data](#)

- Education
- Finance
- Health care 85,000
- Hospitality
- Information services
- Manufacturing
- Professional services
- Public administration
- Retail & Wholesale
- Utilities & Transportation

Health care workforce within a 45 minute transit commute of Hicksville



278,000 total workforce [info](#)

Mode of Travel All workforce in region

Car Car + Bus Bike Walk

Max Travel Time: 60 mins

15 mins 90 mins

Display workforce

By industry By education

[select all](#) | [none](#) [download data](#)

- Education
- Finance
- Health care 278,000
- Hospitality
- Information services
- Manufacturing
- Professional services
- Public administration
- Retail & Wholesale
- Utilities & Transportation

What if transit times were reduced by 15 minutes?

Scenario Planning



**Grow With
Nature**



**Reinforce the
Center**

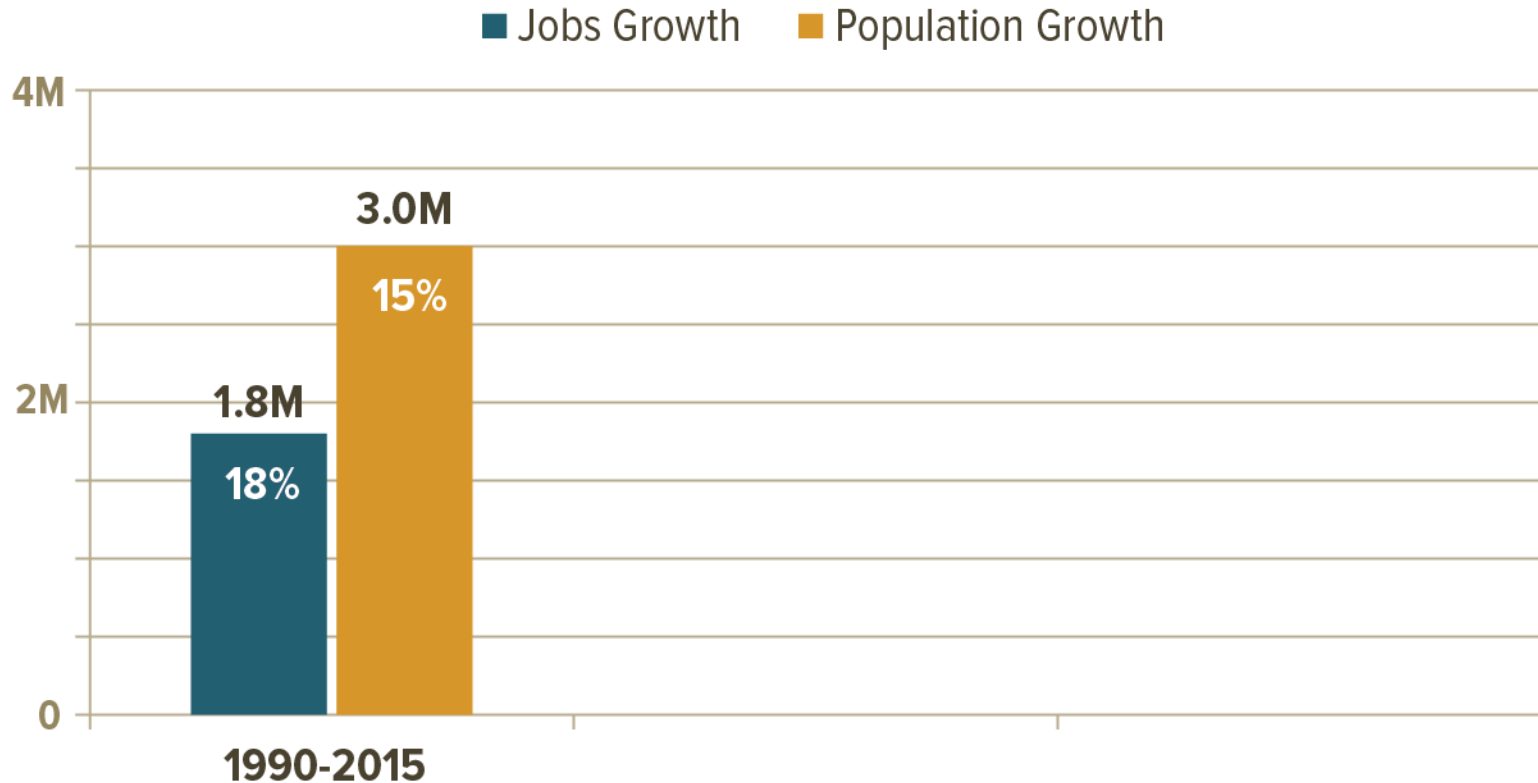


**Resurgent
Downtowns**



**Reinvent the
Suburbs**

How much growth should we plan for?



2015 Jobs: 11.6 M

2015 Population: 22.9 M

Assumptions

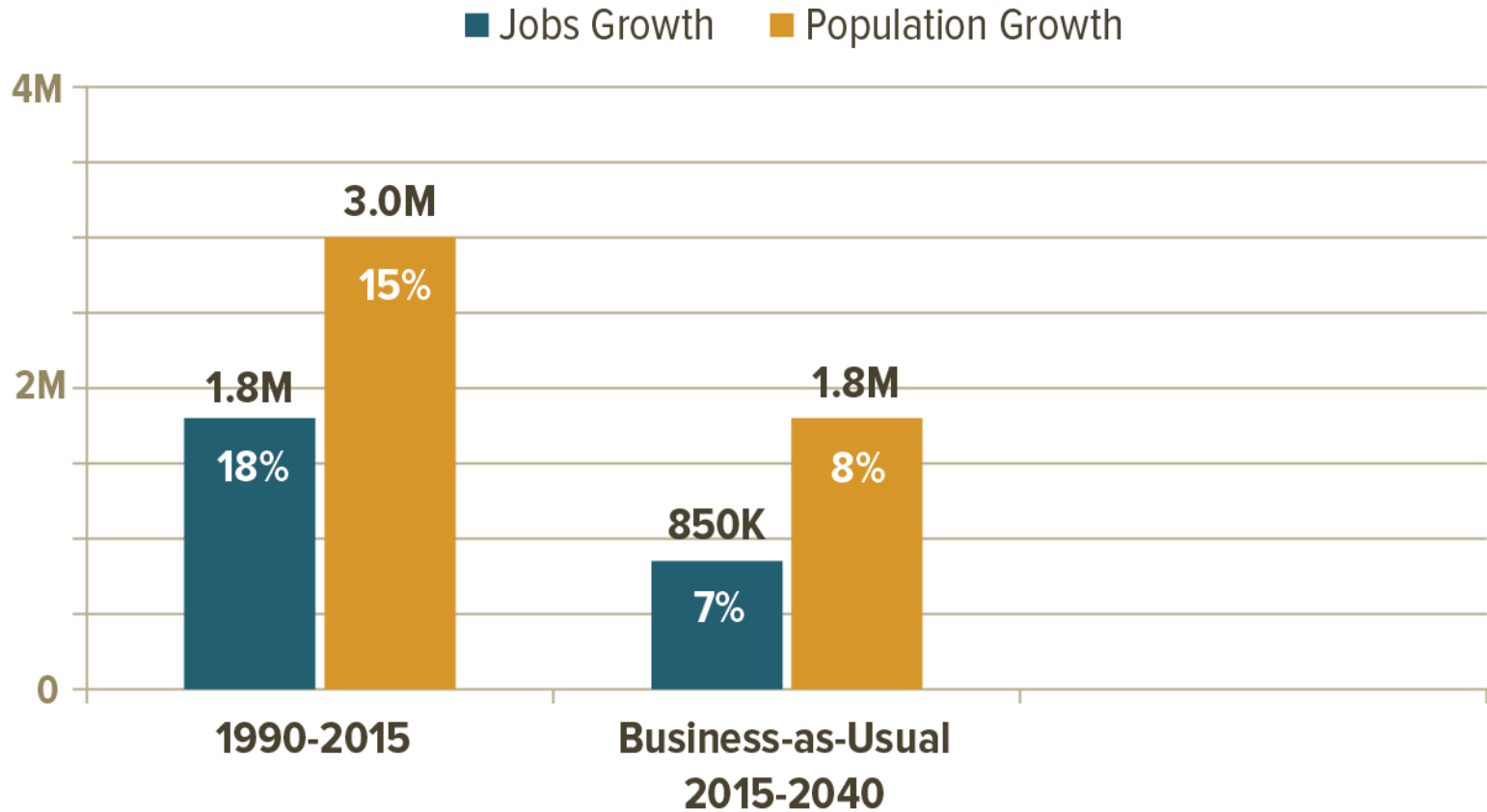
High Certainty

- Many more elderly
- Smaller working age population
- Racial and ethnic diversity
- Less land to develop
- Aging infrastructure
- Rising sea levels

Less Certainty

- Slightly lower national growth
- New jobs disproportionately high skill
- Substantial increase in working at home & off peak travel
- Preference for walkable neighborhoods will increase
- Other regions will invest strongly in housing and infrastructure
- More frequent and intense storms

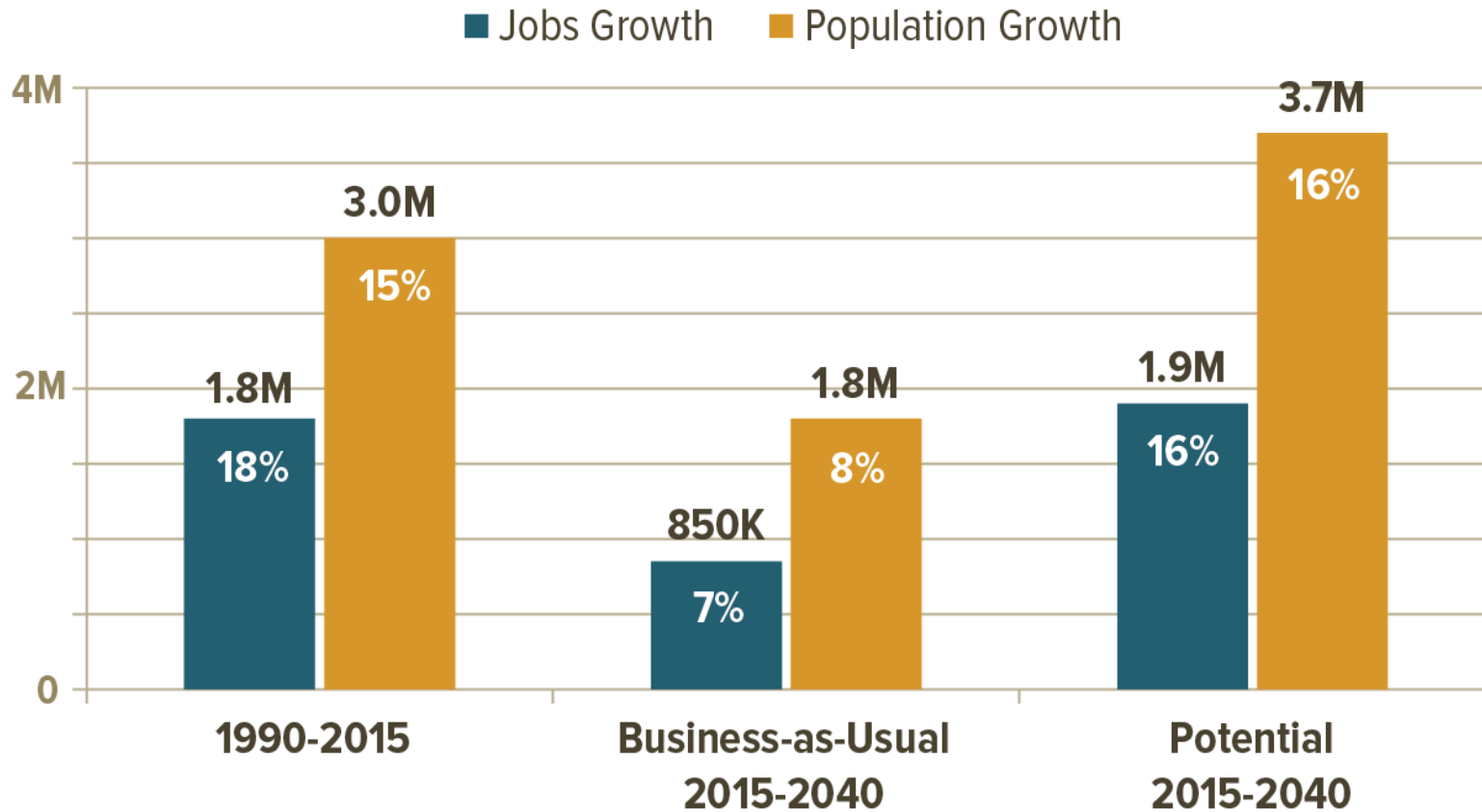
How much growth should we plan for?



2015 Jobs: 11.6 M

2015 Population: 22.9 M

How much growth should we plan for?








2015 Jobs: 11.6 M

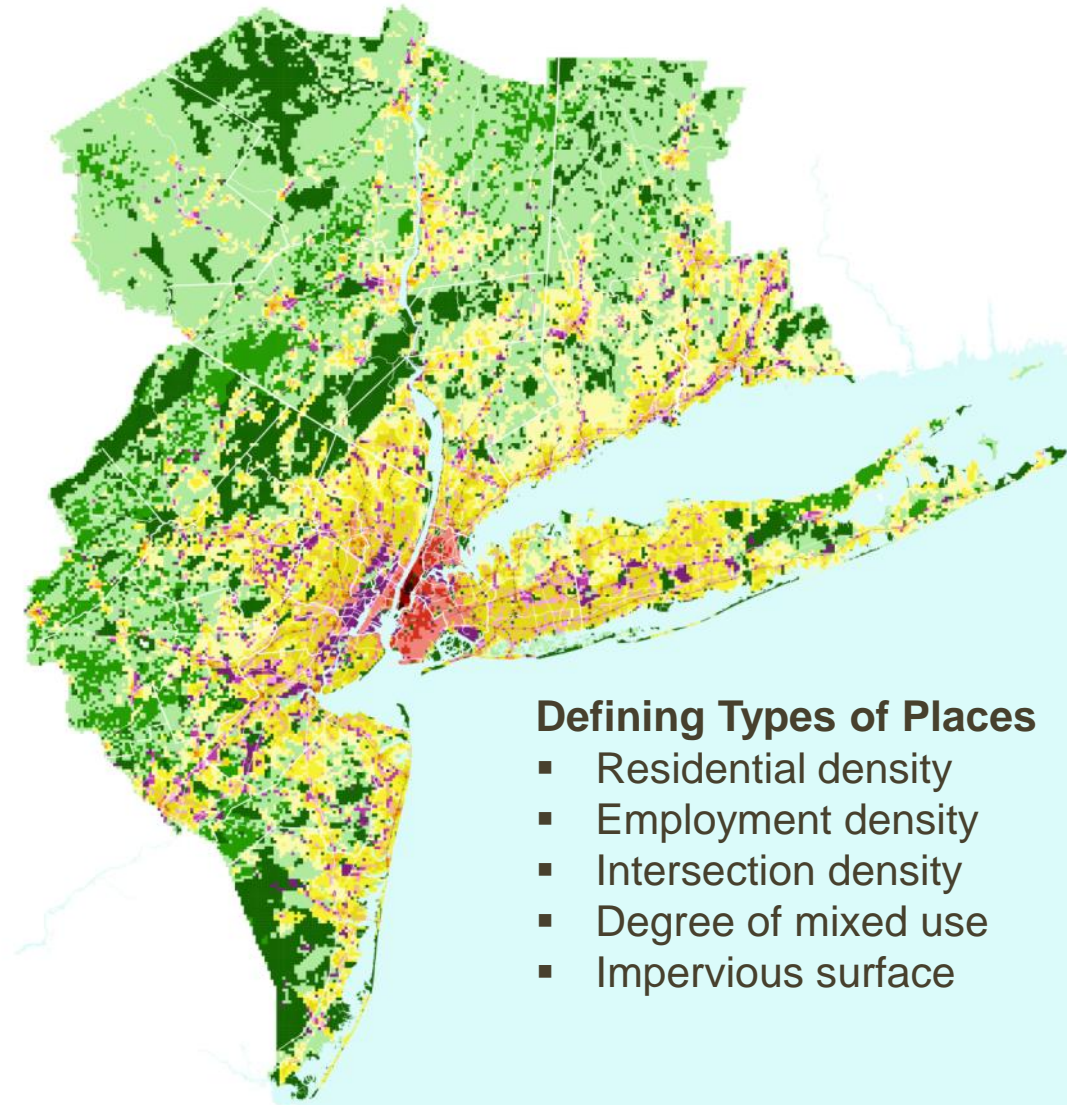
2015 Population: 22.9 M

Why scenarios?

- Identify policy implications of different growth strategies
- Construct preferred growth strategy based on scenario analysis
- Build in flexibility to respond to changing economic and environmental conditions

Creating the Scenarios: Place Types

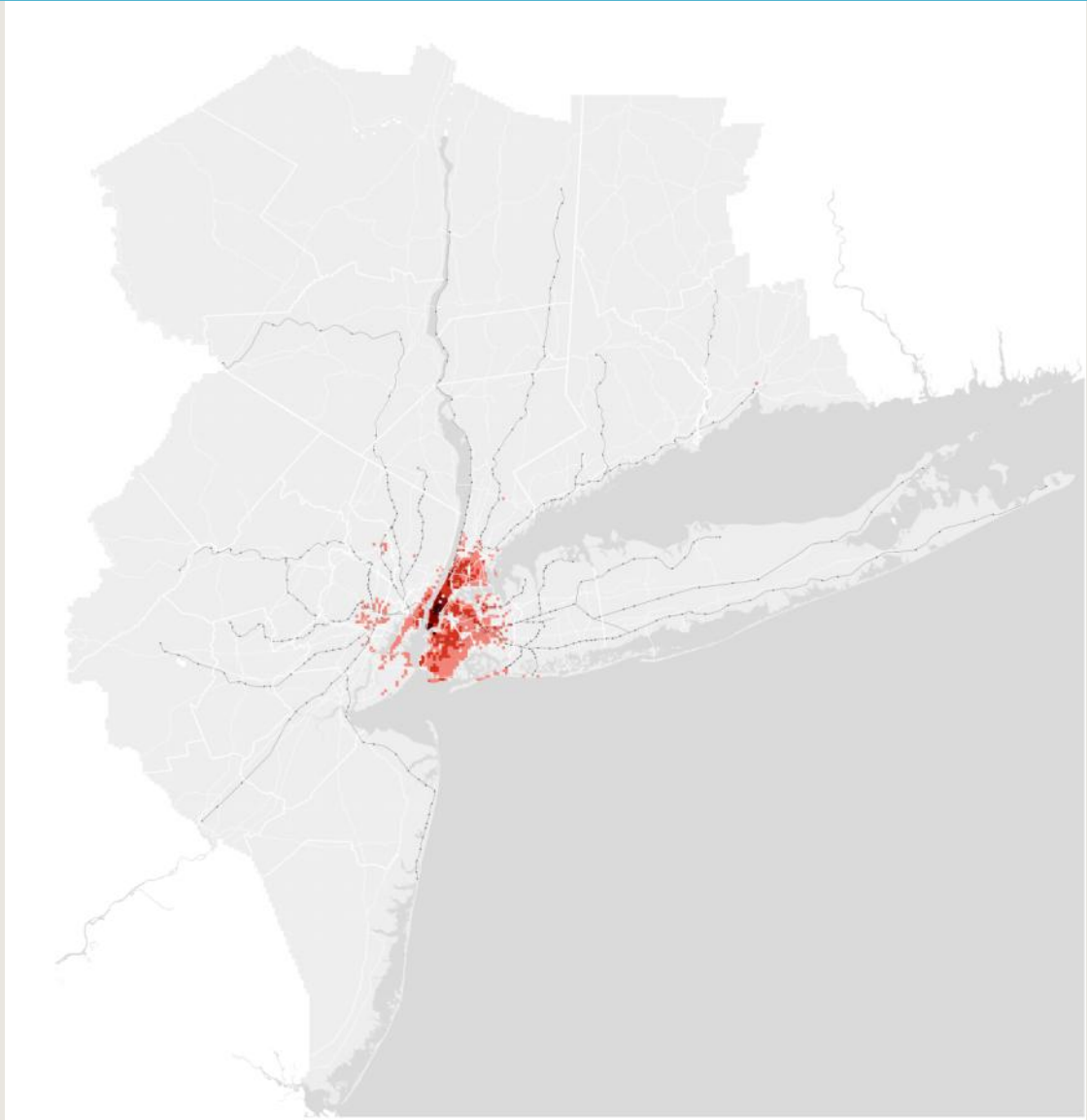
Urban Core	
Downtowns & Local Centers	
Commercial & Industrial	
Primarily Residential	
Rural & Open Space	



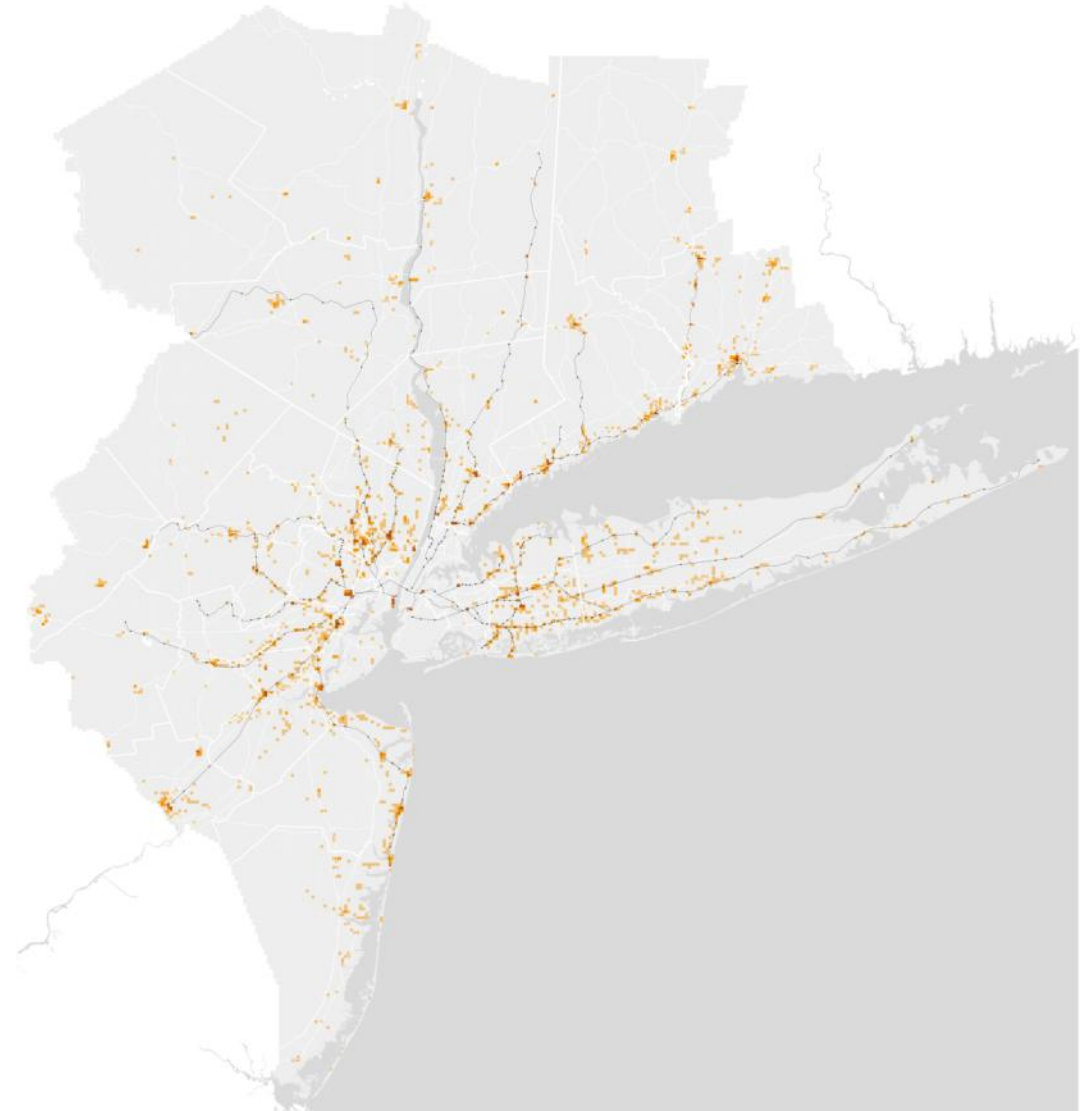
Defining Types of Places

- Residential density
- Employment density
- Intersection density
- Degree of mixed use
- Impervious surface

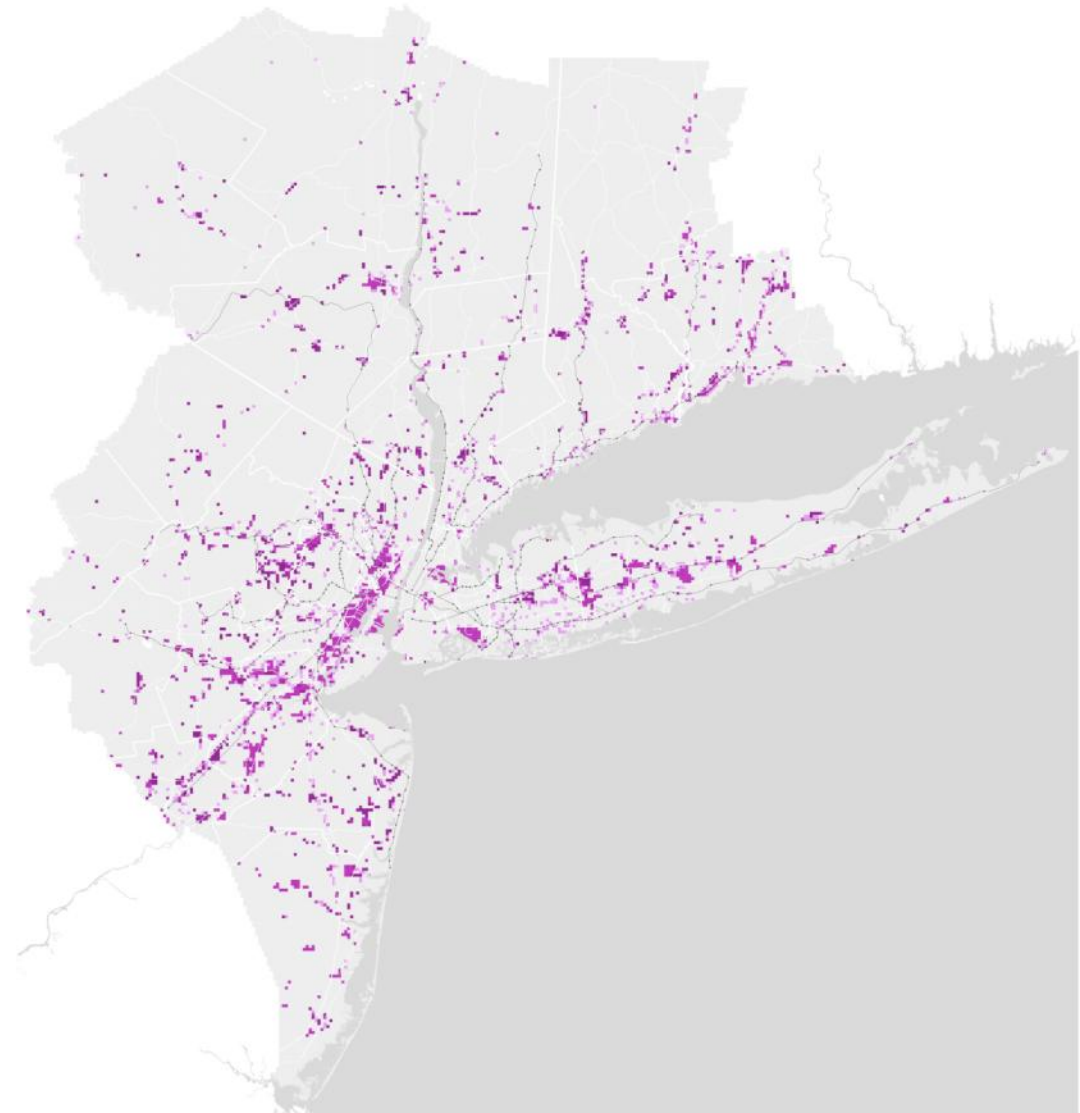
Place Type: The Urban Core



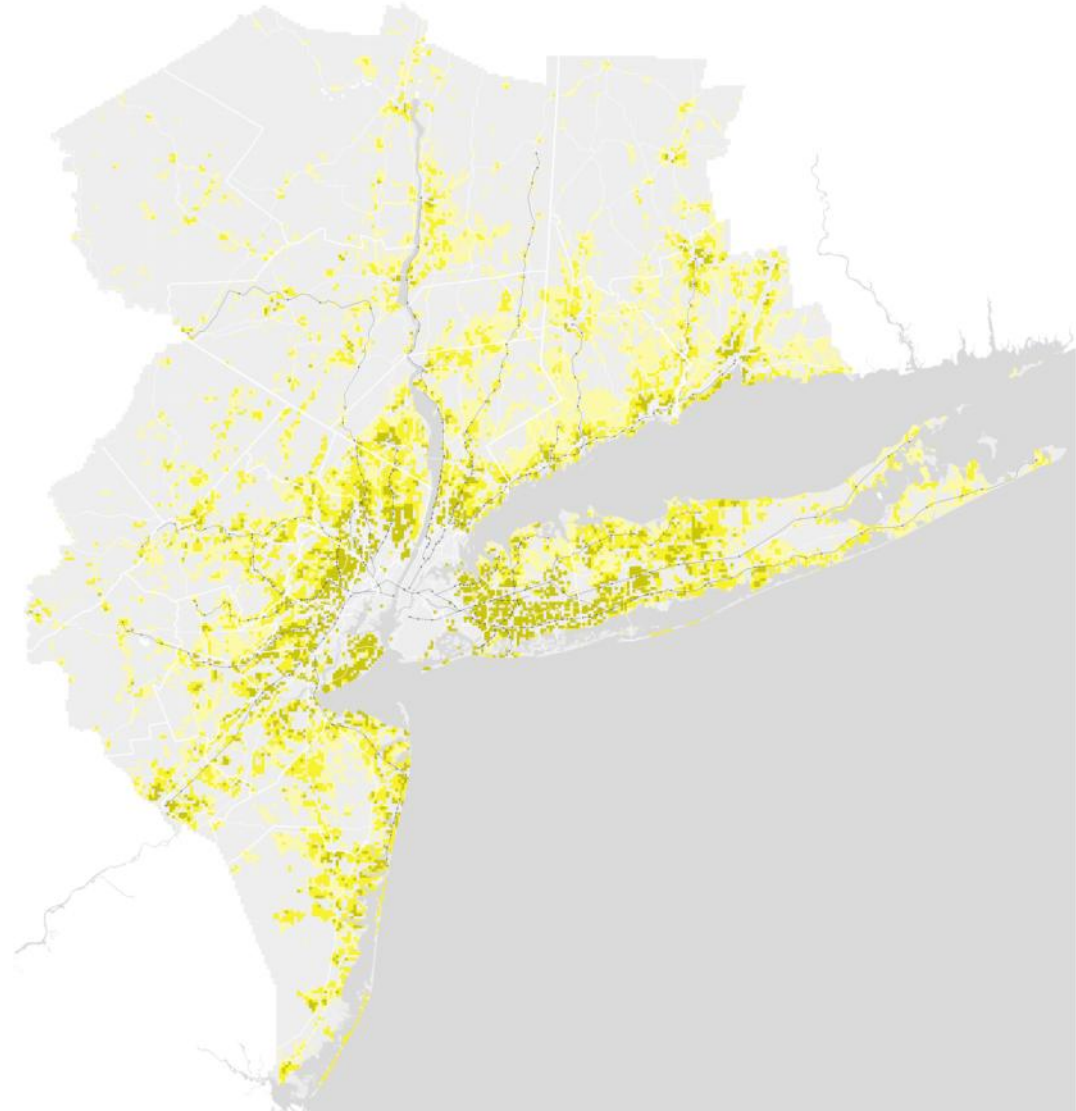
Place Type: Downtowns and Local Centers



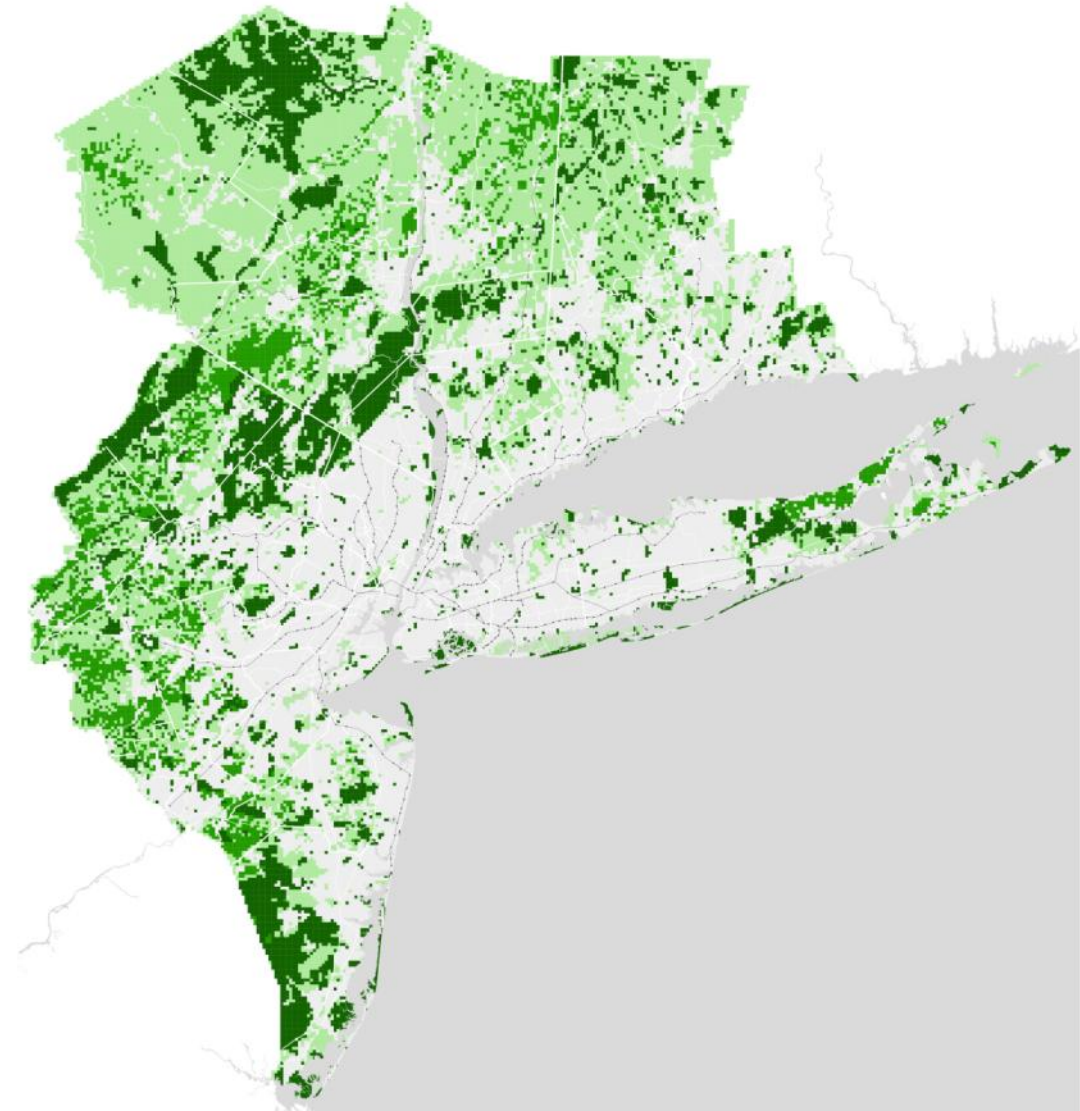
Place Type: Commercial and Industrial



Place Type: Primarily Residential



Place Type: Rural and Open Space



Four ways to 1.9 million jobs and 3.7 million people



**Grow With
Nature**



**Reinforce the
Center**



**Resurgent
Downtowns**



**Reinvent the
Suburbs**

Grow with Nature

Most responsive to climate change and the environment

Defining features:

- Prioritize preservation of critical habitat and open space
- Distribute growth to the Core, centers and downtowns

Why it might happen:

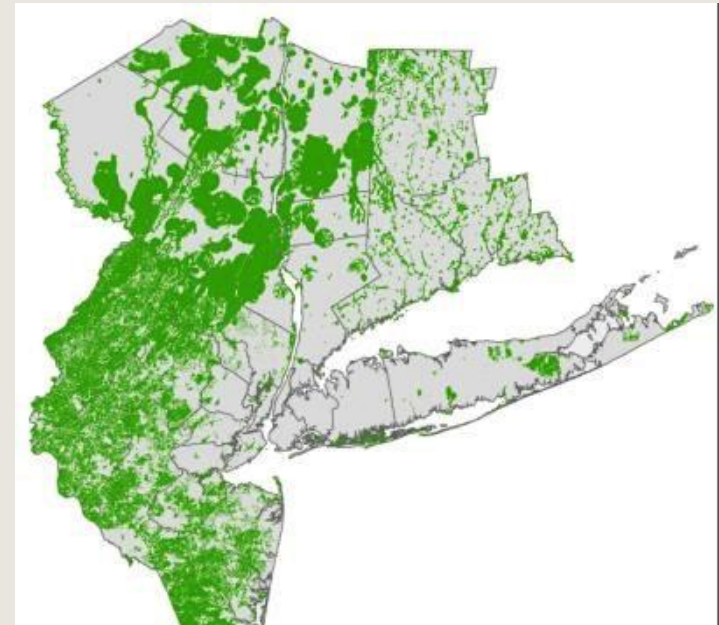
- Severe weather events are frequent
- Federal and state governments increase funding for resiliency initiatives

Policies, Projects, Investments:

Requires aggressive open space acquisition, managed retreat and urban housing production



Extreme weather



Critical habitat

Reinforce the Center

Best job access and most favorable to large cities

Defining features:

- Core is designed to absorb most of the region's growth
- Outside of the city, growth in some downtowns and residential places

Why it might happen:

- New York makes major investments to accommodate growth
- Businesses continue to gravitate to large cities

Policies, Projects, Investments:

Requires the biggest transportation investments and congestion management into the urban core



New development in the



Building over the

Resurgent Downtowns

Most favorable to distressed cities and housing-jobs balance

Defining features:

- Growth is directed to transit-accessible downtowns, many of which are struggling
- Suburban economy is built around existing and new mixed-use centers

Why it might happen:

- Strong demand for walkable, mixed-use centers with constrained growth in the core
- Policies and investments create a “cycle of success”

Policies, Projects, Investments:

Requires multi-faceted urban strategy and investments to reverse trends



Mixed-use TOD,



Community

Reinvent the Suburbs

Retrofits sprawl and rejuvenates suburban economies

Defining features:

- Retrofit underutilized sprawl and post-industrial places.
- Continued trend for suburban growth.

Why it might happen:

- National and state barriers to brownfield and grey field remediation are removed.
- Millennials, baby boomers and immigrants want to stay or return to the suburbs

Policies, Projects, Investments:

Requires dramatic changes in intra-suburban use and mobility; opportunity to improve disconnected communities



Corridor retrofit
after



Corridor retrofit
before









Growth near train stations

	Grow with Nature	Reinforce the Center	Resurgent Downtowns	Reinvent the Suburbs
New population near train stations (as % of population growth)	92%	85%	85%	72%
New jobs near train stations (as % of job growth)	83%	88%	82%	75%

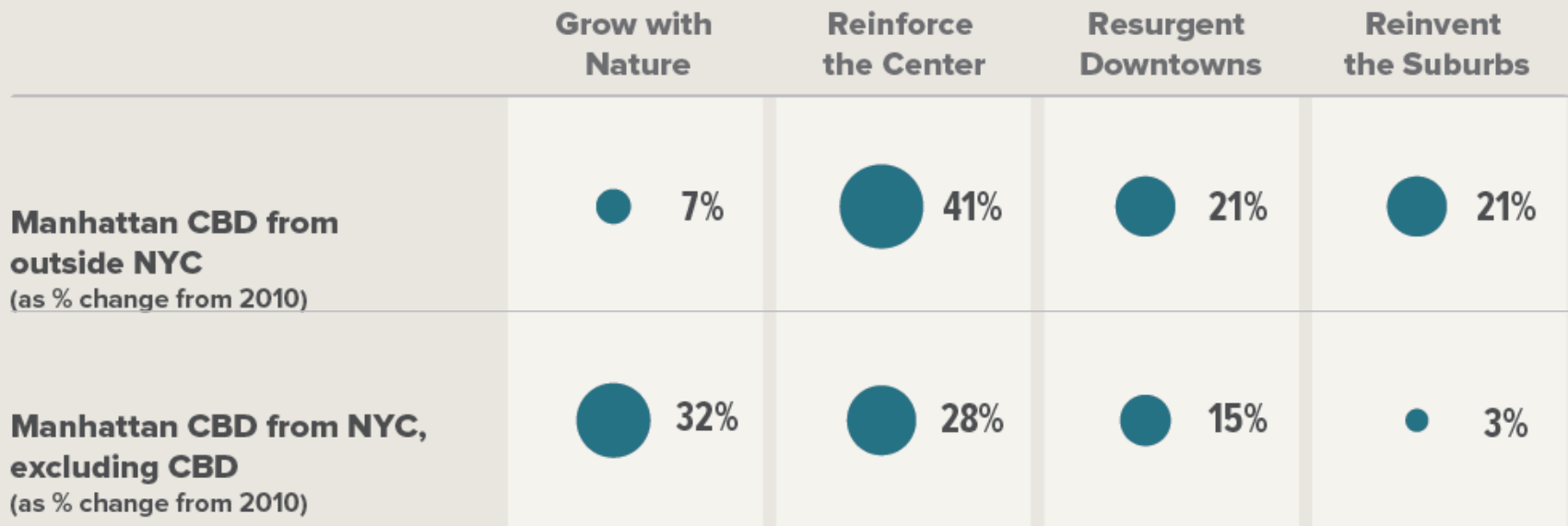
Climate and public health

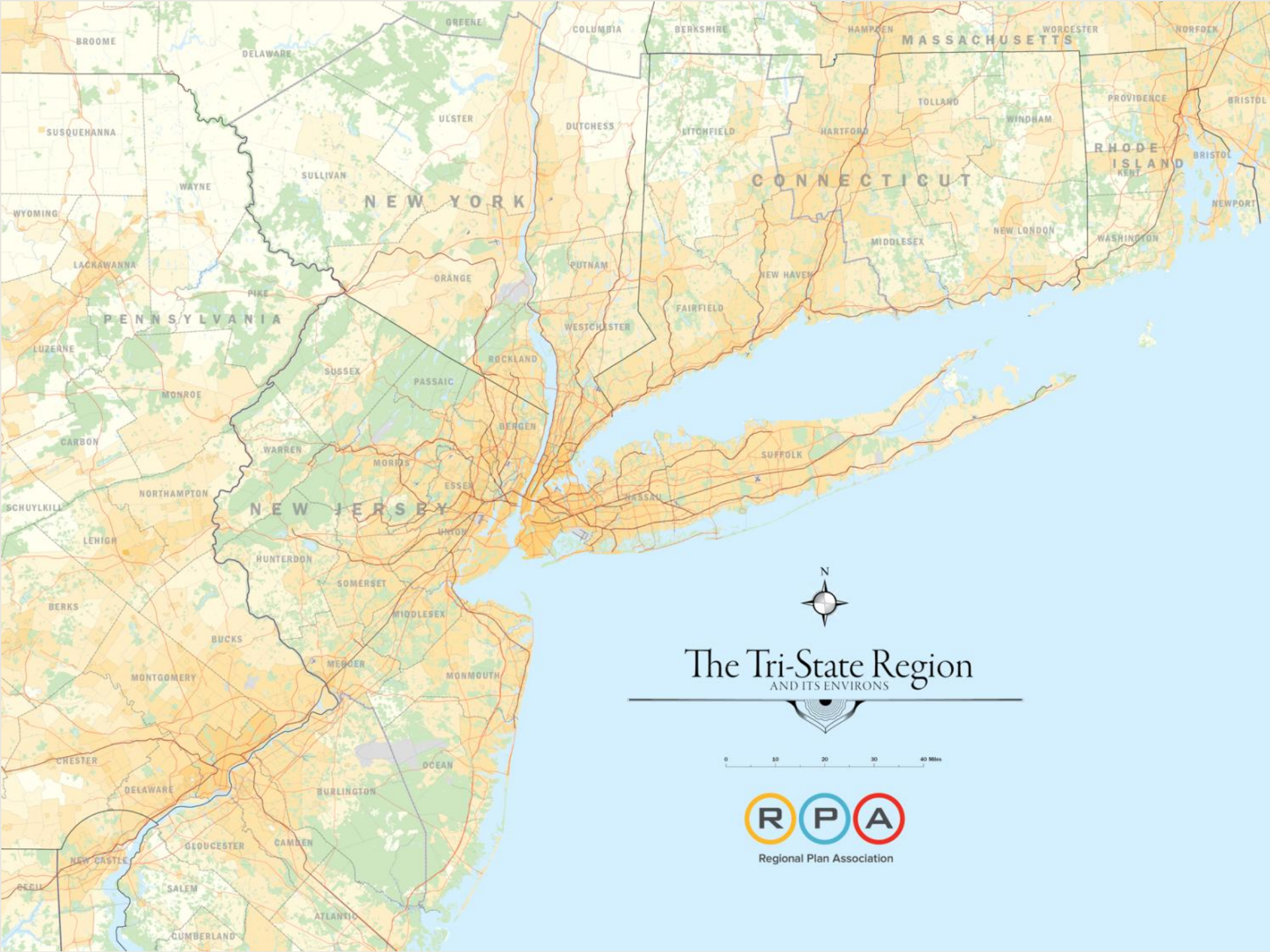
	Grow with Nature	Reinforce the Center	Resurgent Downtowns	Reinvent the Suburbs
New population in the flood zone (as % of population growth)	• 1%	● 9%	● 8%	● 8%
New jobs in the flood zone (as % of employment growth)	• 2%	● 9%	● 9%	● 9%

Social equity and opportunity

	Grow with Nature	Reinforce the Center	Resurgent Downtowns	Reinvent the Suburbs
New population in high-performing school districts (as % of population growth)	 16%	 20%	 20%	 28%
New jobs in mostly non-white, high poverty areas (as % of job growth)	 14%	 17%	 15%	 10%

Transportation





The Tri-State Region

AND ITS ENVIRONS

0 10 20 30 40 Miles



Regional Plan Association